

edaran

...WITHOUT BORDERS...

ANNUAL REPORT
2025

...WITHOUT BORDERS...

“My Earth Is Spacious...”

- Surah Ankabut Ayat56

“...Without Borders...” is not just a slogan—it is a mindset that drives how we build and grow. It reflects our commitment to break through the limits that hold back progress, whether in our business, our people, or the communities we serve.

It means challenging the status quo, removing barriers, obstacles, and finding new ways to move forward.. For indeed, as it is said in Surah Ankabut : Ayat 56, ‘My earth is spacious...’ Therefore there is no necessity to confine ourselves to man-made boundaries.

As we progress in this spacious earth, we do not wish to do it alone—rather, we want to create opportunities for communities to grow with us. Because true success isn’t measured by how far we go, but by how many we bring along on the journey.

EDARAN upholds a vision of **all-encompassing growth**, where progress is measured not only by achievements but also by the prosperity and positive development of the communities that surrounds it. ‘...Without Borders...’ encapsulates our belief in Surah Ankabut:56 that Allah’s Earth is spacious. It encapsulates our vision of **collective growth and collective triumph** – an achievement shared by everyone including the larger community who gives the Company purpose and motivation to grow.

The Group has always viewed progress through a broader, more meaningful lens. Progress is a noble pursuit but for EDARAN, true progress lies in creating enduring value—not in the least, the values of **Integrity, Honour and Trustworthiness**.

In this Annual Report, we state upfront Our Vision and Our Philosophy, to remind ourselves of our commitment and our belief. And we want to share this philosophy with our partners, shareholders and the communities we serve.

OUR VISION

To enhance life and bring a better future for all.

OUR PHILOSOPHY

We embrace the universal principle "...hablimminAllah wa hablimminannas..."

We fully believe that mankind and all creation are bound in a covenant with The Creator.

Henceforth, we must be grateful for all His creations. We will respect all forms of life and strive to be in harmony with our fellow human beings, with nature and with our environment.

We hold that no single generation has the right to plunder and destroy the resources of the universe and the environment to the detriment of future generations.

We must continually seek Allah SWT that He grants us His Mercy and Right Guidance in everything we undertake.

We continually strengthen the bonds among ourselves and our communities. We seek to connect with them, to share and to mutually prosper one another through building integrated harmonious communities.

We will do this through continually seeking and sharing knowledge, as individuals, as a Team and as a Community.

We will continually strive to deliver quality at all times.

We will continually strive to deliver upon our promises.

We will hold onto good ethics, values and principles in our dealings.

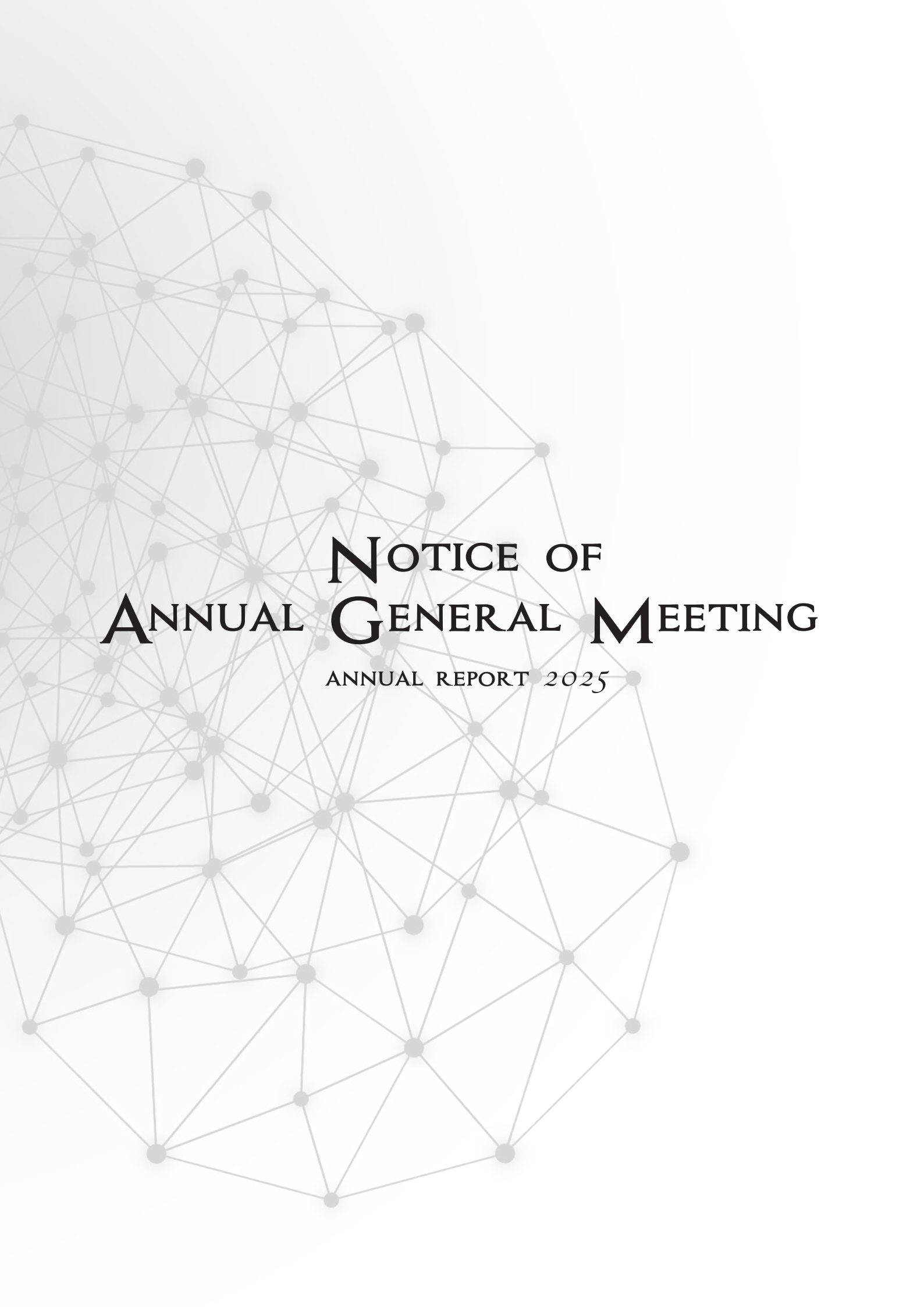
We will continually pursue success through acceptable and justifiable means.
We believe that both the ends and the means must be equally justifiable.

Our measurement of success must go beyond material gains and profit.

We will continually seek Allah SWT's acceptance and blessings in all we do.

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NOTICE OF
ANNUAL GENERAL MEETING
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NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Thirty Third Annual General Meeting of Edaran Berhad will be held at Sime Darby Convention Centre (SDCC), 1A, Jalan Bukit Kiara 1, Bukit Kiara, 60000 Kuala Lumpur on Wednesday, 3 December 2025 at 10.00 a.m. to transact the following businesses:

A. Ordinary Business

1. To receive the Audited Financial Statements of the Company and the Group for the financial year ended 30 June 2025 together with the Directors' and Auditors' Reports thereon. **Note a**
2. To re-elect the following Directors retiring under Article 101 of the Company's Articles of Association, and who, being eligible, offer themselves for re-election:
 - i. Datuk Mohd Shu'aib Hj Ishak **Resolution 1**
 - ii. Encik Ahmad Yasri Mohd Hashim @ Mohd Hassan **Resolution 2**
 - iii. Puan Saadah Huda Sholah **Resolution 3**
3. To approve the payment of Directors' Fees for an aggregate amount of up to RM564,000.00 to the Non-Executive Directors for the period from 1 January 2026 until the conclusion of the next Annual General Meeting of the Company. **Resolution 4**
4. To approve the payment of Directors' Benefits (excluding Directors' fee) for an aggregate amount of up to RM420,000.00 to the Non-Executive Directors for the period from 1 January 2026 until the conclusion of the next Annual General Meeting of the Company. **Resolution 5**
5. To re-appoint Messrs. TGS TW as Auditors of the Company and to authorise the Directors to fix their remuneration. **Resolution 6**

B. Special Business

6. Authority to Issue Shares Pursuant to Sections 75 and 76 of the Companies Act, 2016 **Note b**
To consider and, if thought fit, to pass the following Ordinary Resolution, with or without modifications: **Resolution 7**
"THAT pursuant to Sections 75 and 76 of the Companies Act, 2016 full authority be and is hereby given to the Directors to issue shares in the capital of the Company from time to time at such price upon such terms and conditions for such purposes and to such person or persons whomsoever as the Directors may in their absolute discretion deem fit provided that the aggregate number of shares to be issued pursuant to this Resolution does not exceed 10% of the issued share capital of the Company for the time being, subject to the Companies Act, 2016, the Articles of Association of the Company and approval from Bursa Malaysia Securities Berhad and other relevant bodies where such approval is necessary **AND THAT** such authority shall continue in full force until the conclusion of the next annual general meeting of the Company."
7. Continue in Office as Independent Non-Executive Director. **Note c**
To give an approval to Encik Ahmad Yasri Mohd Hashim @ Mohd Hassan who has served as an Independent Non-Executive Director of the Company for a cumulative term of nine years, to continue to act as an Independent Non-Executive Director of the Company. **Resolution 8**

C. Any Other Ordinary Business

8. To transact any other ordinary business of which due notice has been given in accordance with the relevant authorities.

By Order of the Board

Asbanizam Abu Bakar
LS0006958 / PC201908003079
Company Secretary

Kuala Lumpur
30 October 2025

NOTICE OF ANNUAL GENERAL MEETING

Explanatory Note

- a. Explanatory Note on Item 1 of the Agenda
- Audited Financial Statements of the Company and the Group for the financial year ended 30 June 2025

The Audited Financial Statements in Agenda 1 is meant for discussion only as an approval from shareholders is not required pursuant to the provision of Section 340(1)(a) of the Companies Act, 2016. Hence, this Agenda is not put forward for voting.

- b. Explanatory Note on Item 6 of the Agenda
- Resolution pursuant to Sections 75 and 76 of the Companies Act, 2016

Ordinary Resolution 7 (under item 6 above) is a renewal of the mandate obtained at the last Annual General Meeting which was not utilised during the financial year.

Ordinary Resolution 7, if passed, will give the Directors of the Company, from the date of this General Meeting, an authority to issue and allot ordinary shares from the unissued capital of the Company for the time being for such purposes as the Directors consider would be in the interest of the Company. This authority will provide flexibility to the Company for any possible fund raising exercise including but not limited to placement of shares for the purpose of funding current and/or future investment project(s), working capital and/or acquisitions.

This authority will, unless earlier revoked or varied by the Company in a general meeting, expire at the next annual general meeting.

- c. Explanatory Note on Item 7 of the Agenda
- Continue in Office as Independent Non-Executive Director

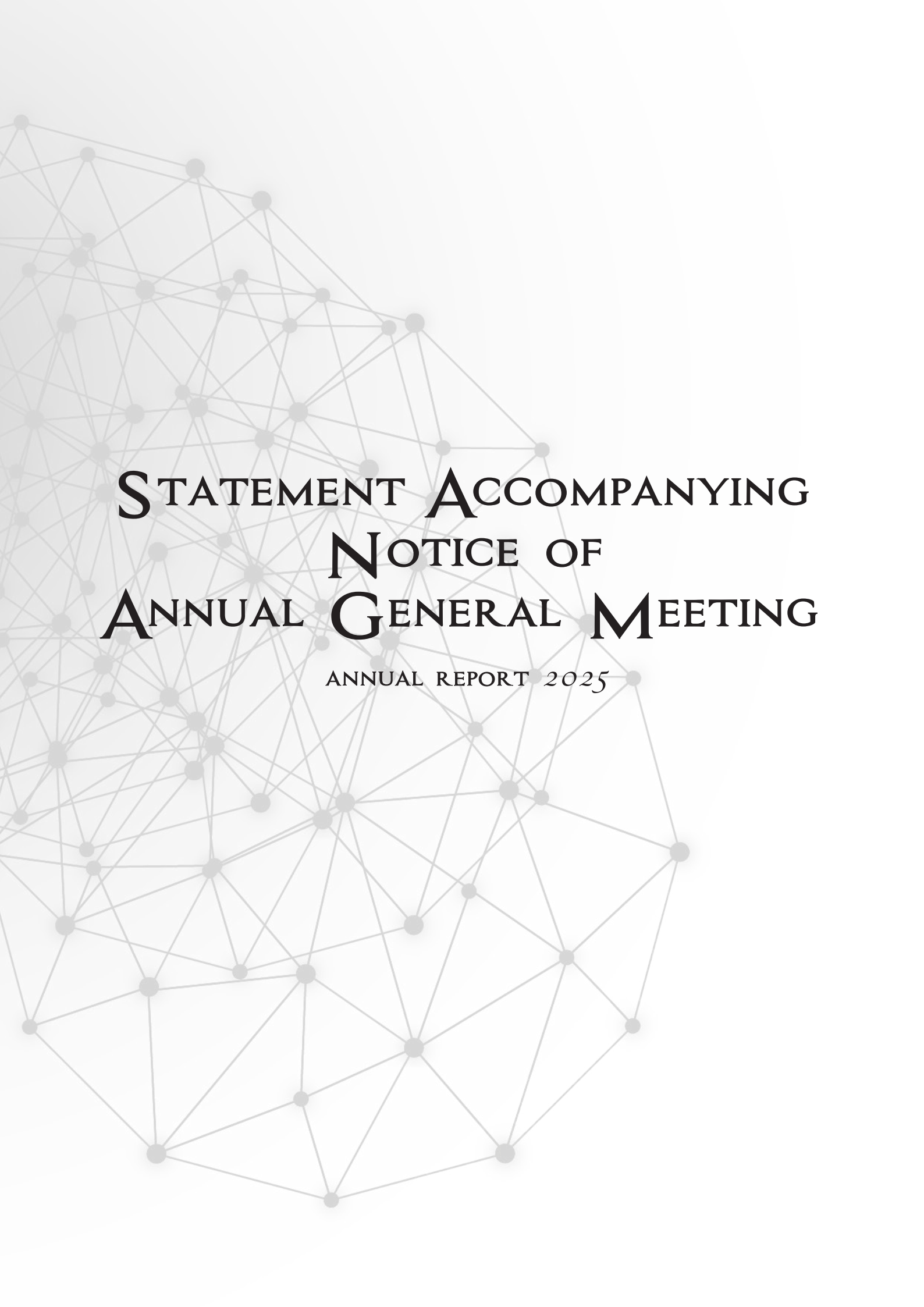
Pursuant to the Malaysian Code on Corporate Governance 2021, the Board of Directors has assessed the independence of Encik Ahmad Yasri Mohd Hashim @ Mohd Hassan who has served as an Independent Non-Executive Director of the Company for a cumulative term of nine years, and recommended him to continue to act as Independent Non-Executive Director of the Company based on the following justifications:-

- (i) Encik Ahmad Yasri Mohd Hashim @ Mohd Hassan fulfills the criteria of an Independent Director pursuant to the Main Market Listing Requirements of Bursa Malaysia Securities Berhad;
- (ii) Having been with the Company for more than 9 year, he is familiar with the Company's business operations;
- (iii) He has during his tenure as Independent Non-Executive Director of the Company, devoted sufficient time and attention to discharge his responsibilities as such; and
- (iv) He has exercised due care during their tenure as Independent Director of the Company and has carried out his duties in the interest of the Company and shareholders.

Subject to the passing of Resolution No. 2, the proposed Resolution 8, if passed, will enable Encik Ahmad Yasri Mohd Hashim @ Mohd Hassan to continue to act as Independent Non-Executive Director of the Company.

NOTES:

1. A member entitled to attend and vote at the Annual General Meeting is entitled to appoint any person or persons, whether a member or not, as his/her proxy or proxies to attend and vote in his/her stead without limitation. Where a member appoints two (2) or more proxies, the member shall specify the proportion of the member's shareholding to be represented by each proxy.
2. Only members registered in the Record of Depositors on or before 5.00 p.m. as at 26 November 2025 shall be eligible to attend the meeting or appoint a proxy to attend and/or vote on such depositor's behalf.
3. A corporation or a corporation sole or a statutory corporation may appoint any person as its representative.
4. The instrument appointing a proxy shall be in writing under the hand of the appointer or his/her attorney duly authorised in writing and if such appointer is a corporation, corporation sole or a statutory corporation; either under its common seal or the hand of its officers or attorney duly authorised and shall be deposited together with the power of attorney (if any) under which it is signed or an office copy or notarially certified copy thereof and shall be deposited at Company's Share Registrar office at 11th Floor, Menara Symphony, No. 5, Jalan Professor Khoo Kay Kim, Section 13, 46200 Petaling Jaya, Selangor, or via electronic means through email to BSR.Helpdesk@boardroomlimited.com or via facsimile at 03-7890 4670 not less than forty eight (48) hours before the time for holding this General Meeting or any adjournment thereof.
5. The signature to the instrument appointing the proxy executed outside Malaysia must be attested by a Solicitor, Notary Public, Consul or a Magistrate.
6. By submitting the duly executed Form of Proxy, a member and his/her proxy consent to the Company (and/or its agents/service providers) collecting, using and disclosing the personal data therein in accordance with the Personal Data Protection Act 2010 for the meeting and any adjournment thereof.



STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING

ANNUAL REPORT 2025

STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING

The following are details of the Board meetings held during the financial year ended 30 June 2025 and the attendance of the Directors thereat:-

1. Details of the Board Meetings held during the financial year

Date	Time	Venue
28 Aug 2024	11:00 a.m.	Board Room, No. 2, Jalan 4/76C, Desa Pandan, 55100 Kuala Lumpur.
02 Oct 2024	11:00 a.m.	
27 Nov 2024	11:00 a.m.	
07 Jan 2025	10:00 a.m.	
26 Feb 2025	11:00 p.m.	
28 May 2025	10:30 a.m.	

2. Directors' attendance at Board Meetings

Details of Directors' attendance at the above Board Meetings during their tenure in office:-

Directors	Appointment	Attendance
Dato' Abdul Halim Abdullah	15 Dec 2000	5/6
Datuk Mohd Shu'aib Hj Ishak	15 Dec 2000	6/6
Encik Fazlan Azri Tajudin	23 May 2006	6/6
Encik Ahmad Yasri Mohd Hashim @ Mohd Hassan	18 Apr 2016	6/6
Encik Md Arif Hasan	16 Jan 2020	5/6
Encik Wan Adlan Affandy Wan Abdul Rahman	15 Mar 2021	6/6
Encik Adenan Ismail	24 Mar 2023	6/6
Puan Saadah Huda Sholah	24 Mar 2023	6/6
Dato' Sri Syed Ismail Syed Azizan	1 Dec 2023	6/6

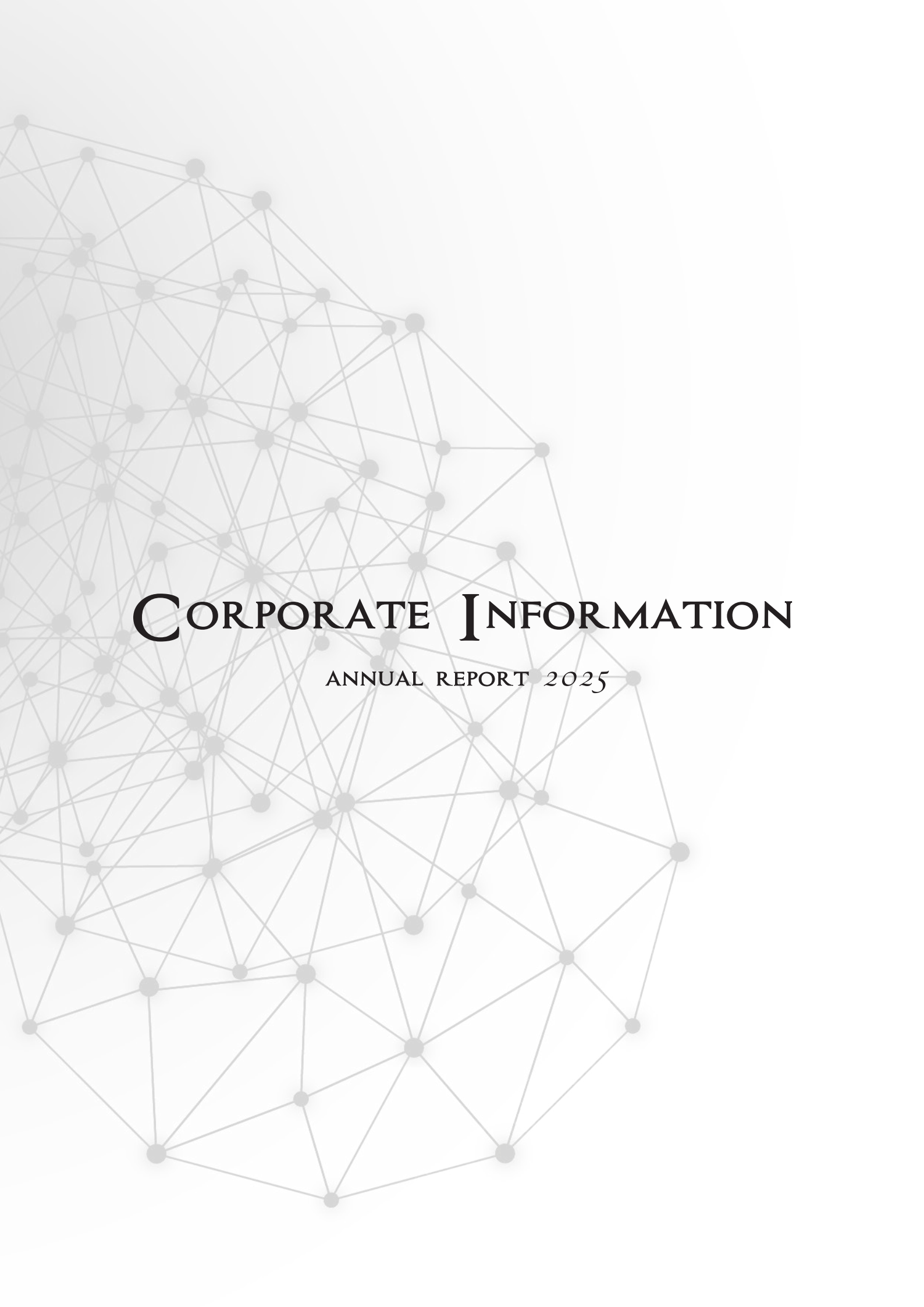
3. Details of Directors who are standing for re-election

The Directors who are standing for re-election at the forthcoming Thirty Third Annual General Meeting of Edaran Berhad are as follows:-

Retiring under Article 101 of the Company's Articles of Association.

- DATUK MOHD SHU'AIB HJ ISHAK**
Non-Independent Non-Executive Director
- ENCIK AHMAD YASRI MOHD HASHIM @ MOHD HASSAN**
Independent Non-Executive Director
- PUAN SAADAH HUDA SHOLAH**
Independent Non-Executive Director

The profiles of the Directors who are standing for re-election are set out on pages 10 to 13 of the Annual Report.

An abstract graphic on the left side of the page, consisting of a dense web of interconnected nodes and lines, resembling a network or a molecular structure. The nodes are represented by small grey circles, and the lines are thin grey lines connecting them. The overall shape is roughly triangular, pointing towards the top left.

CORPORATE INFORMATION

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CORPORATE INFORMATION

BOARD OF DIRECTORS

Dato' Abdul Halim Abdullah
Chairman
Non-Independent Non-Executive Director

Dato' Sri Syed Ismail Syed Azizan
Independent Non-Executive Director

Datuk Mohd Shu'aib Hj Ishak
Non-Independent Non-Executive Director

Ahmad Yasri Mohd Hashim @ Mohd Hassan
Independent Non-Executive Director

Md Arif Hasan
Independent Non-Executive Director

Wan Adlan Affandy Wan Abdul Rahman
Non-Independent Non-Executive Director

Adenan Ismail
Independent Non-Executive Director

Saadah Huda Sholah
Independent Non-Executive Director

Fazlan Azri Tajudin
Executive Director

AUDIT COMMITTEE

Ahmad Yasri Mohd Hashim @ Mohd Hassan
Chairman
Independent Non-Executive Director

Md Arif Hasan
Independent Non-Executive Director

Adenan Ismail
Independent Non-Executive Director

Wan Adlan Affandy Wan Abdul Rahman
Non-Independent Non-Executive Director

COMPANY SECRETARY

Asbanizam Abu Bakar
LS0006958 / PC201908003079

Registered Office : No. 33-1, Jalan 2/76C, Desa Pandan, 55100 Kuala Lumpur
Tel: 03-9206 7383 Fax: 03-9283 0192

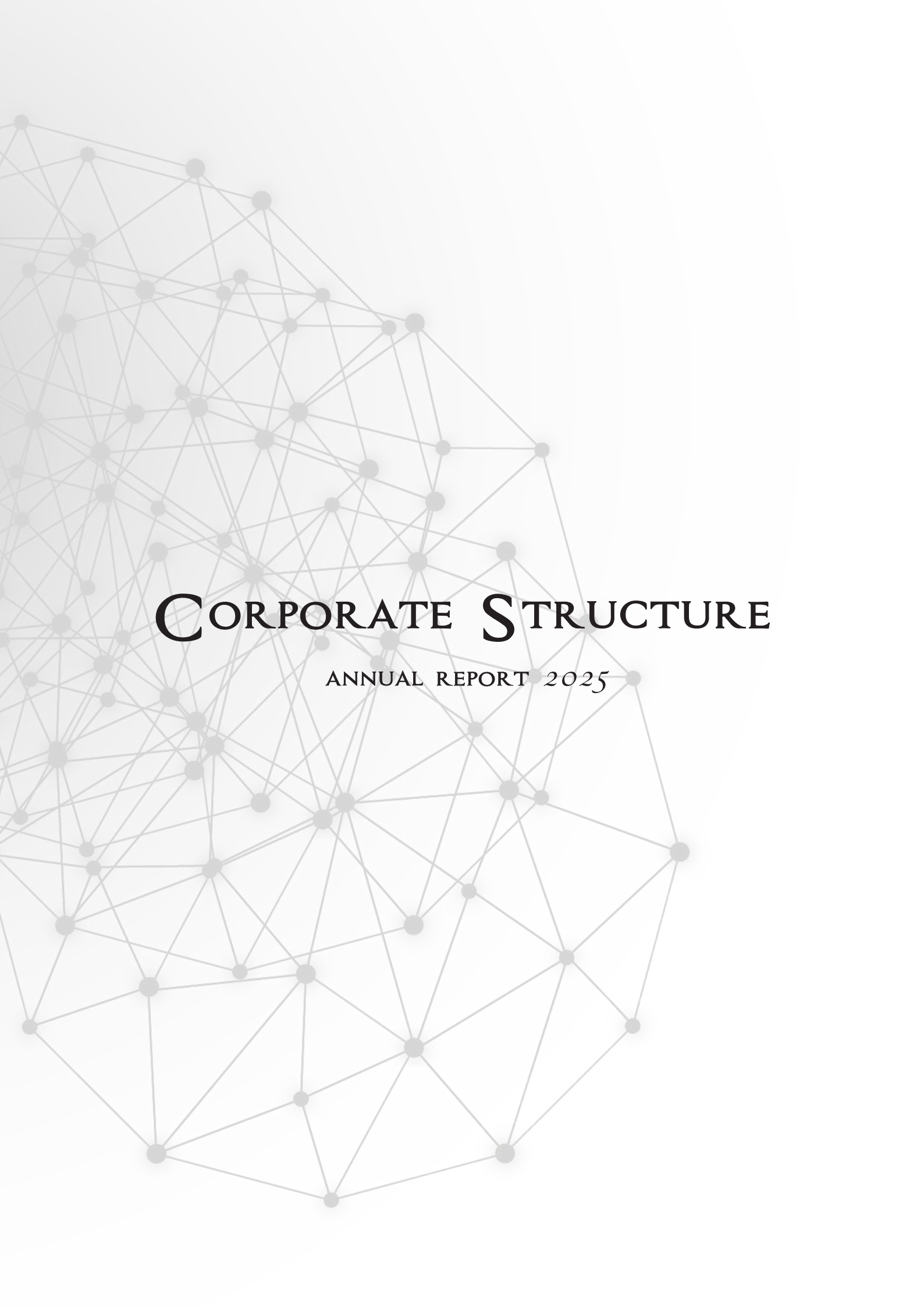
Business Office : No. 2, Jalan 4/76C, Desa Pandan, 55100 Kuala Lumpur
Tel: 03-9206 7200 Fax: 03-9284 3531

Auditors : Messrs. TGS TW (AF002345)
Unit E-16-2B, Level 16, Icon Tower (East),
No. 1, Jalan 1/68F, Jalan Tun Razak, 50400 Kuala Lumpur
Tel: 03-9771 4326 Fax: 03-9771 4327

Share Registrar : Boardroom Share Registrars Sdn Bhd
11th Floor, Menara Symphony
No. 5, Jalan Professor Khoo Kay Kim
Section 13, 46200 Petaling Jaya, Selangor
Tel: 03-7890 4700 Fax: 03-7890 4670

Principal Bankers : Bank Islam Malaysia Berhad
: Malayan Banking Berhad

Listing : Main Market
Bursa Malaysia Securities Berhad

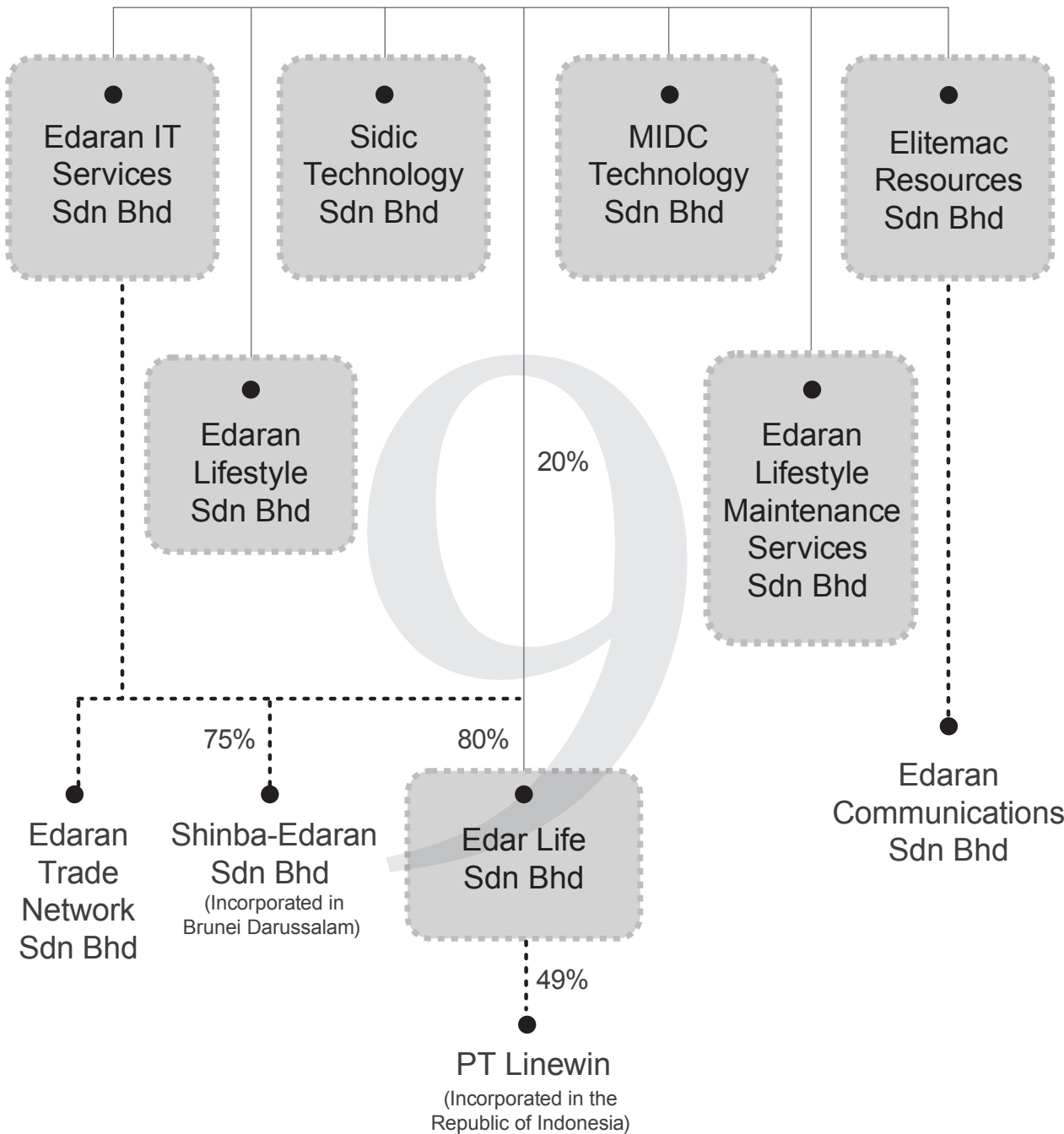


CORPORATE STRUCTURE

ANNUAL REPORT 2025

CORPORATE STRUCTURE

EDARAN BERHAD



Note: Unless stated, shareholding is 100%

An abstract graphic on the left side of the page, consisting of a dense web of grey dots connected by thin grey lines, forming a complex, interconnected network that resembles a molecular structure or a data network. The dots are of varying sizes, and the lines are thin and grey, creating a subtle background element.

PROFILE OF THE BOARD OF DIRECTORS

ANNUAL REPORT 2025

PROFILE OF THE BOARD OF THE DIRECTORS

DATO' ABDUL HALIM ABDULLAH

Chairman

Non-Independent Non-Executive Director

Dato' Abdul Halim Abdullah, male, was appointed to the Board of Edaran Berhad on 15 December 2000 and was appointed Chairman of the Company on 30 May 2018. He was appointed Chairman of the Audit and Nominating Committees on 3 October 2001 and was subsequently appointed Chairman of the Remuneration Committee on 27 May 2004. He relinquished his position as Chairman of the Nominating Committee and the Chairman of Audit Committee on 26 November 2008 and 30 May 2018 respectively. Dato' Abdul Halim resigned from the Audit Committee and Nominating Committees on 26 February 2020 and 31 May 2023 respectively. Aged 79, Dato' Abdul Halim holds a Bachelor of Arts (Hons) degree from the University of Malaya. He has served in various government departments and his last position was the State Secretary of Penang (1992-1994). In 1994, after his retirement from government service, Dato' Abdul Halim was appointed Executive Director of Technology Resources Properties Sdn. Bhd. until 8 June 2000.

DATO' SRI SYED ISMAIL SYED AZIZAN

Independent Non-Executive Director

Dato' Sri Syed Ismail Syed Azizan, male, aged 71 was appointed to the Board of Edaran Berhad on 1 December 2023. He commenced his career with the Royal Malaysia Police as a Special Branch Officer in Kelantan on 1st October 1977. He served various positions within the Police Force as a Special Branch Officer in Penang, Training Officer and Compliance Officer in Bukit Aman, Narcotics Officer in Kedah, Deputy Officer in Charge of Police District of Kulim, Kedah and Criminal Investigation Officer in Perak.

After completing his further studies in 1997, Dato' Sri Syed Ismail served as the Assistant Director (International Relations Interpol) Criminal Investigation Department Bukit Aman until 2002. He was later appointed as the Deputy Chief of the City Criminal Investigation Department Kuala Lumpur before being posted as the Chief of Criminal Investigation Department in Penang. Subsequently, he was appointed as the Deputy Director, Federal Criminal Investigation Department Bukit Aman.

From 2007 to 2010, he served as the Chief Police Officer of Kedah and was later appointed as the Director of the Commercial Crime Investigation Department in October 2010, a position he held until his retirement in January 2014. Dato' Sri Syed Ismail also sits on the board of icapital.biz Berhad.

DATUK MOHD SHU'AIB HJ ISHAK

Non-Independent Non-Executive Director

Datuk Mohd Shu'aib Hj Ishak, male, aged 66, was appointed to the Board of EDARAN on 15 December 2000. Datuk Mohd Shu'aib, a Malaysian, obtained his degree in Electrical Engineering from the University of Technology Malaysia. He has more than 20 years of experience in the telecommunications industry since his employment with Jabatan Telekom Malaysia in 1982. He was previously attached to Electroscon (M) Sdn. Bhd. and KYM Industries Sdn Bhd.

AHMAD YASRI MOHD HASHIM @ MOHD HASSAN

Independent Non-Executive Director

Ahmad Yasri Mohd Hashim @ Mohd Hassan, male, aged 59, a member of the Malaysian Institute of Accountant, was appointed to the Board of Edaran Berhad on 18 April 2016 and appointed a member of the Audit Committee on the same date. On 30 May 2018, he was appointed a member of the Remuneration Committee. Ahmad Yasri was subsequently appointed Chairman of the Audit Committee on 31 May 2023. He started his career with Ernst & Young in 1989. Subsequently, in 1994, he was attached to Kauthar Sdn. Bhd. as Financial Controller until 2003. Presently, Ahmad Yasri is an Agency Manager at Prudential Assurances Malaysia Berhad.

PROFILE OF THE BOARD OF THE DIRECTORS

MD ARIF HASAN

Independent Non-Executive Director

Md Arif Hasan, male, aged 66, was appointed to the Board of EDARAN on 16 January 2020 and was subsequently appointed a member of the Audit Committee on 26 February 2020. He was subsequently appointed Chairman of the Nominating Committee on 31 May 2023. Upon completion his degree in Mechanical Engineering from University of Sussex, England, he joint Edaran Komputer Sdn. Bhd. on 3 October 1988. Attended NEC Computer Training in NEC Fields Services, Nakagawara, Japan from 4 October 1988 until 2004. He retired as Executive Vice President at the age 55 on 21 November 2014. Currently he is pursuing his own business in chicken poultry with Chareon Pockpand, supplying live chicken to Northern and Eastern Coast of Peninsular Malaysia.

ADENAN ISMAIL

Independent Non-Executive Director

Adenan Ismail aged 62, was appointed to the Board of EDARAN on 24 March 2023 and was subsequently appointed a member of the Audit Committee and Nominating Committee on 31 May 2023. He graduated with a Bachelor of Law (Hons.) from Universiti Islam Antarabangsa Malaysia in 1987. Adenan was a Magistrate (1987 – 1990), Federal Counsel at various Government Departments (1990- 1995) and a Deputy Public Prosecutor (1995-1996). He is currently a Lawyer, attached to Messrs. Adenan & Associates since 1997.

SAADAH HUDA SHOLAH

Independent Non-Executive Director

Saadah Huda Sholah, female, aged 54, was appointed to the Board of EDARAN on 24 March 2023 and subsequently appointed a member of the Remuneration Committee on 31 May 2023. She graduated with a Bachelor in Business Administration from Universiti Islam Antarabangsa Malaysia in 1995 and earned her Masters (Marketing) from Universiti Malaya in 2000. She was attached to Malaysia Airlines Berhad (1995 – 2001) and Celcom Axiata Berhad (2001- 2019).

WAN ADLAN AFFANDY WAN ABDUL RAHMAN

Non-Independent Non-Executive Director

Wan Adlan Affandy Wan Abdul Rahman, male, aged 53, was appointed to the Board of EDARAN on 15 March 2021 and was subsequently appointed a member of the Audit Committee on 31 May 2023. He earned his Bachelor of Engineering (Hons), Electrical & Electronic degree from the University of Bristol, United Kingdom in 1995. Wan Adlan Affandy is a founder and Executive Director of Disitu Holdings Sdn. Bhd. and sits on the Board of Governors, Marlborough College Malaysia. He was previously attached to Juteras Sdn. Bhd. (April 2011 - May 2016), Business Associates Consulting (BAC) Sdn. Bhd. (Director of Technology Services, January 2002 - March 2006), Minconsult Sdn. Bhd. (Project Manager, April 1997 - January 2002) and Petronas (Project Engineer, August 1995 - March 1997). Wan Adlan Affandy is a brother-in-law to the Executive Director of the Company.

FAZLAN AZRI TAJUDIN

Executive Director

Fazlan Azri Tajudin, male, aged 50, was appointed to the Board of EDARAN on 23 May 2006. He was subsequently appointed the Executive Director of the Company on 1 January 2008. He holds an Engineering degree from Imperial College of Science, Technology and Medicine, London. He sits on several private companies, including Kauthar Sdn. Bhd. and was previously attached to Celcom (Malaysia) Berhad.

PROFILE OF THE BOARD OF THE DIRECTORS

GROUP CHIEF EXECUTIVE OFFICER

DATO' BISTAMAM RAMLI

Group Chief Executive Officer

Dato' Bistamam Ramli, male, was appointed Group Chief Executive Officer of Edaran Berhad on 30 May 2018. He was appointed Director of Edaran Berhad on 15 December 2000 and subsequently appointed the Managing Director of the Company on 1 June 2004 until 8 May 2018. Aged 63, he was a Fellow Member of the Chartered Association of Certified Accountants. Dato' Bistamam was previously attached to Celcom (Malaysia) Berhad, Technology Resources Industries Berhad, Bank Negara Malaysia and Ernst & Young.

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MESSAGE FROM THE CHAIRMAN

ANNUAL REPORT 2025

Building teams... *Serving communities...*

Integrity remains our guiding principle, enabling us to discern truth from falsehood and to reject actions that lead to harm, corruption, and decay.

True progress enriches lives, nurtures growth, and leaves a positive legacy. For EDARAN, it is never an end in itself but an ongoing journey, best measured by the enduring impact it has on individuals, communities, and the world around us. It is the ability to uplift others, cultivate wisdom, and inspire transformation. It is about the people whose lives we touch, the communities we uplift, and the sense of purpose we cultivate along the way. EDARAN believes that Progress much like success, must be shared to be sustainable and meaningful.

As a business organisation, we continue to uphold that business is not just about numbers; they are about impact. With adequate and right resources—technology, knowledge and expertise—we want to serve communities and in doing so, help them become self-sufficient, we want to ensure prosperity is shared, not hoarded. For surely, when we lift others up, we create a ripple effect of success, one that goes far beyond the confines of any boardroom.

It is our desire to continue building and connecting for progress. It is our desire to continue to enrich and benefit those who work and collaborate with us on our mission. Ultimately, the foundation of a sustainable mission shall rest on a strong united team supported by a strong, collaborative community.

We believe that when communities are collaborative yet autonomous, everyone benefits. Progress, as we see it, is not about hoarding control or creating dependence but about enabling others to stand on their own and build a future they can be assured of. Progress must transcend boundaries. It is about winning together as a Team, as a Community.

MESSAGE FROM THE CHAIRMAN

The path ahead is one of growth and shared blessings underpinned by a commitment to making our communities and our world a better, more sustainable place in which to live.

Dear Valued Partners and Shareholders,

“My earth is vast...” - Surah Ankabut 56”

I start my message with an assuring and comforting reminder to all of us that this created earth is vast and spacious. The earth is without borders, without boundaries.

Valued Shareholders, another fiscal year has come to an end, and I am happy to present to you the Group's Financial Statement and Annual Report for the year ended 30 June 2025.

As we approach a new fiscal year, we find ourselves reflecting on the past 12 months. The world continues to evolve rapidly, driven by relentless and astounding advancements in artificial intelligence, volatile socio-economic shifts, unpredictable political developments and never-ending wars. Most recently, the world has had to deal with the escalating global turbulence brought about by 'tariff wars' which began effectively on 2 April 2025. Regardless of such volatility, our Group remains guided and steadfastly navigates its course, remembering Surah Ankabut 56, that His earth is spacious.

Notwithstanding the uncertainties, there are encouraging signs that motivate us to continue doing our best. Innovations in technology, expanding global cooperation, and growing awareness around sustainability and ethical practices are helping to shape a more hopeful and interconnected world. These positive developments inspire us to embrace change and face the uncertainties with optimism, fuelling our drive to growth and adopt forward-thinking strategies.

Within our own Group, we have made significant strides in aligning our business operations with these broader global trends. Notably, our pursuit of new business activities, particularly in the trading, distribution, processing, production and packaging of Halal food through Edar Life, is a bold stride in that direction. We are convinced this activity is a key growth area and we will continue to explore and expand this business in the immediate and near future. This venture reflects our ability to diversify and adapt to market demand and seek out opportunities that will not only drive the Group's profitability but also contribute positively to the communities we serve. As we venture into new business activities, we remain focused on maintaining our commitment to excellence even as we remain dedicated to our principles of honest and good business practices.

Financial Performance

I am pleased to share that the efforts and diligence of the EDARAN Team over the year in review paid off. The Group closed the Financial Year in a positive position,

marking the fourth consecutive financial year of positive results. EDARAN achieved a total revenue of RM132.96 million, marking an increase of 24.8% from RM106.54 million in the previous year. This improvement is a milestone achievement for the Group and we are inspired and encouraged.

Our continual cost management efforts resulted in an improvement in Profit Before Tax (PBT). PBT improved by 36.2% to RM6.97 million compared to RM5.12 million in the previous year. This improvement represents yet another milestone achievement for the Group. Profit after Tax increased by 30.9% to reach RM4.07 million compared to RM3.11 million in the previous financial year.

Sharing The Rewards

The Group has provided for higher dividends to our Shareholders as a way of sharing the rewards of our positive performance. The total dividends paid out for this Financial Year 2025 was 4.75 sen per share. This amounted to a RM2.75 million dividend payout compared to RM1.7 million in the last financial year. The Group is happy to say that it has been sharing these financial rewards for the past 5 consecutive financial years.

Capital Reduction

Yet another significant decision made by the Group this year was the proposal of capital reduction of up to RM52 million of the issued share capital of the Company. The proposal received the unanimous approval of the Shareholders at the Extraordinary General Meeting on 26 March 2025, and this decision effectively enabled the Company to eliminate its accumulated losses to more appropriately reflect the value of the underlying assets and the financial position of the Company and the Group. The Group deemed this decision as crucial principally because it restores and enhances the credibility of the Company with respect to the true underlying value of the Company's businesses.

IT Services

IT remains our traditional domain from which we may expand and apply our knowledge, skills and experience.

The Company's focus on IT services as its core business activity has been pivotal to its resilience and success, even amidst the volatile and unpredictable shifts in the broader business landscape. Information technology solutions are a cornerstone for virtually every organisation, providing the foundation for seamless operations and growth. The essential nature of IT services ensures a consistent demand, allowing the Company to maintain stability while navigating external challenges. Moreover, this field, while

MESSAGE FROM THE CHAIRMAN

highly competitive, is rich with opportunities for innovation and creativity, giving the Company room to distinguish itself in the market.

Through strategic efforts, the Company has continually expanded its portfolio of expertise, delivering efficient software and applications that meet evolving customer needs. By focusing on creating value, it has successfully launched versatile apps like Payje and Orbit, which have been well-received in the market. These applications underscore the Company's commitment to developing high-quality solutions that enhance user experiences and streamline processes for its clients.

In addition to technological advancements, the Company places great emphasis on fostering strong relationships and establishing partnerships built on mutual benefit. By prioritising trust and collaboration, it has earned a reputation for reliability and integrity among its clients and stakeholders. This dual approach—leveraging innovation while nurturing relationships—has solidified the Company's position as one of the leaders in the IT services sector, ensuring its continued growth and adaptability in an ever-changing environment.

Halal Foods

The 'halal' food business offers an engaging and collaborative framework, enabling Edar Life to forge robust partnerships across the supply chain.

The Company's expansion into the halal food business, particularly Halal Frozen Meats, represents a strategic step toward broadening its business portfolio while addressing one of humanity's most fundamental needs—food. This move stems from the Company's recognition of the critical role food plays in sustaining communities and fostering well-being. By entering the halal food sector, the Company seeks to meet the growing demand for halal-certified products, which are not only essential for the Muslim community but also appeal to a broader audience due to their stringent quality and ethical standards.

Edar Life is setting forth in this new business with a vision to foster thriving and harmonious communities. Edar Life, a fully owned subsidiary of the EDARAN Group approaches this venture with a commitment to delivering products designed to cater to the diverse social and economic layers of society. Emphasising quality above excessive profit margins, the Company ensures its halal frozen meats stand out for their integrity and excellence.

The halal food business offers an engaging and collaborative framework, enabling Edar Life to forge robust partnerships across the supply chain. From

sourcing raw materials to distribution, the Company sees immense potential in cultivating win-win relationships with stakeholders at every stage of the value chain. By building networks of trusted partners, the company will not only be able to strengthen its market presence but may also contribute to the development of sustainable and mutually beneficial business ecosystems. This deliberate approach aims to position Edar Life as a trusted leader in the halal food industry, paving the way for long-term, sustainable growth and community enrichment.

The Group shall continue to commit itself to operating businesses that protect shareholders' interest. However, our ultimate mission and goal in business go far beyond the pursuit of profits or commercial success.

Indeed, the most noble of you in the sight of Allah is the most righteous of you.

– Surah Al-Hujurat Ayat 13

We remain guided by the profound teaching of Surah Al-Hujurat:13, which reminds us that the most noble in the eyes of Allah are those who are the most righteous. This is not just a moral principle; but the very foundation upon which we structure our lives and conduct our business activities.

We continue to ensure that in all that we do, our actions have to be in alignment with this higher purpose. We maintain that business is not simply a means of generating financial returns—rather, it is a responsibility, a platform on and through which we uphold the values that define who we are.

While the pursuit of growth and profitability remains essential, our ultimate mission is to build wisely, to grow responsibly and to share generously.

Integrity – Increased Importance

Integrity shall remain our moral compass; without it, any claim to success is but an illusion, hollow and unworthy of lasting honour.

In today's environment where we are constantly challenged by ambiguous rules and misguided choices and possibilities, honesty must stand as a clear and unwavering guide. Hence, we see it essential to reaffirm this core value which we hold. Integrity is a foundational value within the EDARAN Group and in this age and time, it takes on a renewed urgency.

As we confront an increasingly intelligent world, as machines become smarter and as algorithms become

MESSAGE FROM THE CHAIRMAN

more powerful, we find ourselves at a crossroads. Technology is no longer just the enabling tool it once was, it is a partner in decision-making, in communication, relationships and even in governance. In such a landscape, integrity which is basically the quality of being honest, and doing what is right even when no one is watching, becomes the touchstone of our every action.

We uphold the value of integrity because it speaks to the inner character of individuals and the organisation, reflecting a commitment to truth, fairness, and responsibility. It is about doing what is right, not because it is convenient, profitable, or expected, but because it aligns with a higher sense of ethical duty, it aligns with our belief.

For EDARAN, integrity in business means consistency between values, words, and actions. It is the practice of honesty, even when dishonesty might offer a short-term gain. It is standing by our commitments, even when it is difficult. It is treating our employees, customers, suppliers, and the wider community with fairness, respect, and dignity. As we have professed many times, success is not only measured by profits, but also by the manner in which those profits are gained. Indeed, only profits earned with honesty is profit that is worth accounting for. Integrity shall remain our guiding principle.

Borderless...

In a world increasingly driven by short-term gains and personal ambition, we choose a different way—one anchored in honesty and trust, guided by values, and united by a shared purpose. We are on a collective journey forward in a world without borders, borders we create in our minds, borders that limit us.

We aim to cultivate networks of trusted partners, so that the company not only fortifies its presence but also contributes to something far more enduring, that is, the shaping of sustainable and mutually enriching ecosystems. In these ecosystems, success is no longer a solitary pursuit but a shared journey, where each step forward creates opportunities for others to rise.

We will measure not by milestones reached, but by the depth of the impact left behind. Not just in what we build, but in what we enable others to build alongside us.

Progress, and success, as it were, are not just about our own growth but about contributing to the broader tapestry of society. Our mission has grown over the years, and today, we understand that our responsibility

extends beyond satisfying the needs of shareholders and stakeholders. While those achievements are important, we know they should not be the sole measure of success. Instead, we are equally committed to making the world a better place—a place where communities are stronger, happier, more prosperous, and better connected.

At the core of our Group's ethos is the belief that enhancing life, contributing positively to society, and fostering sustainable communities should always be at the heart of our journey. Our philosophy may seem idealistic to some, but it is, in fact, the very foundation upon which our Group has stood since its humble beginnings. We believe that creating value for the community is as important, if not more important, than achieving financial success.

The Group's growth has been matched by its commitment to building an ethical and value-driven organisation. We embrace God-centred values and principles that encourage respect for both humankind and the environment. We hold dear the belief that continual, wholesome development of the human being—through knowledge, compassion, and collaboration—is key to fostering meaningful change. And so, we do not just focus on the success of our Group; we focus on the success of the individuals, teams, and communities that we engage with. Our mission of serving and shaping sustainable communities is as much about nurturing these values in our own organisation as it is about spreading them far beyond our corporate borders.

Looking ahead, we are excited to continue this important work. We envision a future where our Group is not only known for its business accomplishments but also for its contributions to building thriving, resilient communities. Our goal is to provide these communities with more than just financial support. We seek to share knowledge, resources, skills, and ideas that can empower individuals and organisations. Whether it is offering IT expertise, donating technology, developing learning opportunities, providing the basic infrastructure for small business, we are committed to creating long-term, mutually beneficial relationships with the communities we engage with.

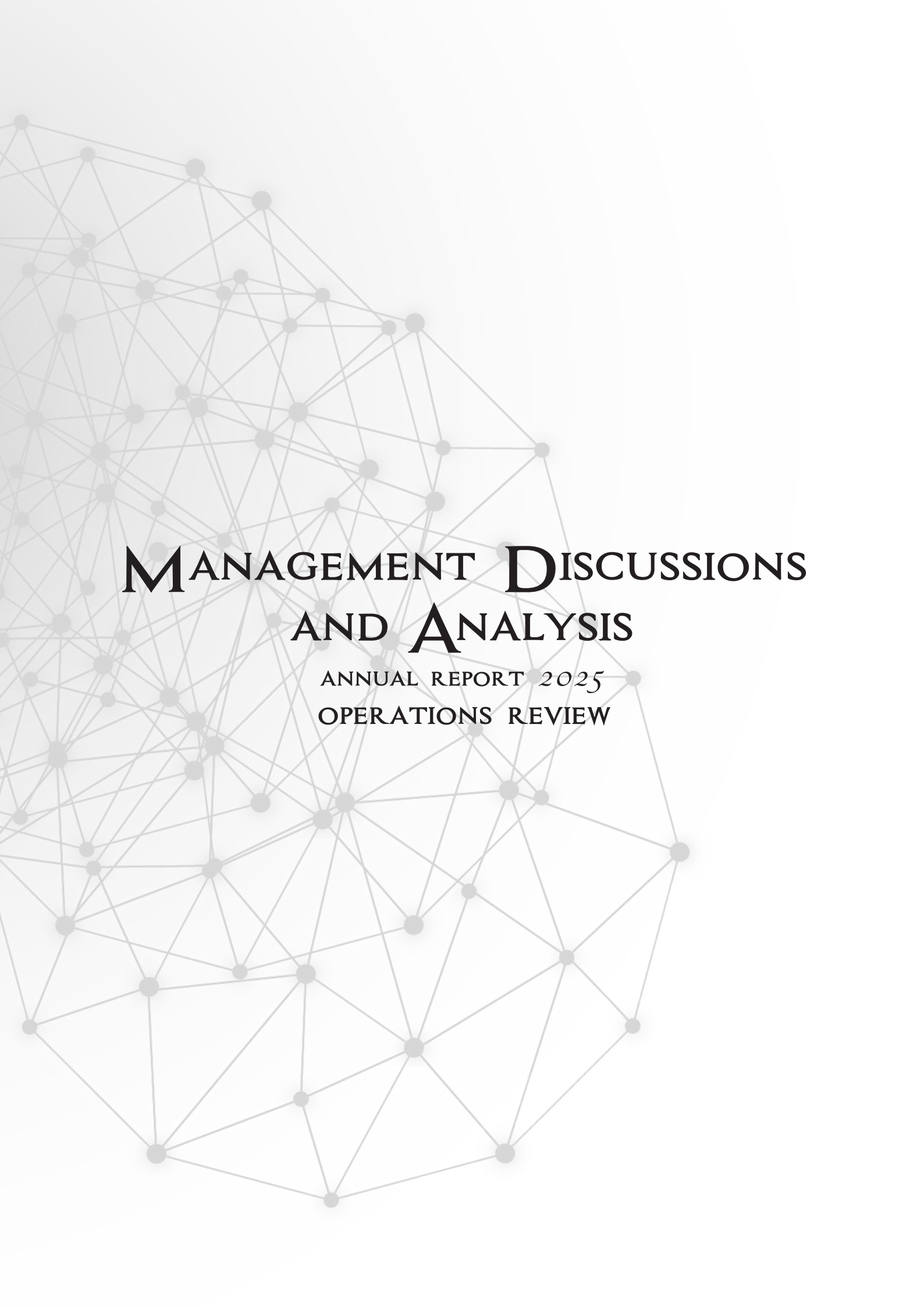
The path ahead is one of shared growth, shared success, and a shared commitment to making the world—and the communities within it—a better, more sustainable place to live.

I take this opportunity to thank you, dear shareholders and partners, for joining us on this journey.

Yours sincerely,



Dato' Abdul Halim Abdullah
Chairman



MANAGEMENT DISCUSSIONS AND ANALYSIS

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OPERATIONS REVIEW 2025

In an age where artificial intelligence seeks to redraw and at times, impose boundaries on what is possible, the world around us is shifting at an extraordinary pace. These changes are no longer gradual; they are sweeping, relentless, and deeply transformative. Yet even as AI constructs frameworks and deterrents that appear to limit possibility, we must remind ourselves that the greatest frontier remains the human mind. It is within our minds that we must reject the illusion of limitation and remember: there are no boundaries.

The world is vast, and so is the realm of human potential. True resilience lies not only in adapting to change but in transcending it by choosing how we respond, guided by clarity of purpose and the courage to imagine beyond imposed lines.

Our foundation is in information technology (IT) but our future is in people. That is why, even as we continue to evolve as an IT-driven enterprise, we have chosen to expand into industries that speak to the core of human need. Our entry into the halal food sector is not just a diversification strategy, it is a conscious act of connection. Food, after all, nourishes more than just the body; it nourishes trust, culture, and builds community. Through this venture, we seek to be present in everyday lives to open doors for engagement, participation, and empowerment.

This path reflects our Group's unwavering belief: that success is hollow if it does not uplift those around us. Our vision is not to grow apart from our communities, but alongside them, sharing what we know, offering what we can, and building what is needed together. Technology may be the engine of the future, but it is people who give it purpose. Our greatest achievement will not be in how far we advance, but in how many we bring with us on the journey. And in this journey, there are no barriers, no boundaries, only possibilities and opportunities.

OPERATIONS REVIEW

In a world racing forward with technology, we choose a path anchored in humanity. By expanding into life's essentials like halal food, we seek to reach hearts, not just markets. Because, for us, real progress isn't measured by innovation alone, but by the lives we touch, the communities we serve and uplift, and the future we build together.

Navigating Through a Shifting Landscape

In an environment defined by rapid and often unpredictable change, accelerated most notably by the relentless advancement of artificial intelligence and digital technologies, our Company stands at a critical inflection point. The landscape around us is no longer marked by gradual evolution, but by continuous disruption. Innovation has become both a motivation and a current, and unless we learn to steer with intention through this ever-fluid terrain, we risk being swept aside or drowned out by the sheer momentum of technological progress.

Yet even as EDARAN responds with agility to these forces, we are guided by a deeper understanding: that our purpose extends far beyond merely keeping pace with innovation, and certainly beyond the pursuit of profit alone. To navigate successfully in this new era, we are aware that we must not only equip ourselves with cutting-edge capabilities and new knowledge, but also remain anchored in the values that have defined us since the inception of the Group, values that place people, community and shared growth at the centre of all we do. Values that mould us, first and foremost, into good and better human beings.

From the business perspective, our core strength today, remains in Information Technology. However, we have taken bold and conscientious steps to broaden our scope and deepen our impact. Recognising that business can be a bridge to community, we have expanded into industries that touch the basic needs of life and one of those is, food, particularly, halal food. This deliberate move reflects our belief that food is not merely a commodity, but a profound connector: it sustains lives, nurtures families, and creates countless touchpoints for community engagement. Through this new business stream, we are reaching more lives directly, creating more inclusive opportunities, and inviting the community into active participation in our ecosystem.

This shift is not only strategic, it is deeply personal. It reflects our desire to become more interactive and more in touch with the rhythms of everyday life. It reflects a commitment to serve not just corporate needs, but real human needs. We see in this path a chance to uplift, to connect, to build and to inspire.

This belief echoes our Group's enduring vision: that true

success is measured not simply by the strength of our balance sheets, but by the strength we lend to those around us. As we scale upward, we also extend outward, sharing our knowledge, our ideas, our networks, and our platforms so that individuals, families, and small enterprises might find footholds to thrive.

“...the real enabler of progress will be our willingness to grow with our communities, not apart from them. The assurance of sustainable success lies in cultivating a symbiotic ecosystem—a resilient, inclusive, and forward-looking community-business partnership...”

Technology will continue to reshape the way we work, live, and interact. But the real enabler of progress will be our willingness to grow with our communities, not apart from them. It is this symbiotic ecosystem—a resilient, inclusive, and forward-looking community-business partnership that we strive to cultivate. Because when communities thrive and do well, we all rise. And in that rising, we find our greatest operational achievement.

OUR OPERATIONS

Edaran IT Services

Business Overview

Edaran IT Services, a wholly owned subsidiary of the Group, is responsible for all information technology-related business activities. Historically focused on system integration, upgrades, and maintenance, the company has since evolved into a fully established IT services and digital solutions provider. Today, Edaran IT Services delivers comprehensive end-to-end solutions covering provisioning, installation,

OPERATIONS REVIEW

commissioning, integration, upgrades, and maintenance. In addition, the company has expanded into the development of digital applications and smart solutions tailored to meet the evolving demands of the corporate landscape.

Key Achievements

During the year under review, Edaran IT Services successfully retained several long-standing customers, reaffirming our ability to deliver value and reliability. These include:

- Federal Land Consolidation and Rehabilitation Authority (FELCRA)
- Northport (Malaysia) Berhad
- Jabatan Peguam (under Jabatan Perdana Menteri)
- Kumpulan Wang Simpanan Pekerja (KWSP)
- Universiti Malaysia Pahang (UMP)
- Pejabat Kewangan dan Perbendaharaan Negeri Sembilan
- Majlis Perbandaran Kuantan (MPK)

Most engagements with these customers centered on system integration projects, encompassing system design, management, seamless deployment, training, and post-implementation support.

The company also secured a new customer, **Lembaga Perindustrian Kayu Malaysia (MTIB)**, for the implementation of an Endpoint Solution. Meanwhile, we are in the process of deploying a **Hyperconverged Infrastructure (HCI)** system at Jabatan Peguam. HCI represents a next-generation unified data storage solution designed to eliminate silos, optimise operational expenditure, enhance efficiency, and strengthen data security.

Royal Malaysian Customs Department (Jabatan Kastam Diraja Malaysia)

Projects undertaken with one of our longest customers, the Royal Malaysian Customs Department (RMCD) are progressing smoothly and remain firmly on track with respect to both timelines and deliverables. The EDARAN team continues to foster strong collaborative relationships with key stakeholders, ensuring that all milestones are achieved while proactively addressing potential challenges. Our performance has remained consistently positive, underscoring the quality of our execution and the alignment of our efforts with RMCD's strategic objectives, thereby meeting and often exceeding expectations.

In tandem, we are also delivering several Industry Collaboration Program (ICP) projects that are making significant contributions to RMCD's digitalisation agenda. A notable example is the Malaysian Customs Import Export Document System (MyCEIDS), which enables forwarding agents and importers to submit supporting documents online. This automation and standardisation of processes have substantially reduced the risk of human error and fraud. This initiative represents a leap in

public service governance and serves as a catalyst for greater efficiency.

EDARAN's ongoing contributions in this regard underscore the Group's commitment to advancing national aspiration and progress, and supporting the modernisation of public sector services.

Challenges

Despite notable successes, the year was not without challenges. The increasingly dynamic ICT environment demanded constant vigilance, continuous training, and exposure to emerging technologies. Securing new projects proved more difficult, largely due to the Malaysian Government's introduction of more stringent procurement regulations for ICT projects across ministries and agencies. Consequently, several targeted projects were delayed or postponed.

Nonetheless, Edaran IT Services remains committed to pursuing prospective opportunities, particularly in alignment with the Government's emphasis on advanced technologies such as Artificial Intelligence (AI).

Outlook

Looking ahead, Edaran IT Services will remain proactive in adapting to market demands and government priorities, especially those outlined by Jabatan Digital Malaysia. We will place greater emphasis on opportunities in ICT leasing and maintenance, sectors actively promoted by the Government.

In financial year 2026, Edaran IT Services will:

- Realign its business and marketing strategies to remain agile against sudden policy shifts.
- Strengthen capabilities in **AI-driven solutions, digital security, and cybersecurity**.
- Build expertise in **big data analytics** and related advanced technologies.
- Develop team members into recognised **Subject Matter Experts (SMEs)** across specialised ICT domains.

The ICT industry remains highly competitive, shaped by rapid technological advancements, economic volatility, and global political uncertainties. Stricter regulatory requirements and a continuing shortage of skilled professionals further intensify these challenges. At the same time, Edaran IT Services remains optimistic as these evolving dynamics present opportunities for innovation, strategic collaboration, and value creation for companies that are adaptable and forward-looking. By remaining ahead of the curve in ICT expertise, Edaran IT Services aims to ensure continued relevance, competitiveness, and alignment with evolving market and consumer needs.

OPERATIONS REVIEW

Smart Digital Solutions

PAYJE - More Than a Payment Platform

One of the Group's flagship developments is PAYJE, a platform that transcends conventional payment systems. PAYJE, an in house developed digital solution represents a transformative leap for EDARAN, enabling the company to broaden its horizons and penetrate new markets.

PAYJE comprises a suite of integrated modules including Payment Gateway, Payje Aid, Payje Disburse, Payje Bizz, and Payje Community. Together, these solutions deliver a comprehensive ecosystem designed to facilitate seamless financial transactions, efficient cashless aid distribution, streamlined cash aid disbursements, robust business enablement, and enhanced community engagement and giving community a business opportunity.

This innovative platform lends itself to new markets such as government institutions, as well as religious institutions, educational institutions and non-government organisations.

EDARAN continues to explore innovations for its PAYJE platform to better serve its customers. The Company will ensure that PAYJE remains competitive, adaptable and aligned with the dynamic demands of the modern business landscape.

ORBIT

Orbit, a human resource management information system developed for SMEs and other organisations, is more than just a management tool. It is a catalyst for enhanced collaboration and streamlined organisational processes, promising users a new level of operational efficiency.

Orbit Human Resource Management Information System (Orbit HRMIS) provides a suite of core modules to streamline essential HR functions which include the following modules:

- The **Employee Profile** module serves as a central hub for all employee data, ensuring information is up to date, accurate, centralised, and easily accessible.
- The **eTraining** module supports professional development by enabling the efficient planning, scheduling, and monitoring of employee training programs.
- The **eClaim** module simplifies and streamlines the submission, approval, and reimbursement of employee expense claims.
- **Timesheet Management** ensures accurate time tracking, crucial for monitoring project costs and employee productivity.
- Employee time off is managed by the **eLeave Management** module which offers a digital platform for leave application and real time tracking.

There is also Orbit Care, a feature that centralises customer interactions and support requests. It allows

businesses to track, manage, and resolve customer issues from a single platform. The system automatically creates support tickets, organises and provides real-time visibility of the status of each request. This not only streamlines customer service operations but also helps monitor team performance and improve overall customer satisfaction. Orbit Care is now being implemented in Jabatan Kastam Diraja Malaysia, Jabatan Digital Negara and Institut Pendidikan Guru.

SMART AMIL

Smart Amil is the Company's latest addition to its stable of innovative digital applications. This digital solution has been designed to modernise the management of AMIL and the collection of Zakat Fitrah. By shifting from traditional manual collection methods to a fully digital platform, Smart Amil streamlines the entire process, from amil registration to Zakat Fitrah collection. All these applications are accessible via a mobile phone.

Smart Amil has efficiently obliterated the need for physical counters or paper receipts. Transactions are conducted digitally, ensuring a faster, safer, and more convenient experience for the Muslim community, amil, and State Islamic Religious Councils (Majlis Agama Islam Negeri).

At its core, Smart Amil features a powerful real-time dashboard that provides a real-time overview of all transactions, offering instant access to critical data. This transparency and real-time monitoring not only safeguards the integrity of the collection process but also enhances accountability and enables quicker, more informed decision-making.

EDAR LIFE

“...Guided by the tenets of trust, accountability, and faith, Edar Life pursues its mission of enhancing the nation's Halal food landscape through integrity-rooted enterprise and a conscientious sense of social responsibility...”

Edar Life Sdn Bhd, formerly Edaran Lifestyle Trading Sdn Bhd, is a wholly owned subsidiary of EDARAN Group. In 2023, the Company made a strategic shift to align its focus with the Halal food industry, a move that reflects our commitment to meeting the evolving needs of consumers in the global Halal market. Edar Life will be primarily involved in the trading and distribution of frozen Halal meats within the domestic market as well as the regional market.

OPERATIONS REVIEW

Within the EDARAN Group, Edar Life stands as a testament to our ongoing commitment to service, ethical conduct, and holistic community development. Guided by the tenets of trust, accountability, and faith, Edar Life pursues its mission of enhancing the nation's Halal food landscape through integrity-rooted enterprise and a conscientious sense of social responsibility. Our approach is anchored in EDARAN's belief that business serves a higher purpose—the elevation and betterment of society.

The 2024 financial year marked important advancements for Edar Life. In October, we inaugurated Edar Cafe in Sungai Buloh, a vibrant space blending culinary excellence and community engagement. Serving high-quality Halal fare, the café also offers an exclusive retail showcase for our growing range of products. This momentum was further supported in December 2024 with the introduction of Edar Frozen Meals products from our resident Chef Zuri, catering to the evolving needs of local consumers. In line with our diversification strategy, Edar Life also secured licensing for the trading and export of cooking oil, broadening our reach and strengthening our contribution to both the domestic and regional Halal ecosystem.

Looking forward, Edar Life will further expand its portfolio by launching retort-ready-to-eat (RTE) Halal meals and establishing Edar Mart, a community-centric retail hub designed to make high-quality, Halal-certified goods more accessible and affordable. Edar Mart will not only act as a hub to strengthen local communities, but expected to expand to multiple outlets within the domestic region.

Through these initiatives, we reaffirm our unwavering dedication to advancing social welfare and local economic empowerment, as we continue building environments where harmonious, prosperous communities may thrive.

Our ESG Responsibilities

“...the Company accentuates its role in bringing up successful communities in terms of financial progress as well as communal wellness...”

Environmental, Social, and Governance (ESG) is a framework that evaluates non-financial factors influencing a company's long-term success. This includes three main criteria, namely environmental sustainability, social impact and governance. The practice and principles of ESG are not new to EDARAN who already has, through its Company Charter, articulated several principles and values that point towards environmental stewardship, employee dynamics and welfare as well as ethical leadership, good business practices and honesty. Today,

more than ever, the company accentuates its role in bringing up successful communities in terms of financial progress as well as communal wellness.

The ESG framework which is invariably incorporated in EDARAN's work culture, ensures that the company is not solely focused on financial performance and profits but also on its broader impact on society and the environment. EDARAN continues to advocate the practice of sustainable and ethical business and the continual empowerment of the communities around us. This translates to communities who can thrive alongside the company, and mutually enriching the other as they succeed.

Over the financial year of 2025, EDARAN has adhered closely to the challenges and requirements of ESG within the organisation. These parameters include Diversity which relates to our company's approach to Employment as well as selection of support groups or partners, Energy Management and Conservation, Health and Safety of Employees, Labour Practices which relates to employee development, Supply Chain Management which ensures the practice of ethical standards and fairness, Data Privacy and Security of our processes and Water Resource Management within the office premises.

Group Events and Highlights

TRAINING AND DEVELOPMENT

In FY2025, EDARAN reaffirmed its commitment to continuous learning and professional excellence. Employees collectively achieved an impressive 8,019 training hours, averaging 53 hours per individual. This dedication was reflected in the successful execution of 66 Training & Development Programs, comprising 48 Technical Programs and 18 Soft Skills Programs. These initiatives were designed to enhance core competencies, foster innovation, and support the company's business activities.

Achievement of CMMI Maturity Level 3 Certification

Edaran IT Services Sdn Bhd has been officially appraised at CMMI Maturity Level 3, a globally recognised benchmark for process excellence and performance optimisation.

CMMI (Capability Maturity Model Integration) is a proven, outcome-based framework that empowers organisations to enhance capability, align operations with strategic goals, and deliver consistent value. This certification affirms our position as a quality-driven, reliable business partner, trusted by customers and stakeholders alike.

This milestone reflects our continued pursuit of culture of excellence, and we remain committed to driving innovation, integrity, and impact in every solution we deliver.

OPERATIONS REVIEW

Other notable knowledge seeking programmes conducted during the FY2025 were:

1. ISO/IEC 27001:2022 ISMS – Understanding and Implementing

As part of its strategic Business Initiatives, EDARAN continues to demonstrate its commitment to global standards in information security by pursuing the ISO/IEC 27001:2022 Information Security Management System (ISMS) certification. This internationally recognised standard strengthens organisational security, enhances risk management, builds stakeholder trust, ensures regulatory compliance, and positions EDARAN competitively in the digital marketplace.

The certification covered key areas, including establishing, implementing, reviewing, and continuously improving the ISMS framework within the organisation. This marks a significant step toward embedding a culture of security and resilience across EDARAN's operations.

2. Machine Learning & Artificial Intelligence – Building Future-Ready Expertise

In line with its vision to cultivate innovation and technological leadership, EDARAN is actively developing internal Subject Matter Experts (SMEs) in Machine Learning (ML) and Artificial Intelligence (AI). Through targeted Business Initiatives, the organisation aims to empower employees with the skills needed to drive digital transformation and industry advancement.

3. Certified Data Centre Professional (CDCP)

Employees from the Infrastructure Unit, Service Delivery Department have completed the internationally recognized Certified Data Centre Professional (CDCP) training, awarded by EPI, a leading global certification body in data centre excellence.

The training covered key aspects such as power, cooling, security, cabling, and safety to ensure high data centre availability. By earning the CDCP certification, our team is now equipped with the essential knowledge and skills to enhance data centre availability, performance, and future-readiness. This achievement reflects our commitment to professional development and operational excellence in supporting mission-critical infrastructure.

4. Certified Halal Executive Programme

In support of its business growth and commitment to halal integrity, Edar Life Sdn Bhd is proud to announce that one of its employees has completed the Certified Halal Executive Programme, conducted by the Halal Development Corporation (HDC).

The certificate is designed to equip participants with the essential skills and knowledge required to serve as Certified Halal Executives, a role mandated by JAKIM to ensure effective halal governance within organisations. The programme covered key areas of halal management, including Halal Manual and Record Administration, Internal Halal Committee Programme Administration, Halal Quality Assurance, Halal Certification Process

Administration and Halal Internal Audit Facilitation.

This milestone marks a significant step in Edar Life's journey toward excellence in halal practices, enhancing consumer trust and aligning with national halal standards.

EMPLOYEE TEAM ACTIVITIES

EDARAN Family Day 2024 – “Team Edaran Camaraderie Day”

On 19 October 2024, the Company organised the highly anticipated EDARAN Family Day 2024 at SplashMania, Gamuda Cove. With the theme “Team Edaran Camaraderie Day”, the event was attended by 400 participants, comprising 143 employees and 257 family members.

Notable was the Appreciation for Long Service to 23 employees with 25 years of service and 9 employees with 20 years of service, recognising their unwavering commitment and contributions to EDARAN's journey.

The event successfully blended camaraderie and engagement with leisure, reinforcing EDARAN's commitment to gratitude, work-life balance and family inclusion.

EDARAN Health Day 2024 – Championing Employee Well-Being

This initiative reflects EDARAN's ongoing dedication to nurturing a workplace culture where well-being is prioritised, knowledge is shared, and every employee feels empowered to thrive both professionally and personally. It reaffirms EDARAN's unwavering commitment to employee wellness and healthier lifestyle.

Kelab Sukan & Kebajikan Edaran Activities

In addition to structured training and development programmes, employees actively participated in a variety of social and wellness initiatives organised by Kelab Sukan & Kebajikan Edaran. Sports and extra curricular activities not only encouraged physical well-being but also served as meaningful platforms for character building and interpersonal bonding. These engagements helped cultivate resilience, teamwork, and mutual respect among staff, reinforcing EDARAN's commitment to well-rounded employee development and a culture of camaraderie.



FINANCIAL HIGHLIGHTS

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FINANCIAL HIGHLIGHTS

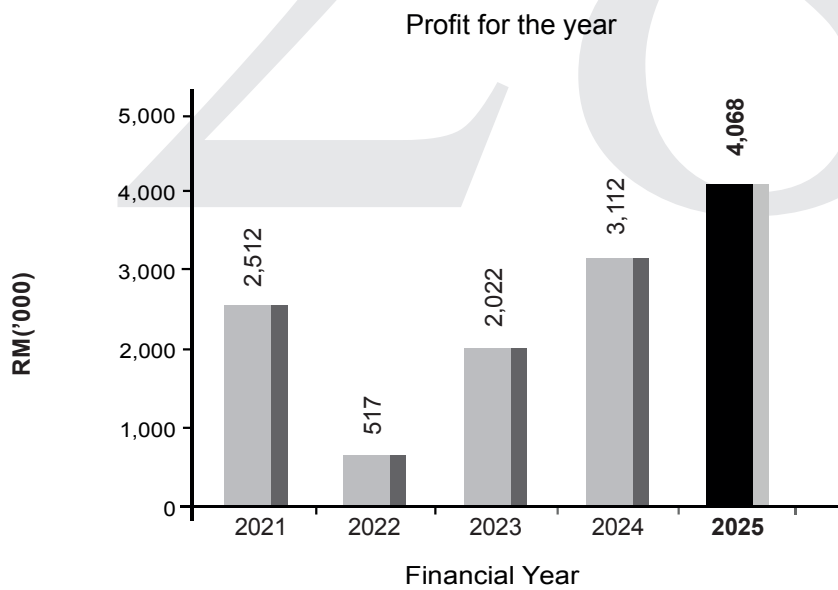
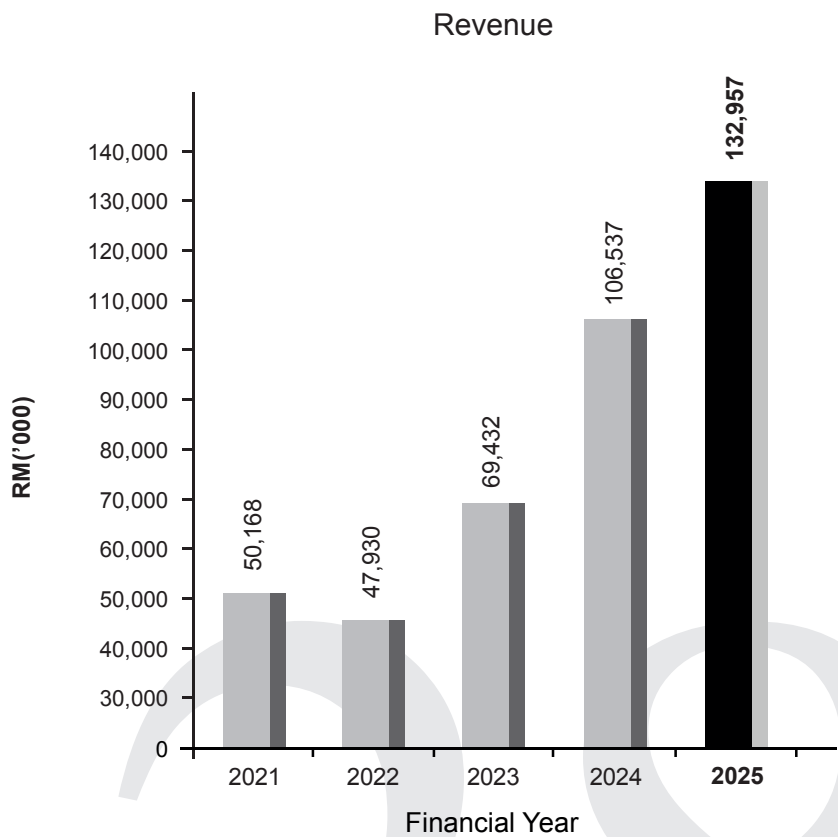
as at 30 June 2025

Five Years Group Financial Highlights

	2025 (RM'000)	2024 (RM'000)	2023 (RM'000)	2022 (RM'000)	2021 (RM'000)
FINANCIAL RESULTS					
Revenue	132,957	106,537	69,432	47,930	50,168
Profit before taxation	6,974	5,118	3,242	1,685	5,291
Taxation	(2,906)	(2,006)	(1,220)	(1,168)	(2,779)
Profit for the year	4,068	3,112	2,022	517	2,512
Earnings per share (sen)	7.03	5.37	3.50	0.90	4.37
Dividend per share (sen)	4.75	3.00	1.75	1.75	1.75
FINANCIAL POSITION					
Shareholders' Fund	32,902	31,584	30,204	29,191	24,434
Total Assets	197,603	217,454	65,780	57,506	49,349
Long Term Liabilities	90,990	99,293	11,151	10,435	8,830
Net Assets per share (sen)	55	53	50	49	41

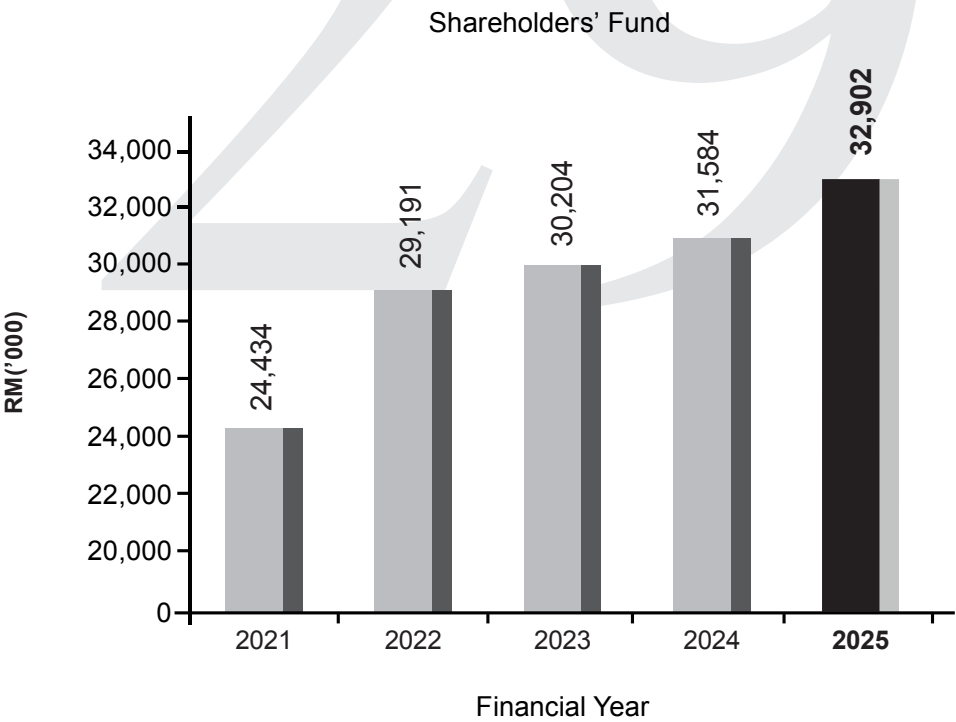
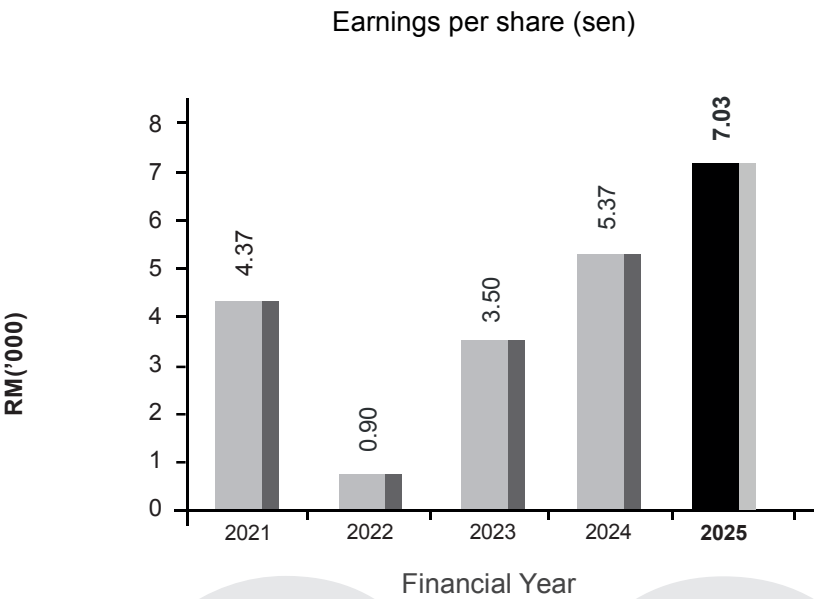
FINANCIAL HIGHLIGHTS

as at 30 June 2025



FINANCIAL HIGHLIGHTS

as at 30 June 2025





STATEMENT ON CORPORATE GOVERNANCE

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STATEMENT ON CORPORATE GOVERNANCE

The Group acknowledges the importance of corporate governance practices in protecting and enhancing stakeholder value, increasing investors' confidence, establishing trust and building a competitive organisation. The Board of Directors ("Board") is committed to ensuring that the Principles and Practices in Corporate Governance established by the Malaysian Code on Corporate Governance ("Code") are observed and practised in order to protect and enhance the interest of all stakeholders. In line with this, the Board continues to conduct its business with integrity and exercises a high level of transparency and objectivity.

The Board's fundamental approach to good corporate governance is to ensure that the right executive leadership, business strategy and internal controls are in place. The Board subscribes to the belief that self-regulation in tandem with observance of statutory requirements is pivotal to sound corporate governance.

In line with the above, the Company continues with various initiatives and measures in achieving the highest standard of good corporate governance. The Company is committed to disclose its corporate governance practices.

BOARD LEADERSHIP AND EFFECTIVENESS

Board Responsibilities

The Board has diligently carried out its responsibilities for the policies and general affairs while retaining full and effective control of the Group. This includes responsibility for the examination and deliberation of the medium and long-term strategies proposed by the management as well as strategies for the development of the Group. The Board's other main duties include regular reviews of the business operations and performance and ensuring that the infrastructure, internal controls and risk management process are well in place. The Board approves the Group's annual business plan and budget and carries out periodic reviews of the progress made by various units of the Group.

Functions reserved for the Board and those delegated to Management

In relation to the functions reserved for the Board and those delegated to Management, there is adequate segregation of duties between the Board and the Management. The company's standard operating procedure has also set out the Limit of Authority.

The Board reviews the yearly business plan. The Board has assigned the responsibility to implement the corporate objectives to the Group Chief Executive Officer.

Roles and responsibilities in discharging Board's fiduciary and leadership functions

The Board has discharged its responsibility to exercise the business judgment and to act in what they reasonably believe to be in the best interests of the company and its shareholders. In discharging the obligation, directors should be entitled to rely on the honesty and integrity of the company's senior executives and its outside advisors and auditors.

In furtherance of its responsibilities, the Board of Directors has assumed, among others, the following responsibilities:

- Reviewing and adopting a strategic plan for the company
- Overseeing the conduct of the company's business
- Identifying principal risks and ensuring the implementations of appropriate internal controls and mitigation measures
- Succession Planning
- Overseeing the development and implementation of a shareholder communications policy for the company
- Reviewing the adequacy and the integrity of the management information and internal controls system of the company

Code of conduct

The Group continues to conduct its day to day business operation and action in accordance to the ethical standards described in the Group Charter. The established Group Charter contains the company's philosophy, values, vision and hope.

In furtherance to create and maintain a culture of high ethical standards and commitment to compliance, guidelines in relation to wrongdoings have been established in the Board of Director's Charter. The procedures apply to all the Directors and employees of the Group as guidance to disclose any improper conduct relating to unlawful activities occurring in the Company.

The Group has also established a new required guideline of Anti-Bribery and Anti-Corruption Policy based on the Group Charter and incorporated in it the other related internal policies.

This Anti-Bribery and Anti-Corruption Policy including the attachments of Group Charter, Memorandum of No-Gift Policy, Whistleblowing Policy, Anti-Bribery and Anti-Corruption Compliance and Code of Conduct are made available for reference at the Company's website at www.edaran.com

Promoting Sustainability

The Company will pursue its success and prosperity only through acceptable and justifiable means, mindful always to others and of the environment pursuant to the Code.

The Company's philosophy established in the Group Charter is adopted as a way to conduct the business and to achieve sustainability. The Sustainability Statement covers the sustainability management activities and its processes.

Supply of information and access to advice

Board meetings are held regularly, at least once every quarter when reports on the financial and operational performance are tabled for review. The Board also evaluates corporate proposals that may give significant financial impact to the Group such as capital expenditure and acquisitions or disposals of assets.

STATEMENT ON CORPORATE GOVERNANCE

During the financial year ended 30 June 2025 the Board held five meetings. All the Directors have complied with the minimum 50% attendance requirement in respect of Board Meetings as stipulated in the Bursa Securities Main Market Listing Requirements. The details of the Directors' attendance are laid out in the Statement Accompanying Notice of Annual General Meeting.

The agenda for every Board meeting, together with comprehensive management reports are furnished to all Directors for their perusal in advance of the meeting date. This gives the Directors ample time to review matters to be deliberated at the Board meeting and to facilitate informed decision-making.

All members of the Board have ready and unrestricted access to the advice and services of the Company Secretaries. The Directors have the liberty to seek independent professional advice if so required by them. Any such request is presented to the Board for approval.

Company Secretary

The Company Secretary and/or the Assistant Company Secretary and/or any other person as may be appointed by the Audit Committee shall be the Secretary to the Audit Committee. The appointed Company Secretaries have several years of experience and are qualified to adequately carry out their duties as advisor to the Board in respect of:

- current best practice;
- corporate governance requirements and practices;
- directors' duties under the law;
- board reporting and disclosure obligations;
- listing rule requirements; and
- proper meetings' procedure.

Board Charter

A Board Charter, based on the Group Charter (which was established in March 2010) and Malaysian Code on Corporate Governance 2017 requirements have been established. It provides guidance and clarity on the role of the Board and the Board Committees and the requirements in carrying out their roles and in discharging their duties.

The Board Charter shall be reviewed and updated in accordance to the needs and directions of the Company. It can be accessed on the Company's website www.edaran.com

Composition of the Board

The Group continues to have a strong and experienced Board, comprising members from a wide variety of background with suitable qualifications and experience relevant to the business. All Board members are of high caliber and have skills and knowledge in various industries. The profiles of the Directors set out in the Corporate Information of this Annual Report; reflect clearly

the depth and diversity in expertise to allow for an independent and objective analysis of business decisions. The Board currently has nine (9) members, one (1) of whom is Executive Director, five (5) Independent Non-Executive Directors and three (3) Non-Independent Non-Executive Directors. The Independent Directors, fulfil their roles by exercising independent judgment and objective participation in the deliberations of the Board. The Board is headed by a Non-Executive Chairman whose role is clearly differentiated from that of the Group Chief Executive Officer, to ensure a balance of power and authority.

Committees Established by the Board

The Board has established Board Committees to assist the Board. The functions and terms of reference of the Board Committees as well as the authority delegated by the Board to these Committees are clearly defined. The Board may determine such other responsibilities from time to time. The Committees are as follows:

● Audit Committee

The terms of reference of the Audit Committee are set out in the Audit Committee Report.

● Nominating Committee

The terms of reference of the Nominating Committee are set out in the section 'Appointments and Re-election of Directors' in this Statement on Corporate Governance.

● Remuneration Committee

The terms of reference of the Remuneration Committee are set out in the section 'Directors' Remuneration' in this Statement on Corporate Governance.

● Risk Management Committee

The main function of the Risk Management Committee is to assist the Board in its supervisory role in the management of risks covering external and strategic risks, customer and product risks, regulatory and financial risks, people, operations and internal process risks.

To streamline the strategic planning and initiatives including all the related risks of the Group, the function of this committee is replaced by The Team.

The composition of The Team is as follows:

Members : Fazlan Azri Tajudin (Chairman)

Dato' Bistamam Ramli

Amal Nadiyah Tajudin

Asbanizam Abu Bakar

Suhaili Ismail

The terms of reference of The Team include:

- Developing a risk management framework.

STATEMENT ON CORPORATE GOVERNANCE

- Identifying the Group's key business risks.
- Developing and implementing mitigating action plans.
- Coordinating and monitoring the effectiveness of the Group's risk management activities.
- Plan and develop long term strategies and initiatives.

Board Assessment

The effectiveness of the Board has been evaluated by considering the Board composition and structure, principal responsibilities of the Board, Board process, management performance and succession planning and Board governance.

The Board acknowledges the importance of achieving gender diversity within the organization although currently, the Board does not have any gender diversity policy. As an equal opportunity employer, the Company does not discriminate between any of its applicants based on race or gender. The Company has always created an environment where everyone has equal chance and the opportunity to advance into leadership positions.

Appointments and Re-election of Directors

The proposed appointment of new member(s) of the Board is recommended by the Nominating Committee to the Board for approval. The Nominating Committee composition is as follows:

Chairman : Md Arif Bin Haji Hasan
(Independent, Non-Executive Directors)

Members : Adenan Bin Ismail
(Independent, Non-Executive Directors)

: Wan Adlan Affandy Bin Wan Abdul Rahman
(Non-Independent, Non-Executive Directors)

The Nominating Committee's responsibilities are as follows:

- Recommend to the Board, technically competent persons of integrity with a strong sense of professionalism and who practise the highest standards for appointment as members of the Board of Directors, Managing Director and members of Board Committees.
- Review the Board structure and balance of appointments between Executive and Non-Executive Directors.
- Review the adequacy of the Committee structures of the Audit, Nominating, Remuneration and other Board Committees.
- Review, on an annual basis, the required mix of skills and experience and other qualities, including core competencies which Non-Executive Directors should bring to the Board.

- Carry out the process endorsed by the Board for assessing the effectiveness of the Board as a whole, the Committees of the Board and the contribution of each individual Director.

The Articles of Association states that at each Annual General Meeting (AGM), one-third of the Directors are required to retire from office. All Directors shall retire from office at least once in every three years and shall be eligible for re-election.

In considering candidates for directorship, the Nominating Committee has performed a thorough assessment of the candidate and deliberated the assessment prior recommending it to the Board for approval. The Nominating Committee has taken into account the candidate's experience, skill and technical competency and professionalism before the directorship appointment.

The Nominating Committee has reviewed the required mix of skills and experience and other qualities, including core competencies which Non-Executive Directors should bring to the Board.

Arrangement has been made for the newly appointed Director to attend Mandatory Accreditation Programme (MAP) as prescribed by the Bursa Securities Practice Note 5/2001.

Level and Make-up of Remuneration

The Remuneration Committee carries out reviews whereupon recommendations are submitted to the Board on the level and make-up of remuneration. This is to ensure that the remuneration policy remains competitive and in tandem with the corporate objectives, culture and strategy.

The Remuneration Committee is mainly made up of Non-Executive Directors whose members are as follows:

Chairman : Dato' Abdul Halim Abdullah

Members : Ahmad Yasri Mohd Hashim
@ Mohd Hassan

: Saadah Huda Binti Sholah

The responsibilities of the Remuneration Committee are as follows:

- Establish a formal and transparent policy and procedure for executive remuneration and the remuneration packages of individual Directors.
- Consider and recommend the level and make-up of the remuneration of the Executive Directors.
- Review all benefits and entitlements of the Board of Directors on a regular basis.

The determination of the remuneration packages for Non-Executive Directors is a matter for the Board as a

STATEMENT ON CORPORATE GOVERNANCE

whole. Fees payable to Non-Executive Directors are recommended by the Board for shareholders' approval at the AGM. The Executive Directors play no part in the decisions made on their remuneration.

The Executive Directors' remuneration consists of salary, allowance, bonus and other customary benefits as deemed appropriate. The Non-Executive Directors' remuneration consists of annual flat fees as a Board member and allowance for attendance of meetings. The Directors' remuneration is disclosed in Note 25 and Note 29 of the Financial Statements and the components of remuneration for the financial year 2025 are as follows:

an Independent Director. The Board adopts the Code recommendation by having the majority of Independent Directors.

In furtherance to the above, there is a clear division of roles and responsibilities between the Chairman and Managing Director. The Chairman heads the Board of Directors while the Managing Director manages the Company's operations.

In respect of potential conflicts of interest, the Board is committed in ensuring that there is no undue risk involved. All related party transactions are disclosed and strictly

	Fees	Salaries and Other Emoluments	Benefits-in-Kind	Total (RM)
Executive Directors	36,000.00	818,934.10	7,500.00	862,434.10
Non-Executive Directors	1,157,000.00	-	-	1,157,000.00

Range of Remuneration	Number of Directors	
	Executive Director	Non-Executive Director
Below RM50,000	-	-
RM50,001 - RM150,000	-	6
RM150,001 - RM200,000	-	-
RM200,001 - RM300,000	-	2
RM300,001 - RM400,000	-	1
RM400,001 - RM500,000	-	-
RM500,001 - RM600,000	-	-
RM600,001 - RM700,000	-	-
RM700,001 - RM800,000	-	-
RM800,001 - RM900,000	1	-

REINFORCING INDEPENDENCE

The Code recommends the Board to undertake an assessment of its independent directors. In line with the recommendation, the Board's standards for determining the independence of a director are set in the Board Charter where the Board shall conduct an annual self-evaluation. The Board Charter has also included the membership and term for the independent director as recommended.

The Board is committed in undertaking the assessment of its independent director annually based on the standards determined by the Nominating Committee. The Nominating Committee has reviewed such standards at least annually and recommends any appropriate changes to the Board for consideration. All Independent directors were found independent of management and free from any business or other relationship which could interfere with the exercise of independent judgment and able to act in the best interests of the Group.

The Board is recommended by the Code to comprise a majority of Independent Directors if the Chairman is not

dealt with in accordance with the Main Market Listing Requirements of Bursa Malaysia Securities Berhad.

FOSTERING COMMITMENT

The Board has obtained the commitment from its member at the time of appointment. Directors would notify the chairman before accepting any new directorship. All Directors were found to be complied with the requirements of Main Market Listing Requirements of Bursa Malaysia Securities Berhad with regard to the number of directorships held in the listed companies.

Directors' Training

Members of the Board are required to participate in training programmes prescribed by Bursa Malaysia Securities Berhad to ensure they remain current with industry developments and governance standards.

During the year under review, EDARAN's Board of Directors undertook an extensive accreditation programme initiated by the Securities Commission Malaysia and mandated by Bursa Malaysia Securities. The programme, *Leading for Impact*, was designed to strengthen directors'

STATEMENT ON CORPORATE GOVERNANCE

ability to address sustainability risks and opportunities, with particular emphasis on enhancing oversight of material sustainability matters within their organisations.

The training introduced the Board to the full spectrum of ESG expectations and obligations, outlining directors' duties and responsibilities in the area of sustainability. Key topics included social and governance considerations, risk management, and the broader impact on community health and safety. The programme further addressed labour practices, supply chain management, diversity, data privacy, as well as environmental concerns such as energy use, water management, waste reduction, and carbon emissions. Collectively, the sessions provided the Board with a comprehensive understanding of sustainability and governance imperatives.

In addition, the Board continued to stay abreast of technological advancements, particularly in the field of artificial intelligence (AI). Ongoing exposure to emerging technologies remains critical to ensure that directors are well-equipped to guide and advise the Company's strategic direction effectively.

UPHOLDING INTEGRITY IN FINANCIAL REPORTING

Financial Reporting

The Board aims to present a balanced, clear and meaningful assessment of the Group's financial position and prospects in all their reports to shareholders, investors and regulatory authorities. The Audit Committee assists the Board in scrutinising information for disclosure to ensure accuracy, adequacy and completeness. The Statement by Directors pursuant to Section 169 of the Companies Act, 2016 is set out in the Financial Statements of this Annual Report.

Internal Controls

The Board has overall responsibility for maintaining a system on internal controls that provides reasonable assurance of effective and efficient operations and compliance with Standard Operating Procedures and other internal guidelines. The Statement on Internal Control, which is set out in this Annual Report, provides an overview of the risk management process as well as the manner by which the internal control systems have been designed to manage risks and avert failures.

Relationship with External Auditors

The role of the Audit Committee in relation to the external auditors may be found in the Audit Committee Report. The Group maintains a transparent relationship with its external auditors.

COMMUNICATION WITH SHAREHOLDERS AND INVESTORS

Investor Relations

The Board acknowledges the need for shareholders to be informed of all material business matters affecting the Group. Timely releases of financial results on a quarterly basis provide the shareholders with an overview of the

Group's performance and operations. In addition, information is also available through the various announcements made during the year and through circulars, if necessary.

The AGM is the principal forum for dialogue with shareholders in which they are encouraged to participate. At each AGM, the Board presents the progress and performance of the Group and where appropriate, provides the shareholders with a written clarification.

For the re-election of Directors, the Board ensures that full information is disclosed in notices of meeting regarding Directors who are retiring and who are willing to serve if re-elected.

Each item of special business included in the notice of the meeting will be accompanied by an explanatory statement of the effects of the proposed resolution to facilitate the full understanding and evaluation of issues involved.

The Group's website, www.edaran.com is accessible for the shareholders, investors and members of the public to obtain information on Group's announcements, corporate information, operational updates and financial performance.

An abstract graphic on the left side of the page, consisting of a dense web of thin grey lines connecting numerous small grey circular nodes. The nodes are arranged in a way that creates a complex, interconnected network structure, resembling a molecular model or a data network. The overall shape of the network is roughly triangular, pointing towards the top left corner.

NOMINATING COMMITTEE STATEMENT

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NOMINATING COMMITTEE STATEMENT

COMPOSITION

The Board of Directors has appointed its Board Nominating Committee in a guided manner. The Committee structure and Terms of Reference that provide appropriate framework for the Committee's roles and responsibilities are in accordance with the regulatory requirements. Based on the experience and credentials, composition of the Group's Nominating Committee members are as follows:

Composition and Name of Members

- Md Arif Hj Hasan
Chairman/ Independent, Non-Executive Director
- Adenan Bin Ismail
Member / Independent, Non-Executive Director
- Wan Adlan Affandy Bin Wan Abdul Rahman
Member / Non-Independent, Non-Executive Director

ROLES AND RESPONSIBILITIES

Nominating Committee roles and responsibilities are set out in the written Term of Reference, available in the Company's website at www.edaran.com. The responsibilities, among others, include the followings:-

- Recommend to the Board, technically competent persons of integrity with a strong sense of professionalism and who practise the highest standards for appointment as members of the Board of Directors, Managing Director and members of Board Committees.
- Review the Board structure and balance of appointments between Executive and Non-Executive Directors.
- Review the adequacy of the Committee structures of the Audit, Nominating, Remuneration and other Board Committees.
- Review, on an annual basis, the required mix of skills and experience and other qualities, including core competencies which Non-Executive Directors should bring to the Board.
- Carry out the process endorsed by the Board for assessing the effectiveness of the Board as a whole, the Committees of the Board and the contribution of each individual Director.

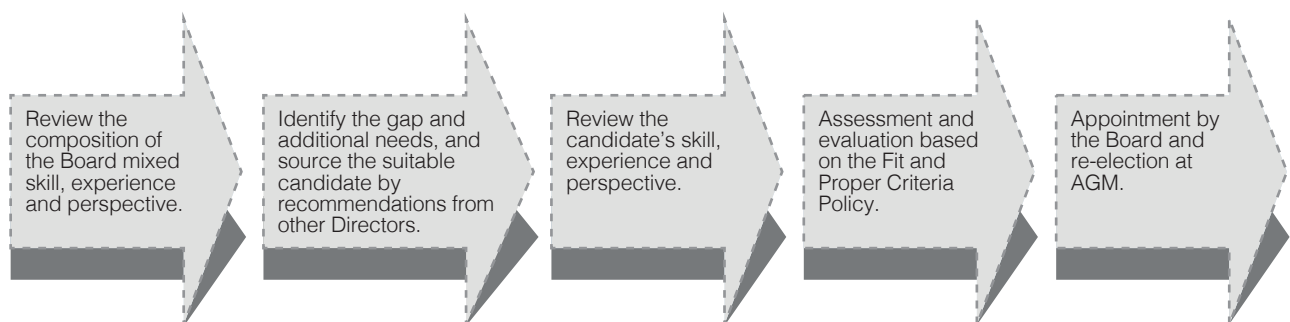
ACTIVITIES OF THE NOMINATING COMMITTEE DURING THE YEAR

In accordance with its terms of reference, the following activities were undertaken by the Nominating Committee during the financial year:

- Reviewed composition of the Board based on the required mix of skills, experience and other qualities.
- Assessed the performance of the Board and its effectiveness as a whole.
- Assessed the suitability of the potential Director candidates to fill for the vacancies based on their skills, professional qualifications, experience and integrity.
- Reviewed and assessed the evaluation of Fit and Proper criteria for Directors and key Management Personnel.
- Recommended the renewal of employment contract of key management personnel.
- Oversees the internal control system, enterprise risk management and corporate governance framework are in place.

APPOINTMENT OF NEW DIRECTOR

The diagram below shows the process on selection and appointment of new Director during the financial year:-



NOMINATING COMMITTEE STATEMENT

EVALUATION AND ASSESSMENT

The Board practices performance evaluation based on the Directors' contributions, made in the manner which could build sustainable value for stakeholders and in accordance with the roles and responsibilities imposed. This exercise involves the assessment of the following criteria process:-



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AUDIT COMMITTEE REPORT

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AUDIT COMMITTEE REPORT

COMPOSITION

The Audit Committee members were appointed by the Board of Directors from amongst its Non-Executive Directors and consist of not less than three members at all time. All of the Audit Committee members are independent directors and at least one member is a member of the Malaysian Institute of Accountants or otherwise fulfills the criteria set out in paragraph 15.09 (1C) of the Bursa Securities Main Market Listing Requirements. No alternate Director is appointed as a member of the Audit Committee. The Chairman of the Audit Committee who is an Independent, Non-Executive Director was elected from amongst the members themselves.

SECRETARY

The Company Secretary and/or the Assistant Company Secretary and/or any other person as may be appointed by the Audit Committee shall be the Secretary to the Audit Committee. The minutes of meetings are circulated to the Committee members and briefed to all other members of the Board. Alternatively, the Chairman of the Audit Committee shall present the Audit Committee Report at the earliest Board of Directors' meeting. The Audit Committee Report shall include, among others, a summary of all matters discussed in the Audit Committee meeting including the decisions and recommendations made.

TERMS OF REFERENCE

In line with the provisions of the Listing Requirements, the Audit Committee Terms of Reference is made available on the Company's website at www.edaran.com.

ACTIVITIES OF THE AUDIT COMMITTEE DURING THE YEAR

Meetings

During the financial year, a total of five Audit Committee meetings were held on the following dates:

Meeting No.	Date	Time
03-24	28 August 2024	9:30 a.m.
04-24	02 October 2024	9:30 a.m.
05-24	27 November 2024	9:15 a.m.
01-25	26 February 2025	9:30 a.m.
02-25	28 March 2025	9:15 a.m.

The details of attendance of each member at the committee meetings held are as follows:

Composition and Name of Members	Attendance at Meetings
Encik Ahmad Yasri Mohd Hashim @ Mohd Hassan Chairman / Independent, Non-Executive Director	5 of 5
Encik Md Arif Hj Hasan Member / Independent, Non-Executive Director	4 of 5
Encik Adenan Ismail Member / Independent Non-Executive Director	5 of 5
Wan Adlan Affandy Wan Abdul Rahman Member / Non-Independent, Non-Executive Director	5 of 5

Financial Reporting

- Reviewed the quarterly results and year-end financial statements, prior to the approval by the Board of Directors, focusing particularly on changes in or implementation of major accounting policy changes, significant or unusual events and compliance with accounting standards and other legal requirements.
- Reviewed the draft audited financial statements for the financial year ended 30 June 2024.
- Reviewed the draft announcements to the Bursa Malaysia Securities Berhad on the quarterly report of the Group for the financial quarters ended 30 June 2024, 30 September 2024, 31 December 2024 and 31 March 2025.

Internal Audit

The Head of Internal Audit normally attended the meetings. Other Directors and senior personnel of the Group attended the meetings at the invitation of the Committee. As and when necessary, the external auditors were invited to the meetings.

In accordance with its terms of reference, the following activities were undertaken by the Audit Committee:

- Reviewed the annual audit plan to ensure adequate scope and coverage for the year.
- Reviewed the adequacy of the scope, functions competency and resources of the internal audit functions and ensure that it has the necessary authority to carry out its work.
- Reviewed the internal audit programme, the results of the internal audit programme, processes or investigations undertaken and whether or not appropriate action is taken on the recommendations of the internal audit function.
- Reviewed the internal audit reports, audit recommendations made and the management's responses thereon. Where appropriate, the Audit Committee has directed action to be taken by the management to rectify and improve the system of internal controls.
- Reviewed the status reports to monitor the implementation of audit recommendations to ensure that all key risks and controls have been addressed.
- Reviewed related party transaction within the Company or Group including transaction, procedure and course of conduct.
- Reviewed appraisal or assessment of the performance of members of the internal audit function.
- Considered other topics as defined by the Board of Directors.
- Provided necessary support to the internal audit activities.

AUDIT COMMITTEE REPORT

External Auditor

- Reviewed with the external auditor, its audit plan covering the audit objectives and approach, audit plan and key audit areas.
- Reviewed with the external auditor, its evaluation of the system of internal controls together.
- Reviewed with the external auditor, its audit report and the results of the audit, particularly the accounting issues and significant audit adjustments arising from the audit.
- Reviewed the assistance given by the employees of the Company to the external auditor.
- Reviewed the quarterly results and year-end financial statements, prior to the approval by the Board of Directors, focusing particularly on changes in or implementation of major accounting policy changes, significant or unusual events and compliance with accounting standards and other legal requirements.
- Reviewed the external auditor's management letter and the management's response thereto.
- Reviewed the appointment and remuneration of the external auditor and made recommendation thereon.

The Audit Committee updated the Board on the issues and concerns discussed during their meetings including those raised by the external auditors and where appropriate, made the necessary recommendations to the Board

Internal Audit Function

The Group has established an in-house Internal Audit to assist the Audit Committee to oversee that the Management has in place a sound risk management, internal controls and governance systems. The costs incurred for maintaining the Internal Audit function for the financial year 2025 was approximately RM240,000.

The internal audit function is guided by its Audit Charter and reports directly to the Audit Committee. The main role of the Internal Audit is to independently assess the internal control system established by the Management, the adequacy and integrity of the system and to make appropriate recommendations for implementation. The formulation of auditable areas in the annual audit plan is premised on risk-based approach to ensure that the higher risk activities in the Group are audited periodically. The audit plan covers key operational activities that are significant to the overall performance of the Group.

During the financial year ended 30 June 2025, the Internal Audit carried out reviews in accordance with the annual audit plan. The annual audit plan had taken into cognizance, the Group's objectives and business strategies. The Internal Audit also conducts ad hoc assignments and special reviews as instructed by the Audit Committee as and when necessary. Recommendations for improvements were put forward for implementation by the Management.



STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

ANNUAL REPORT 2025

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

Pursuant to the Bursa Malaysia Securities Berhad Listing Requirements paragraph 15.26(b) and in accordance to the Principle B of Malaysian Code on Corporate Governance (28 April 2021) on the Effective Audit and Risk Management, the Board of Directors ("Board") is pleased to present this Statement on Risk Management and Internal Control.

The Board acknowledges its responsibility for the Group's system of internal controls and its effectiveness to safeguard shareholders' investment and the Group's asset. The Board has established an on-going process for identifying, evaluating and managing significant risks faced by the Group and this process has been in place during the year under review. The management assist the Board in the implementation of the Board's policies and procedures on risks and controls.

Board Responsibility

The Board has overall responsibility for maintaining the system on internal controls and risk management in ensuring effective and efficient operations as well as compliance with Standard Operating Procedures and other internal guidelines. The Board is assisted by the Risk Management Committee and the Audit Committee in monitoring and management of the identified business risks covering the internal and external risks.

The Board is of the view that the Group's risk management and internal control system is operating adequately and effectively, in all material aspects, based on the risk management and internal control framework of the Group and the assurance from the management that the system and procedures put in place is being practised.

The Statement on Risk Management and Internal Control, which is set out in this Annual Report, provides an overview of the risk management process as well as the manner by which the internal control systems have been designed to manage risks and avert failures.

Internal Control Processes

The key processes that have been established by the Board in reviewing the adequacy and integrity of the internal controls system, which provide reasonable assurance against material misstatement or loss, include the following:

- Internal procedures and limits of authority set out in the Standard Operating Procedures, which are periodically reviewed, facilitate compliance with internal controls and other regulatory requirements.
- The management provides regular and comprehensive information covering financial performance, key business indicators, staff utilisation and cash flow performance.
- The annual budget and business plan are prepared and tabled to the Board for approval.
- The Board receives and reviews financial results on a quarterly basis.
- The Audit Committee reviews internal control issues identified by the Internal Audit Department and monitors compliance with procedures on a regular basis.
- The professionalism and competence of the staff are maintained through a comprehensive recruitment process, performance appraisal, training and development programmes.

The Internal Audit Department performs internal audits on various operating units within Group on a risk-based approach based on the annual audit plan approved by the Audit Committee. The department checks for compliance with policies and procedures and the effectiveness of the internal control system and highlights significant findings of non-compliance in the quarterly Audit Committee meetings of the Group.

Risk Management

Consistent with the Principle B of the Malaysian Code on Corporate Governance (28 April 2021), the Risk Management Committee has been established to assist the Board to oversee the overall management of principal areas of risk covering external and strategic risks, customer and product risks, regulatory and financial risks, people, operations and internal process risks. To streamline the strategic planning and initiatives including all the related risks of the Group, the function of this committee is replaced by The Team and closely monitored by the Board Audit Committee.

The terms of reference of The Team include:

- Developing a risk management framework.
- Identifying the Group's key business risks.
- Developing and implementing mitigating action plans.
- Coordinating and monitoring the effectiveness of the Group's risk management activities.
- Plan and develop long term strategies and initiatives.

The Groups' key risk profile that identified the type of threats to the Company has been established and categorised as below.

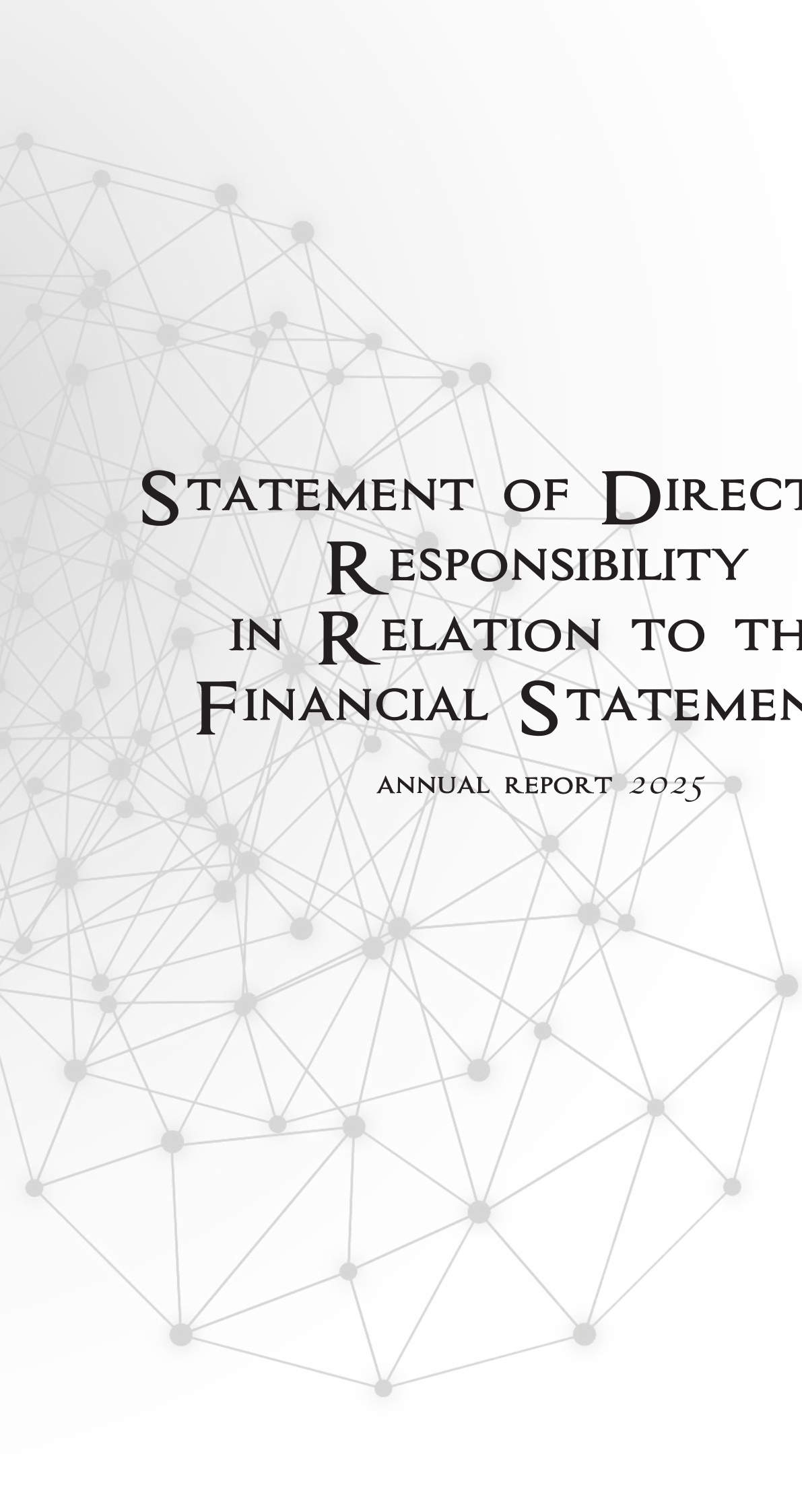


These risks were assessed and the sensible measures were taken to control the threats.

Conclusion

The Board is of the view that there were no material losses, deficiencies or errors arising from any inadequacy or failure of the Group's internal control system that will require disclosure in the Annual Report. The Board continues to take measures to strengthen the system of internal control maintained by the Group and ensure shareholders' investment and Group's assets are consistently safeguarded.

The external auditor has reviewed this statement for inclusion in the annual report for the financial year ended 30 June 2025 and reported to the Board that the statement is consistent with the process adopted by the Board in reviewing the adequacy and integrity of the system of internal controls.



STATEMENT OF DIRECTORS' RESPONSIBILITY IN RELATION TO THE FINANCIAL STATEMENTS

ANNUAL REPORT 2025

STATEMENT OF DIRECTORS' RESPONSIBILITY IN RELATION TO THE FINANCIAL STATEMENTS

The Directors are responsible for ensuring that the annual audited financial statements of the Group and the Company are drawn up in accordance with the requirements of the applicable financial reporting standards in Malaysia, the provisions of the Companies Act, 2016 and the Bursa Securities Main Market Listing Requirements.

The Directors are also responsible for ensuring that the annual audited financial statements of the Group and the Company are prepared with reasonable accuracy so as to provide a true and fair view of the state of affairs of the Group and the Company as at the end of the financial year and of their results and cash flows for that year then ended.

In preparing the annual audited financial statements, the Directors have:

- Applied the appropriate and relevant accounting policies on a consistent basis.
- Exercised judgment and made estimates that are reasonable and prudent.
- Followed all applicable Financial Reporting Standards in Malaysia.

The Directors are responsible for ensuring that the Group and the Company keep accounting records which disclose with reasonable accuracy the financial position of the Group and the Company, and which enable them to ensure that the financial statements comply with the Companies Act, 2016 and Bursa Securities Main Market Listing Requirements.

The Directors have taken reasonable steps to safeguard the assets of the Group, prevent and detect fraud and other irregularities.



SUSTAINABILITY STATEMENT

ANNUAL REPORT 2025

SUSTAINABILITY STATEMENT

Sustainability is a subject matter that EDARAN holds dear and pertinent in its endeavours to be a profitable organisation. Sustainability is indeed the operative principle in the Company's mission to be not just a successful company but to be a company of value. The tenet of sustainability, expectedly, runs central within the Company's Charter and manifests itself in practices, direct and indirect, in every activity of the Company. In 2010, EDARAN made a declaration of its appreciation of sustainability, through its Annual Report. The principle of sustainability will remain a continual guide for EDARAN for as long as the Company shall exist.

The Value Of Sustainability In EDARAN

EDARAN has long been aware that even as profit creation and maximisation remain one of the main thrusts of business, it is sustainable profit creation that will ultimately ensure the continuity and success of the Company. EDARAN remains clear on its long term goal and that, simply, is to stay in the business for the long haul. In essence, to be sustainable. For this reason, EDARAN strives to operate in a sustainable manner on all fronts, not in the least, to adopt sustainable ways of thinking, of producing, of using, of disposing, of organising, of marketing, of development and of action. We will continue to create value not only for the Company but for all stakeholders including the communities and society at large by practising a sustainability strategy and actions that imprints upon the economy, environment and the social front in a beneficial way.

As a Company whose principle activities lie in and around the domain of Information Technology and Connectivity and indeed, as an enabler of technology, our activities and products impact individuals, communities, industries, the business world, the academia and almost every aspect of societal life. The scope of influence of our activities is undeniably vast. It is therefore clearly one of our responsibilities to ensure matters of sustainability such as producing, disposing, marketing, application and use of our products and services are monitored to avoid wastage of resources and accumulation of obsolete 'junk' which malaise our environment. Essentially, sustainability in an IT company is about minimizing the negative impact of information technology use on the social, economic and environmental aspects of life, and using information technology in fact, to help solve sustainability issues.

Monitoring Sustainability In EDARAN

Governance of the Company's sustainability efforts fall upon the shoulder of every member of the organisation beginning with the Board of Directors. The Management and every member of the Staff is empowered to continually identify areas relevant to their function and field of work within the Group, for the consideration of the Board of Directors and the Management and thereafter translated into suitable actions towards sustainability of the issue in question.

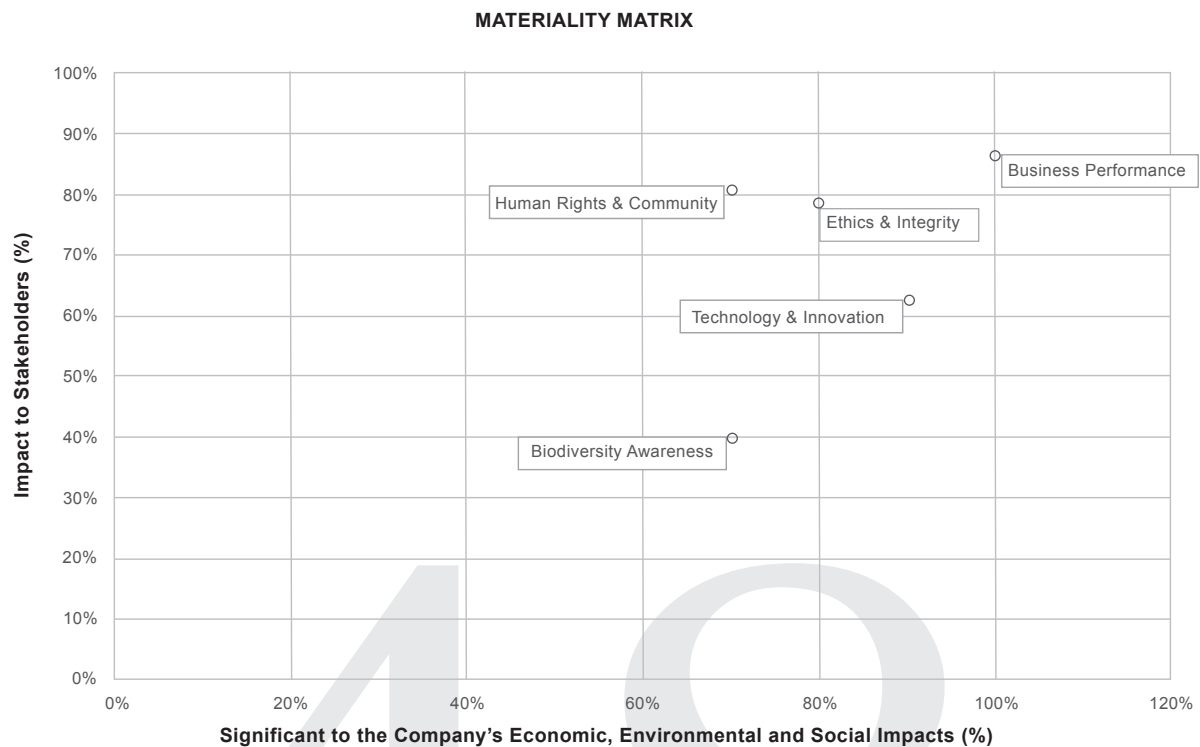
EDARAN has made careful consideration to adopt the approaches that best fits its circumstances in identifying its sustainability matters. In the effort to gain a broad understanding of these matters, the Company has selected a diverse range of stakeholders with different levels of interest to participate in the Stakeholder Engagement Survey for Prioritisation of Sustainability Matters which is aligned with Main Market Listing Requirement guided by Bursa Malaysia Sustainability Reporting Guide 3rd Edition and its accompanying Toolkits.

As part of the Company's process to identify the sustainability matters, Directors and members of staff have participated in the Stakeholder Engagement Survey for Prioritisation of Sustainability Matters. The Company also refer to its business objectives and strategies, risk management assessment and related regulations, and Group Charter in this process. These are among the internal and external sources identified by the guide that have been the most relevant to the Company and its operations in determining the Company's sustainability matters.

EDARAN has taken the outcome of the survey to identify and prioritise its sustainability matters and form a materiality matrix which the matters were weighted from the participants' view and feedback. In addition, the outcome of the materiality assessment undertaken was presented to the Corporate Governance Review Team for approval to ensure the integrity and credibility of this materiality process and assessment.

Aligned with the Bursa Malaysia Sustainability Reporting Guide's recommendation, below Materiality Matrix is disclosed in this Sustainability Statement to illustrate on the importance of each prioritised material sustainability matters, and reviewed by the Board of Directors.

SUSTAINABILITY STATEMENT



Among the main factors taken into consideration in managing the Company's sustainability are Economic Impact, Environmental Impact and Social Impact.

Economic Impact

Sustainability is essential not only about next month's profit but it is about future value.



Social Impact

Nurturing the relationship between the organization's operation system with employees, communities, customers, stakeholders and nature.



Environmental Impact

Responsibly utilize the earth as the appointed vicegerent (Khalifah) and to pass it in a maintained environment for the next generation.



These three priority areas have been identified in order to form an integrated sustainability statement. The material sustainability matters within the areas are also defined below.

SUSTAINABILITY STATEMENT

Material Matter	Managing The Matter	Governance
Economic Impact		
● Business Performance ● Technology / Innovation / Digitalisation System	At EDARAN, we appreciate that the practice of sustainability translates to reduction of waste, higher economic value, higher productivity, better benefits, good public relations and good will. We regard sustainability as sound business practices as it is essentially not only about next month's profit but it is about future value. We agree as well that leading companies will be those that provide goods and services that reach their customers in ways that address the world's challenges, especially the challenges of climate change, limited resources and loss of species. We believe that more and more, our value as a company will be measured not merely on the merits of its economic value but also by our contribution to sustainability and by our performance on the environmental and social fronts.	▶ Business Plan ▶ Risk Management Committee ▶ Key Risk Profile
● Ethics & Integrity	The Company has established and implemented a Group Charter and code of ethics to all members of the staff including supplier and customer.	▶ Group Charter ▶ Code of Conduct ▶ No Gift Policy ▶ Anti Bribery and Anti Corruption Policy ▶ Whistleblowing Policy
Environmental Impact		
● Biodiversity Awareness	On the humanitarian front, we strive to practice sustainability of our habitats and surroundings because of the universal good that can be derived from these practices. At its most fundamental level, sustainability means a greener earth, more resources and a high quality of life. For these reasons and several others, we uphold that environmental stewardship is obligatory upon all human beings. We maintain that it is the duty of every person to preserve their immediate environments, their natural heritage and natural resources by reducing their actions that destroy these life giving resources. Unless all human beings begin to appreciate the interdependence of man and all other creations of this planet for survival and harmony, our fear is that we may never learn the value and the exigency of sustainability in our world. And if at length we finally learn, we hope it may not be too late.	▶ Group Charter ▶ Edaran Sports Club - Recycle, Reuse and Reduce
Social Impact		
● Human Rights and Community	A fundamental and early mission of EDARAN was to help young graduates by providing them a platform and opportunity to put into practice their knowledge and competencies in IT. We will continue to provide the avenues and opportunities for the application and pursuit of knowledge, with the aim of developing quality human resources. IT deals with components and knowledge that become obsolete in quick time. Skills taught and knowledge acquired are soon rendered useless as new technology rewrites the script. EDARAN's solution is to share new knowledge, train and re-train and impart new skills necessary to enable its employees as well as its customers and all stakeholders to stay relevant.	▶ Group Charter ▶ Edaran Sports Club - Donations and Fund Raising ▶ Occupational Health and Safety at the Workplace Regulation

SUSTAINABILITY STATEMENT

Growing Along the Sustainability Curve

EDARAN recognizes the global commitment of the following 17 Sustainable Development Goals in 2030 Agenda for Sustainable Development, adopted by all United Nations Members:-



The Company's existing sustainability initiatives have incorporated these 17 Sustainable Development Goals as defined in the material sustainability matters covering the Economic Impact, Environmental Impact and Social Impact.

EDARAN will seek out value that will be unleashed in the pursuit of sustainability across all sectors of society. Beginning within the organisation, sustainable practices as basic as reducing wastage and recycling resources are recognised as a start towards value creation. The observance of sustainable practices stems from the company's group-wide Charter, which espouses the universal principle of reverence for God and reverence for all things created. In Islam, this is encapsulated in the principle of '...hablimminAllah wa hablimminannas...'

For EDARAN, this widely encompassing principle prescribes that as individual citizens of this planet and as a collective corporate body, we must strive to minimise harm and destruction to our environment. We believe that sustainability begins within the individual.

As a competitive force, sustainability is already changing the world, bringing with it completely new ways to operate businesses, and new ways to produce and deliver goods and services. More and more, businesses will be driven by sustainability strategies which lead to the creation of long term value for all stakeholders. It becomes essential for EDARAN to move forward along the same route, appreciating customers' sustainable strategies and helping them to optimise their operational environment to derive efficiencies and ultimately, value.

Sustainability & Compliance Statement Assurance

Internal Audit & Compliance Department was appointed to perform an independent verification and provide assurance of EDARAN Sustainability Statement 2025. The main objective of the verification process is to provide assurance on the accuracy and reliability of the information as presented in this statement.

The verification was carried out with the following methodologies:

- Reviewing and verifying the consistency and accuracy of the collected information.
- Detailed check on the sample data.
- Interviewed the key personnel.

Being aware on the importance of having a strong governance structure, EDARAN has introduced a Compliance Department to ensure processes are fully adhered. In addition, the Corporate Governance Review Team ensure the seamless integration of sustainability initiatives within its business operations. It comprises representatives from the departments within the Group to monitor the relevant data and to evaluate the Group's sustainability progress. They were also responsible for the preparation of the Sustainability Statement.

Based on the scope of the assessment process and evidence obtained, nothing has come to the attention that causes EDARAN has not complied, in all material respects, with the referred assurance standard and guide. The level of data accuracy included in EDARAN Sustainability Statement 2025 is fairly stated and the level of disclosure of the sustainability performance information presented in the report was found to be completely prepared.

This EDARAN Sustainability Statement 2025 provides a narrative on the Company's on-going sustainability journey and gives a balanced presentation of its sustainability initiatives in line with the Bursa Malaysia Sustainability Reporting Guide.

SUSTAINABILITY STATEMENT

Bursa Malaysia ESG Reporting Platform

The performance table include indicators and data pertinent to material sustainability matters as illustrated below:

Indicator	Measurement Unit	2025
Bursa (Anti-corruption)		
Bursa C1(a) Percentage of employees who have received training on anti-corruption by employee category		
Executive & Above	Percentage	58.0
None-executive / Technical Staff	Percentage	58.0
Bursa C1(b) Percentage of operations assessed for corruption-related risks	Percentage	100.0
Bursa C1(c) Confirmed incidents of corruption and action taken	Number	0
Bursa (Community/Society)		
Bursa C2(a) Total amount invested in the community where the target beneficiaries are external to the listed issuer	MYR	747,227.43
Bursa C2(b) Total number of beneficiaries of the investment in communities	Number	73
Bursa (Diversity)		
Bursa C3(a) Percentage of employees by gender and age group, for each employee category		
Age Group by Employee Category		
Executive & Above Under 30	Percentage	35.00
Executive & Above Between 30-50	Percentage	33.00
Executive & Above Above 50	Percentage	15.00
Non-executive/Technical Staff Under 30	Percentage	4.00
Non-executive/Technical Staff Between 30-50	Percentage	9.00
Non-executive/Technical Staff Above 50	Percentage	4.00
Gender Group by Employee Category		
Executive & Above Male	Percentage	43.00
Executive & Above Female	Percentage	34.00
Non-executive/Technical Staff Male	Percentage	9.00
Non-executive/Technical Staff Female	Percentage	8.00
Bursa C3(b) Percentage of directors by gender and age group		
Male	Percentage	89.00
Female	Percentage	11.00
Between 30-50	Percentage	11.00
Above 50	Percentage	89.00
Bursa (Energy management)		
Bursa C4(a) Total energy consumption	Megawatt	498.00
Bursa (Health and safety)		
Bursa C5(a) Number of work-related fatalities	Number	0
Bursa C5(b) Lost time incident rate ("LTIR")	Rate	0.00
Bursa C5(c) Number of employees trained on health and safety standards	Number	7
Bursa (Labour practices and standards)		
Bursa C6(a) Total hours of training by employee category		
Executive & Above	Hours	7,242
Non-executive/Technical Staff	Hours	777
Bursa C6(b) Percentage of employees that are contractors or temporary staff	Percentage	46.50
Bursa C6(c) Total number of employee turnover by employee category		
Executive & Above	Number	9
Non-executive/Technical Staff	Number	5
Bursa C6(d) Number of substantiated complaints concerning human rights violations	Number	0
Bursa (Supply chain management)		
Bursa C7(a) Proportion of spending on local suppliers	Percentage	99.70
Bursa (Data privacy and security)		
Bursa C8(a) Number of substantiated complaints concerning breaches of customer privacy and losses of customer data	Number	0
Bursa (Water)		
Bursa C9(a) Total volume of water used	Megalitres	1.700000
Bursa (Waste management)		
Bursa C10(a) Total waste generated	Metric tonnes	0.15
Internal Assurance	External Assurance	No Assurance
		(*) Restated

SUSTAINABILITY STATEMENT

Bursa Malaysia ESG Reporting Platform

The performance table include indicators and data pertinent to material sustainability matters as illustrated below:

Indicator	Measurement Unit	2025
Bursa (Waste management)		
Bursa C10(a) Total waste generated	Metric tonnes	0.15
Bursa C10(a)(i) Total waste diverted from disposal	Metric tonnes	0.00
Bursa C10(a)(ii) Total waste directed to disposal	Metric tonnes	0.15
Bursa (Emissions management)		
Bursa C11(a) Scope 1 emissions in tonnes of CO2e	Metric tonnes	0.00
Bursa C11(b) Scope 2 emissions in tonnes of CO2e	Metric tonnes	385.32
Bursa C11(c) Scope 3 emissions in tonnes of CO2e (at least for the categories of business travel and employee commuting)	Metric tonnes	34.21

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ADDITIONAL COMPLIANCE INFORMATION

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ADDITIONAL COMPLIANCE INFORMATION

The following information is provided in compliance with paragraph 9.25 of Main Market Listing Requirement.

1. Directors (as at 30 September 2025)

None of the Directors has any family relationships except Wan Adlan Affandy Wan Abdul Rahman, who is the brother-in-law of Fazlan Azri Tajudin. The profiles of the respective directors are set out on pages 10 to 13 of this Annual Report.

2. Offence (as at 30 September 2025)

None of the Directors has been convicted for offences within the past five years other than traffic offences, if at all there was any.

3. Conflict of Interest (as at 30 September 2025)

There has been no conflict of interest between any of the Directors and the Company and its subsidiaries.

4. Share Buyback

The Company did not enter into any share buy-back transaction during the financial year.

5. Options, Warrants or Convertible Securities

There were no options, warrants or convertible securities exercised during the financial year.

6. American Depositary Receipt ("ADR") or Global Depositary Receipt ("GDR") Programme (as at 30 September 2025)

During the financial year, the Group did not sponsor any AUK or GDR programme.

7. Imposition of Sanctions and/or Penalties (as at 30 September 2025)

There were no sanctions and/or penalties imposed on the Company and its subsidiaries, Directors or management by the relevant regulatory bodies during the financial year.

8. Non-Audit Fees

There is a non-audit fee payable to Messrs TGS TW PLT for reviewing the Company's Statement of Risk Management and Internal Control for FY2025 as disclosed in Note 25 of the Financial Statement.

9. Profit Forecast

The Company did not release any profit estimate, forecast or projection for the financial year. The disclosure requirements for explanatory notes for profit forecast are therefore not applicable.

10. Profit Guarantee

During the financial year, there were no profit guarantees given by the Group.

11. Material Contracts

There were no material contracts entered into by the Company and its subsidiaries involving Directors' and major shareholders' interests which were still subsisting as at the end of the financial year or if not then subsisting, entered into since the end of the previous financial year.

12. Revaluation Policy on Landed Properties

The Group has adopted a policy of regular revaluation on its landed properties in the financial year as disclosed in Note 3 of the Financial Statements.

13. Related Party Transactions

Details of the transactions with related parties undertaken by the Group during the period as disclosed in Note 33 of the Financial Statements.

14. Recurrent Related Party Transactions

The Company has not sought any mandate from the shareholders for Recurrent Related Party Transactions ("RRPT") and has not entered into any RRPT since the last AGM.

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STATISTICS ON SHAREHOLDINGS

ANNUAL REPORT 2025

STATISTICS ON SHAREHOLDINGS

Statement of Shareholdings (as at 30 September 2025)

Issued Shares Capital	: 60,000,000 Ordinary shares
Paid Up Capital	: RM16,022,580
Voting Rights	: One vote per shareholder on a show of hands One vote per share on a poll
No. Of Shareholders	: 2,541

Analysis of Shareholdings

A. Distribution of Shareholdings (as at 30 September 2025)

Size of Shareholdings	Shareholders	Shareholding	%
Less than 100	29	863	0.00
100 - 1000	1,453	1,227,929	2.12
1,001 - 10,000	785	3,590,600	6.20
10,001 - 100,000	237	6,763,360	11.68
100,001 to less than 5% of issued shares	34	22,547,715	38.94
5% and above of issued shares	3	23,774,733	41.06
Total	2,541	57,905,200	100.00

B. List of Thirty (30) Largest Shareholders (as at 30 September 2025)

Name	No. of Shares	%
1 Valiant Chapter Sdn Bhd	14,453,765	24.96
2 Kauthar Sdn Bhd	4,730,832	8.17
3 Unique Pyramid Sdn Bhd	4,590,136	7.93
4 GD Services PLT	2,886,800	4.98
5 Berjaya Equity Nominees (Tempatan) Sdn Bhd	2,860,000	4.94
Berjaya Mutual Berhad for Amanah Raya Berhad for Common Fund		
6 Initiative Aims Sdn Bhd	2,825,662	4.88
7 Gigantic Talent Sdn Bhd	2,823,700	4.87
8 Berjaya Equity Nominees (Tempatan) Sdn Bhd	2,790,000	4.82
Exempt for Berjaya Mutual Berhad		
9 Fazlan & Amal Sdn Bhd	1,159,100	2.00
10 Datuk Mohd Shu'aib Bin Hj Ishak	1,141,428	1.97
11 Mohd Termizi Bin Mamat @ Muhamad	990,800	1.71
12 RHB Nominees (Tempatan) Sdn Bhd	770,000	1.33
Pledged Securities Account For Mohamed Faroz Bin Mohamed Jakel		
13 Kauthar General Services Sdn Bhd	563,500	0.97
14 Alliancegroup Nominees (Tempatan) Sdn Bhd	343,200	0.59
Pledged Securities Account For On Kok Thong		
15 Kenanga Nominees (Tempatan) Sdn Bhd	315,800	0.54
Rakuten Trade Sdn Bhd For Tan Hooi Kueng		
16 Tan Say Leong	315,000	0.54
17 Yong Chin Hin	240,800	0.42
18 Gan Thiam Seng	222,100	0.38

STATISTICS ON SHAREHOLDINGS

B. List of Thirty (30) Largest Shareholders (as at 30 September 2025) (Continued)

Name	No. of Shares	%
19 Ahmad Yasri Bin Mohd Hashim @ Mohd Hassan	202,385	0.35
20 Berjaya Equity Nominees (Tempatan) Sdn Bhd Pledged Securities Account For Haw Kim Ek	200,000	0.34
21 Lim Poh Keow	180,000	0.31
22 RHB Nominees (Tempatan) Sdn Bhd Pledged Securities Account For Gan Thiam Seng	180,000	0.31
23 Chua Soak Sun	166,200	0.29
24 Lim Jui Pheng	151,000	0.26
25 Thanabalu A/L Vengadesalu	145,000	0.25
26 Cheng Sang Uh	139,200	0.24
27 MBSB Investment Nominees (Tempatan) Sdn Bhd Pledged Securities Account For Muara Setara Sdn Bhd	135,800	0.23
28 Kenanga Nominees (Tempatan) Sdn Bhd Rakuten Trade Sdn Bhd For Cheah Goi Ching	125,000	0.22
29 Tan Hooi Kueng	121,300	0.21
30 Balamurugan A/L Tanga Rajoo	120,000	0.21

Note:

The computation of the above percentage (%) excludes the Treasury Shares of 2,094,800 held by the Company.

C. Substantial Shareholders (as at 30 September 2025) (as shown in the Register of Substantial Shareholders)

Name of Substantial Shareholders	No. of Shares Held	%
1. Valiant Chapter Sdn Bhd	14,453,765	24.96
2. Kauthar Sdn Bhd	4,730,832	8.17
3. Unique Pyramid Sdn Bhd	4,590,136	7.93

Note:

The computation of the above percentage (%) excludes the Treasury Shares of 2,094,800 held by the Company.

STATISTICS ON SHAREHOLDINGS

D. Directors' Shareholding (as at 30 September 2025) (as shown in the Register of Directors' Shareholding)

Directors	No. of Share Held (Direct)	No. of Share Held (Indirect)	%
1. Dato' Abdul Halim Abdullah	0	0	0.00
2. Dato' Sri Syed Ismail Syed Azizan	0	0	0.00
3. Datuk Mohd Shu'aib Hj Ishak	1,141,428	0	1.97
4. Ahmad Yasri Mohd Hashim @Mohd Hassan	202,385	0	0.35
5. Md Arif Hasan	0	0	0.00
6. Adenan Ismail	0	0	0.00
7. Wan Adlan Affandy Wan Abdul Rahman	0	0	0.00
8. Saadah Huda Sholah	0	0	0.00
9. Fazlan Azri Tajudin	0	1,722,600	2.97

Notes:

- Fazlan Azri Tajudin is deemed interested in the shares held by Fazlan & Amal Sdn Bhd and Kauthar General Services Sdn Bhd by virtue of his 25% and 50% interest therein respectively.
- The computation of the above percentage (%) excludes the Treasury Shares of 2,094,800 held by the Company.

E. Directors' Shareholding in subsidiaries and associate companies (as at 30 September 2025)

Directors	No. of Share Held (Direct)	No. of Share Held (Indirect)	%
1. Dato' Abdul Halim Abdullah Nil	-	-	-
2. Dato' Sri Syed Ismail Syed Azizan Nil	-	-	-
3. Datuk Mohd Shu'aib Hj Ishak Nil	-	-	-
4. Ahmad Yasri Mohd Hashim @ Mohd Hassan Nil	-	-	-
5. Md Arif Hasan Nil	-	-	-
6. Adenan Ismail Nil	-	-	-
7. Wan Adlan Affandy Wan Abdul Rahman Nil	-	-	-
8. Saadah Huda Sholah Nil	-	-	-
9. Fazlan Azri Tajudin Nil	-	-	-



GROUP PROPERTIES

ANNUAL REPORT 2025

GROUP PROPERTIES

as at 30 June 2025

Location	Description/ Current Use of Building	Tenure/ Tenure Period	Date of Revaluation	Approximate Age of Building (years)	Building Area/ Land Area (sq. meters)	Net Book Value (RM'000)
Lot No. 11341 Title No. PN 28142 Mukim of Ampang, District and State of Wilayah Persekutuan Kuala Lumpur. (No. 33, Jalan 2/76C Desa Pandan, 55100 Kuala Lumpur)	Terrace Shop/Offices ● Own Occupation (Office space)	Leasehold / 99 years expiring on 06.07.2085	30 Sept. 2021	31	950.08 / 334.00	4,691
Lot No. 11332 Title No. PN 36545 Mukim of Ampang, District and State of Wilayah Persekutuan Kuala Lumpur. (No. 32, Jalan 1/76C, Desa Pandan, 55100 Kuala Lumpur)	Terrace Shop/Offices ● Own Occupation (Office space)	Leasehold / 99 years expiring on 06.07.2085	30 Sept. 2021	31	869.13 / 284.00	3,835
Lot No. 11304 Title No. PN 28631 Mukim of Ampang, District and State of Wilayah Persekutuan Kuala Lumpur. (No. 2, Jalan 4/76C Desa Pandan, 55100 Kuala Lumpur)	Terrace Shop/Offices ● Own Occupation (Office space)	Leasehold / 99 years expiring on 07.07.2085	30 Sept. 2021	30	547.46 / 294.00	4,309
Lot No. 11303 Title No. PN 28632 Mukim of Ampang, District and State of Wilayah Persekutuan Kuala Lumpur. (No. 4, Jalan 4/76C Desa Pandan, 55100 Kuala Lumpur)	Terrace Shop/Offices ● Own Occupation (Office space)	Leasehold / 99 years expiring on 07.07.2085	30 Sept. 2021	30	410.00 / 163.00	3,060
Lot No. 11302 Title No. PN 28633 Mukim of Ampang, District and State of Wilayah Persekutuan Kuala Lumpur. (No. 6 Jalan 4/76C, Desa Pandan, 55100 Kuala Lumpur)	Terrace Shop/Offices ● Own Occupation (Office space)	Leasehold / 99 years expiring on 07.07.2085	30 Sept. 2021	30	443.34 / 163.00	3,161

GROUP PROPERTIES

as at 30 June 2025

Location	Description/ Current Use of Building	Tenure/ Tenure Period	Date of Revaluation	Approximate Age of Building (years)	Building Area/ Land Area (sq. meters)	Net Book Value (RM'000)
Lot No. 11348 Title No. PN 36544 Mukim of Ampang, District and State of Wilayah Persekutuan Kuala Lumpur. (No. 19, Jalan 2/76C Desa Pandan, 55100 Kuala Lumpur)	Terrace Shop/Offices ● Own Occupation (Office space)	Leasehold / 99 years expiring on 06.07.2085	30 Sept. 2021	30	434.79 / 153.00	2,618
Lot No. 11347 Title No. PN 36543 Mukim of Ampang, District and State of Wilayah Persekutuan Kuala Lumpur. (No. 21, Jalan 2/76C Desa Pandan, 55100 Kuala Lumpur)	Terrace Shop/Offices ● Own Occupation (Office space)	Leasehold / 99 years expiring on 06.07.2085	30 Sept. 2021	30	434.79 / 153.00	2,515
Lot No. 11462 Held under Strata Title Pajakan Negeri (WP): 28323/M1/2/2 Mukim of Ampang District and State of Wilayah Persekutuan Kuala Lumpur. (No. 23-1, First Floor, Jalan 5/76B Desa Pandan, 55100 Kuala Lumpur)	Terrace Shop/Offices ● Own Occupation (Office space)	Leasehold / 99 years expiring on 06.07.2085	30 Sept. 2021	31	139.00	444



REPORTS AND FINANCIAL STATEMENTS

ANNUAL REPORT 2025

EDARAN BERHAD
(Incorporated in Malaysia)

REPORTS AND FINANCIAL STATEMENTS

30 JUNE 2025

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EDARAN BERHAD
(Incorporated in Malaysia)

DIRECTORS' REPORT

The Directors have pleasure in submitting their report together with the audited financial statements of the Group and of the Company for the financial year ended 30 June 2025.

Principal Activities

The Company is principally engaged in the provision of management services and investment holding. The principal activities of its subsidiary companies are disclosed in Note 7 to the financial statements.

Financial Results

	Group RM	Company RM
Profit for the financial year	<u>4,068,218</u>	<u>4,050,290</u>
Attributable to: Owners of the Company	<u>4,068,218</u>	<u>4,050,290</u>

Reserves and Provisions

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

Dividends

Since the end of the last financial year, the Company paid:

	RM
First interim single-tier dividend of 3.00 sen per ordinary share in respect of the financial year ended 30 June 2025 on 7 February 2025	1,737,156
Second interim single-tier dividend of 1.75 sen per ordinary share in respect of the financial year ended 30 June 2025 on 4 July 2025	<u>1,013,341</u>
	<u>2,750,497</u>

The Board of Directors does not recommend any final dividend in respect of the current financial year.

Issue of Shares and Debentures

There was no issuance of shares or debentures during the financial year.

Treasury Shares

As of 30 June 2025, the Company held 2,094,800 treasury shares out of the total 60,000,000 issued ordinary shares. Further relevant details are disclosed in Note 17 to the financial statements.

Options Granted Over Unissued Shares

No options were granted to any person to take up unissued shares of the Company during the financial year.

Directors

The Directors in office during the financial year until the date of this report are:

Dato' Abdul Halim Abdullah *
Datuk Mohd Shu'aib Hj Ishak *
Ahmad Yasri Mohd Hashim @ Mohd Hassan
Md Arif Hasan *
Adenan Ismail
Wan Adlan Affandy Wan Abdul Rahman *
Saadah Huda Sholah
Fazlan Azri Tajudin *
Dato' Sri Syed Ismail Syed Azizan

The Directors who held office in the subsidiary companies (excluding Directors who are also Directors of the Company) during the financial year up to the date of this report:

Dato' Bistamam Ramli
Amir Ghani Ahmad Abdul Ghani
Abdul Aziz Shik Razak
Mustafa Rawther Mohamed Rawther
Pg Sharifful Bahri PSI Pg Hj Ismail
Harliana Hj Untong

** Director of the Company and its subsidiary companies*

The information required to be disclosed pursuant to Section 253 of the Companies Act 2016 in Malaysia is deemed incorporated herein by such reference to the financial statements of the respective subsidiary companies and made a part hereof.

Directors' Interests in Shares

The interests and deemed interests in the shares of the Company and of its related corporations (other than wholly owned subsidiary companies) of those who were Directors at financial year end according to the Register of Directors' Shareholdings are as follows:

	At 1.7.2024	Bought	Sold	At 30.6.2025
Interests in the Company				
Direct Interests				
Datuk Mohd Shu'aib Hj Ishak	1,171,428	-	30,000	1,141,428
Ahmad Yasri Mohd Hashim				
@ Mohd Hassan	202,385	-	-	202,385
Indirect Interests				
Fazlan Azri Tajudin *	853,100	869,500	-	1,722,600

* Deemed interest by virtue of his interest in Fazlan & Amal Sdn. Bhd. and Kauthar General Services Sdn. Bhd. which holds 1,159,100 and 563,500 shares in the Company respectively.

Other than as disclosed above, none of the other Directors in office at the end of the financial year have any interest in shares in the Company or its related corporations during the financial year.

Directors' Benefits

Since the end of the previous financial year, no Director of the Company has received or become entitled to receive a benefit (other than a benefit included in the aggregate amount of remuneration received or due and receivable by Directors as shown below) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest.

The details of the Directors' remuneration for the financial year ended 30 June 2025 are as below:

	Group RM	Company RM
Fee	646,000	270,000
Salaries and other emoluments	1,067,000	1,067,000
Social security contributions	1,334	1,334
Defined contribution plans	87,600	87,600
Estimated money value of benefits-in-kind	7,500	7,500
	<u>1,809,434</u>	<u>1,433,434</u>

Directors' Benefits (Cont'd)

Neither during nor at the end of the financial year, was the Company a party to any arrangement whose object was to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

Indemnity and Insurance Costs

There was no indemnity given to or insurance effected for any Directors, officers and auditors of the Company in accordance with Section 289 of the Companies Act 2016 in Malaysia.

Other Statutory Information

- (a) Before the financial statements of the Group and of the Company were prepared, the Directors took reasonable steps:
 - (i) to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and satisfied themselves that all known bad debts had been written off and no allowances for doubtful debts was required; and
 - (ii) to ensure that any current assets which were unlikely to be realised in the ordinary course of business including the value of current assets as shown in the accounting records of the Group and of the Company have been written down to an amount which the current assets might be expected so to realise.
- (b) At the date of this report, the Directors are not aware of any circumstances:
 - (i) which would render it necessary to make any allowances for doubtful debts in the financial statements of the Group and of the Company or the amount written off for bad debts inadequate to any substantial extent; or
 - (ii) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; or
 - (iii) not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading; or
 - (iv) which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

Other Statutory Information (Cont'd)

- (c) At the date of this report, there does not exist:
 - (i) any charge on the assets of the Group and of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
 - (ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year.
- (d) In the opinion of the Directors:
 - (i) no contingent liability or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group and of the Company to meet its obligations as and when they fall due;
 - (ii) the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature; and
 - (iii) there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

Subsidiary Companies

The details of the subsidiary companies are disclosed in Note 7 to the financial statements.

Auditors

The Auditors, Messrs. TGS TW PLT (202106000004 (LLP0026851-LCA) & AF002345), have expressed their willingness to continue in office.

Auditors' remuneration of the Group and of the Company as disclosed in Note 25 to the financial statements are RM114,500 and RM57,000 respectively.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors dated 1 October 2025.

DATO' ABDUL HALIM ABDULLAH

FAZLAN AZRI TAJUDIN

KUALA LUMPUR

EDARAN BERHAD

(Incorporated in Malaysia)

STATEMENT BY DIRECTORS

Pursuant to Section 251(2) of the Companies Act 2016

We, the undersigned, being two of the Directors of the Company, do hereby state that, in the opinion of the Directors, the financial statements set out on pages 17 to 107 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 30 June 2025 and of their financial performance and cash flows for the financial year then ended.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors dated 1 October 2025.

DATO' ABDUL HALIM ABDULLAH

FAZLAN AZRI TAJUDIN

KUALA LUMPUR

EDARAN BERHAD
(Incorporated in Malaysia)

STATUTORY DECLARATION
Pursuant to Section 251(1) of the Companies Act 2016

I, DATO' BISTAMAM RAMLI, being the Officer primarily responsible for the financial management of Edaran Berhad, do solemnly and sincerely declare that to the best of my knowledge and belief, the financial statements set out on pages 17 to 107 are correct and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by the)
abovenamed at Kuala Lumpur in the)
Federal Territory on 1 October 2025)

DATO' BISTAMAM RAMLI

Before me,

SHI'ARATUL AKMAL SAHARI
Commissioner for Oaths

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
EDARAN BERHAD**

[Registration No: 199201010141 (241644-W)]
(Incorporated in Malaysia)

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Edaran Berhad, which comprise the statements of financial position as at 30 June 2025 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 17 to 107.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 30 June 2025, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
EDARAN BERHAD (CONT'D)**

[Registration No: 199201010141 (241644-W)]
(Incorporated in Malaysia)

Basis for Opinion (Cont'd)

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters	How we addressed the key audit matters
Contract revenue and contract costs recognition Refer to Note 3 (Material Accounting Policy Information) and Note 10 (Contract Assets and Contract Liabilities). The Group is involved in construction service contract which span more than one accounting period. The revenue from construction service activities is recognised over the period of the contract by reference to the progress towards complete satisfaction of the performance obligations under the contracts.	We evaluated whether the accounting policy adopted by the management is consistent with the requirements of MFRS 15 <i>Revenue from Contracts with Customers</i>. We verified the total contract sums and material cost elements in the project budgets for selected significant on-going projects against their respective supporting documents including contracts, key assumptions and relevant workings for estimates of contract costs.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
EDARAN BERHAD (CONT'D)**

[Registration No: 199201010141 (241644-W)]
(Incorporated in Malaysia)

Key Audit Matters (Cont'd)

Key audit matters	How we addressed the key audit matters
Contract revenue and contract costs recognition (Cont'd) The Group uses the percentage of completion method in accounting for the progress towards complete satisfaction of the performance obligations. We identified contract revenue and contract costs as key audit matter as significant management judgement and estimates are involved in estimating the total construction service contract costs. The significant judgement includes determining the progress towards satisfaction of performance obligation, the extent of the construction service costs incurred and the estimated total construction service costs. Such judgement involves estimation uncertainty which the changes in these judgements could lead to a material change in the value of revenue recognised.	We inquired the management regarding the status of the ongoing project to ascertain the alignment in determining the revenue recognition and whether the total budgeted cost is estimated reliably. We recomputed and assess the mathematical accuracy of revenue and costs recognised based on percentage of completion method and considered the implications of any identified error and change in estimates. We examined cost and the recognised project revenue on which the determination of completion ratio is based. The mathematical accuracy of the percentage of completion on cost calculation is tested. We assessed the adequacy and reasonableness of the disclosures in the financial statements.
Recoverability of trade receivables Refer to Note 3 (Material Accounting Policy Information) and Note 11 (Trade Receivables).	We obtained the understanding of the Group's credit risk policy, and tested the processes used by management to assess credit exposures.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
EDARAN BERHAD (CONT'D)**

[Registration No: 199201010141 (241644-W)]

(Incorporated in Malaysia)

Key Audit Matters (Cont'd)

Key audit matters	How we addressed the key audit matters
Recoverability of trade receivables (Cont'd) The Group's trade receivables amounting to RM30 million, representing approximately 39% of the Group's total current assets as at 30 June 2025. The assessment of recoverability of receivables involved judgements and estimation uncertainty in analysing historical bad debts, customer concentration, customer creditworthiness and customer payment terms.	We assessed the reasonableness of the methods and assumptions used by management in estimating the recoverable amount and impairment loss, which include consideration of the current economic. We tested the accuracy and completeness of the data used by the management. We reviewed the adequacy of the amount of impairment loss and inquired the management regarding the recoverability of a sample of trade receivables that are pass due but not impaired accounts and review of customers' correspondence. We reviewed the appropriateness of the indicators of impairment and disclosures made in accordance with MFRS 9 <i>Financial Instruments</i>.

We have determined that there are no key audit matters to communicate for the Company in our report.

Information Other than the Financial Statements and Auditors' Report Thereon

The Directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
EDARAN BERHAD (CONT'D)**

[Registration No: 199201010141 (241644-W)]
(Incorporated in Malaysia)

Information Other than the Financial Statements and Auditors' Report Thereon (Cont'd)

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The Directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
EDARAN BERHAD (CONT'D)**

[Registration No: 199201010141 (241644-W)]
(Incorporated in Malaysia)

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
EDARAN BERHAD (CONT'D)**

[Registration No: 199201010141 (241644-W)]
(Incorporated in Malaysia)

Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also: (Cont'd)

- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work perform for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
EDARAN BERHAD (CONT'D)**

[Registration No: 199201010141 (241644-W)]
(Incorporated in Malaysia)

Report on Other Legal and Regulatory Requirements

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiary company of which we have not acted as auditors, are disclosed in Note 7 to the financial statements.

Other Matters

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

TGS TW PLT
202106000004 (LLP0026851-LCA) & AF002345
Chartered Accountants

LIM GE RU
03360/03/2026 J
Chartered Accountant

KUALA LUMPUR
1 October 2025

EDARAN BERHAD

(Incorporated in Malaysia)

**STATEMENTS OF FINANCIAL POSITION
AS AT 30 JUNE 2025**

		Group		Company	
	Note	2025 RM	2024 RM	2025 RM	2024 RM
ASSETS					
Non-current assets					
Property, plant and equipment	4	101,394,418	10,403,199	1,340,239	1,610,137
Right-of-use assets	5	19,459,427	145,670,984	52,826	70,938
Intangible assets	6	1,970	294,680	-	-
Investment in subsidiary companies	7	-	-	40,475,587	40,603,679
Other investments	8	-	-	-	-
		<u>120,855,815</u>	<u>156,368,863</u>	<u>41,868,652</u>	<u>42,284,754</u>
Current assets					
Inventories	9	238,764	672,760	-	-
Contract assets	10	1,050,714	1,817,417	-	-
Trade receivables	11	30,150,634	44,612,191	-	-
Other receivables	12	1,818,814	1,077,058	87,855	73,299
Amount due from subsidiary companies	13	-	-	1,917,287	3,334,601
Tax recoverable		900	24,756	900	24,756
Deposits, bank and cash balances	14	43,487,309	12,881,113	1,932,340	269,333
		<u>76,747,135</u>	<u>61,085,295</u>	<u>3,938,382</u>	<u>3,701,989</u>
Total assets		197,602,950	217,454,158	45,807,034	45,986,743

EDARAN BERHAD

(Incorporated in Malaysia)

**STATEMENTS OF FINANCIAL POSITION
AS AT 30 JUNE 2025 (CONT'D)**

		Group		Company	
	Note	2025 RM	2024 RM	2025 RM	2024 RM
EQUITY					
Share capital	15	16,022,580	68,022,580	16,022,580	68,022,580
Reserves	16	17,928,894	(35,388,827)	1,132,315	(52,167,478)
Treasury shares	17	(1,049,536)	(1,049,536)	(1,049,536)	(1,049,536)
Equity attributable to owners of the Company		32,901,938	31,584,217	16,105,359	14,805,566
Non-controlling interests		(1,000,675)	(1,000,675)	-	-
Total equity		31,901,263	30,583,542	16,105,359	14,805,566
LIABILITIES					
Non-current liabilities					
Loans and borrowings	18	86,339,246	27,923,176	-	-
Lease liabilities	19	694,431	67,348,198	36,864	55,007
Deferred tax liabilities	20	3,956,079	4,021,959	-	-
		90,989,756	99,293,333	36,864	55,007
Current liabilities					
Loans and borrowings	18	39,111,314	16,382,554	-	-
Lease liabilities	19	787,563	25,327,453	18,143	17,434
Contract liabilities	10	14,688,044	7,305,659	-	-
Trade payables	21	5,058,810	11,015,374	-	-
Other payables	22	13,332,866	26,097,158	1,250,369	426,274
Amount due to subsidiary companies	13	-	-	28,396,299	30,682,462
Tax payable		1,733,334	1,449,085	-	-
		74,711,931	87,577,283	29,664,811	31,126,170
Total liabilities		165,701,687	186,870,616	29,701,675	31,181,177
Total equity and liabilities		197,602,950	217,454,158	45,807,034	45,986,743

The accompanying notes form an integral part of the financial statements.

EDARAN BERHAD

(Incorporated in Malaysia)

**STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025**

		Group		Company	
	Note	2025	2024	2025	2024
		RM	RM	RM	RM
Revenue	23	132,956,639	106,536,744	11,190,000	7,020,000
Cost of sales		(83,537,388)	(71,699,636)	-	-
Gross profit		49,419,251	34,837,108	11,190,000	7,020,000
Other income		797,031	312,673	163,458	165,794
Net loss on impairment of financial assets		-	-	(708,280)	(422,551)
Administrative expenses		(27,593,340)	(21,446,233)	(5,793,999)	(5,070,354)
Other expenses		(6,236,061)	(6,559,245)	(798,312)	(1,740,752)
Profit/(Loss) from operation		16,386,881	7,144,303	4,052,867	(47,863)
Finance costs	24	(9,412,877)	(2,025,904)	(2,577)	(3,561)
Profit/(Loss) before tax	25	6,974,004	5,118,399	4,050,290	(51,424)
Taxation	26	(2,905,786)	(2,006,086)	-	3,456
Profit/(Loss) for the financial year		4,068,218	3,112,313	4,050,290	(47,968)
Other comprehensive income, net of tax					
<i>Item that is or may be reclassified subsequently to profit or loss</i>					
Exchange differences on translation of foreign operations		-	4,728	-	-
Total comprehensive income/(loss) for the financial year		4,068,218	3,117,041	4,050,290	(47,968)

EDARAN BERHAD
(Incorporated in Malaysia)

**STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)**

		Group		Company	
	Note	2025 RM	2024 RM	2025 RM	2024 RM
Profit/(Loss) for the financial year attributable to:					
Owners of the Company		4,068,218	3,112,313	4,050,290	(47,968)
Non-controlling interests		-	-	-	-
		<u>4,068,218</u>	<u>3,112,313</u>	<u>4,050,290</u>	<u>(47,968)</u>
Total comprehensive income/(loss) attributable to:					
Owners of the Company		4,068,218	3,117,041	4,050,290	(47,968)
Non-controlling interests		-	-	-	-
		<u>4,068,218</u>	<u>3,117,041</u>	<u>4,050,290</u>	<u>(47,968)</u>
Earnings per share (sen)					
Basic earnings per share	27	<u>7.03</u>	<u>5.37</u>		
Diluted earnings per share	27	<u>7.03</u>	<u>5.37</u>		

The accompanying notes form an integral part of the financial statements.

EDARAN BERHAD
(Incorporated in Malaysia)

**STATEMENTS OF CHANGES IN EQUITY
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025**

Group	Note	Attributable to the owners of the Company						
		Non-distributable			Distributable			
		Share capital	Treasury shares	Revaluation reserve	Foreign currency translation reserve	Retained earnings/ losses	Non-controlling interests	Total equity
		RM	RM	RM	RM	RM	RM	RM
At 1 July 2024		68,022,580	(1,049,536)	12,526,734	424	(47,915,985)	(1,000,675)	30,583,542
Profit for the financial year, representing total comprehensive income for the financial year		-	-	-	-	4,068,218	-	4,068,218
Transfer from revaluation reserve to retained earnings	16(a)	-	-	(229,789)	-	229,789	-	-
Transactions with owners:								
- Dividends to owners of the Company	28	-	-	-	-	(2,750,497)	-	(2,750,497)
- Share capital reduction	15	(52,000,000)	-	-	-	52,000,000	-	-
At 30 June 2025		16,022,580	(1,049,536)	12,296,945	424	5,631,525	(1,000,675)	31,901,263

EDARAN BERHAD
(Incorporated in Malaysia)

**STATEMENTS OF CHANGES IN EQUITY
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)**

Group	Note	Attributable to the owners of the Company						
		Non-distributable			Distributable			
		Share capital RM	Treasury shares RM	Revaluation reserve RM	Foreign currency translation reserve RM	Accumulated losses RM	Total RM	Non-controlling interests RM
								Total equity RM
At 1 July 2023		68,022,580	(1,049,536)	12,756,522	(4,304)	(49,520,930)	30,204,332	(1,000,675)
Profit for the financial year		-	-	-	-	3,112,313	3,112,313	-
Exchange differences on translation of foreign operations		-	-	-	4,728	-	4,728	-
Total comprehensive income for the financial year		-	-	-	4,728	3,112,313	3,117,041	-
Transfer from revaluation reserve to retained earnings	16(a)	-	-	(229,788)	-	229,788	-	-
Transaction with owners:								
Dividends to owners of the Company	28	-	-	-	-	(1,737,156)	(1,737,156)	-
At 30 June 2024		68,022,580	(1,049,536)	12,526,734	424	(47,915,985)	31,584,217	(1,000,675)

30,583,542

EDARAN BERHAD

(Incorporated in Malaysia)

**STATEMENTS OF CHANGES IN EQUITY
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)**

		Attributable to owners of the Company			Total equity
		Non-distributable		Retained earnings/	
Company	Note	Share capital	Treasury shares	(Accumulated losses)	
		RM	RM	RM	RM
At 1 July 2024		68,022,580	(1,049,536)	(52,167,478)	14,805,566
Profit for the financial year, representing total comprehensive income for the financial year		-	-	4,050,290	4,050,290
Transactions with owners:					
- Dividends to owners of the Company	28	-	-	(2,750,497)	(2,750,497)
- Share capital reduction	15	(52,000,000)	-	52,000,000	-
At 30 June 2025		16,022,580	(1,049,536)	1,132,315	16,105,359
At 1 July 2023		68,022,580	(1,049,536)	(50,382,354)	16,590,690
Loss for the financial year, representing total comprehensive loss for the financial year		-	-	(47,968)	(47,968)
Transactions with owners:					
Dividends to owners of the Company	28	-	-	(1,737,156)	(1,737,156)
At 30 June 2024		68,022,580	(1,049,536)	(52,167,478)	14,805,566

The accompanying notes form an integral part of the financial statements.

EDARAN BERHAD

(Incorporated in Malaysia)

**STATEMENTS OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025**

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Cash flows from operating activities				
Profit/(Loss) before tax	6,974,004	5,118,399	4,050,290	(51,424)
Adjustments for:				
Amortisation of intangible assets	272,710	448,559	-	-
Bad debts written off	285,792	-	-	-
Depreciation of:				
- property, plant and equipment	20,856,320	907,803	307,292	295,421
- right-of-use assets	15,882,172	10,692,428	18,112	19,621
Dividends income	-	-	(7,500,000)	(3,300,000)
Gain on disposal of:				
- other investments	-	(4,892)	-	-
- property, plant and equipment	(7)	-	-	-
Finance costs	9,412,877	2,025,904	2,577	3,561
Interest income	(681,979)	(163,781)	(163,458)	(165,794)
Impairment losses on:				
- investment in subsidiary companies	-	-	128,092	1,080,137
- amount due from subsidiary companies	-	-	708,280	437,288
Reversal of impairment losses on:				
- amount due from subsidiary companies	-	-	-	(14,737)
Property, plant and equipment written off	2	334	2	328
Operating profit/(loss) before working capital changes	53,001,891	19,024,754	(2,448,813)	(1,695,599)

EDARAN BERHAD

(Incorporated in Malaysia)

**STATEMENTS OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)**

		Group		Company	
		2025	2024	2025	2024
Note		RM	RM	RM	RM
Cash flows from operating activities (Cont'd)					
Change in working capital:					
Contract assets/liabilities		8,149,088	40,043	-	-
Inventories		433,996	(672,760)	-	-
Receivables		13,434,009	(27,034,005)	(14,556)	(19)
Payables		(19,714,197)	6,154,682	(189,246)	(78,897)
Cash generated from/(used in) operations		55,304,787	(2,487,286)	(2,652,615)	(1,774,515)
Interest received		681,979	163,781	163,458	165,794
Tax refund		74,012	12,223	24,756	12,223
Tax paid		(2,737,573)	(1,505,291)	(900)	(2,550)
Net cash from/(used in) operating activities		53,323,205	(3,816,573)	(2,465,301)	(1,599,048)
Cash flows from investing activities					
Acquisition of:					
- property, plant and equipment		(1,355,000)	(1,339,739)	(37,396)	(113,048)
- right-of-use assets	5(c)	-	(909,442)	-	-
- intangible assets		-	(20,000)	-	-
Dividends received		-	-	7,500,000	3,300,000
Proceeds from disposal of other investments		-	27,392	-	-
Proceeds from disposal of property, plant and equipment		10	-	-	-
Placement of fixed deposits pledged		(4,820,160)	(20,005)	-	-
Net cash (used in)/from investing activities		(6,175,150)	(2,261,794)	7,462,604	3,186,952

EDARAN BERHAD

(Incorporated in Malaysia)

**STATEMENTS OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)**

	Note	Group		Company	
		2025 RM	2024 RM	2025 RM	2024 RM
Cash flows from financing activities					
Repayment to subsidiary companies		-	-	(1,577,129)	(94,465)
Interest paid		(9,412,877)	(2,025,904)	(2,577)	(3,561)
Dividends paid		(1,737,156)	(1,737,156)	(1,737,156)	(1,737,156)
Payment of lease liabilities	19	(91,356,816)	(1,299,192)	(17,434)	(18,118)
Proceeds from borrowings	30	81,144,830	9,727,179	-	-
Net cash (used in)/from financing activities		<u>(21,362,019)</u>	<u>4,664,927</u>	<u>(3,334,296)</u>	<u>(1,853,300)</u>
Net increase/(decrease) in cash and cash equivalents		25,786,036	(1,413,440)	1,663,007	(265,396)
Cash and cash equivalents at the beginning of the financial year		12,161,108	13,569,820	269,333	534,729
Effect of exchange translation differences		<u>-</u>	<u>4,728</u>	<u>-</u>	<u>-</u>
Cash and cash equivalents at the end of the financial year		<u>37,947,144</u>	<u>12,161,108</u>	<u>1,932,340</u>	<u>269,333</u>
Cash and cash equivalents at the end of the financial year comprises:					
Cash and bank balances	14	17,484,200	10,793,546	1,866,493	204,979
Deposits with licensed banks	14	26,003,109	2,087,567	65,847	64,354
		<u>43,487,309</u>	<u>12,881,113</u>	<u>1,932,340</u>	<u>269,333</u>
Less: Deposits pledged with licensed banks	14	<u>(5,540,165)</u>	<u>(720,005)</u>	<u>-</u>	<u>-</u>
		<u>37,947,144</u>	<u>12,161,108</u>	<u>1,932,340</u>	<u>269,333</u>

The accompanying notes form an integral part of the financial statements.

EDARAN BERHAD

(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2025**

1. Corporate Information

The Company is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the main market of the Bursa Malaysia Securities Berhad.

The registered office of the Company is located at No. 33-1, Jalan 2/76C, Desa Pandan, 55100 Kuala Lumpur.

The principal place of business of the Company is located at No. 2, Jalan 4/76C, Desa Pandan, 55100 Kuala Lumpur.

The Company is principally engaged in the provision of management services and investment holding. The principal activities of its subsidiary companies are disclosed in Note 7. There have been no significant changes in the nature of these activities of the Company and its subsidiary companies during the financial year.

2. Basis of Preparation

(a) Statement of compliance

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards (“MFRSs”), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

The financial statements of the Group and of the Company have been prepared under the historical cost convention, unless otherwise indicated in the financial statements.

New MFRSs adopted during the financial year

During the financial year, the Group and the Company have adopted the following amendments to MFRSs issued by the Malaysian Accounting Standards Board (“MASB”) that are mandatory for current financial year:

Amendments to MFRS 16	Lease Liability in a Sale and Leaseback
Amendments to MFRS 101	Classification of Liabilities as Current or Non-current
Amendments to MFRS 101	Non-current Liabilities with Covenants
Amendments to MFRS 107 and MFRS 7	Supplier Finance Arrangements

Basis of Preparation (Cont'd)

(a) Statement of compliance (Cont'd)

New MFRSs adopted during the financial year (Cont'd)

The adoption of the amendments to MFRSs did not have any significant impact on the financial statements of the Group and of the Company.

New MFRSs issued but not yet effective

The Group and the Company have not applied the following new MFRSs and amendments to MFRSs that have been issued by the MASB but are not yet effective for the Group and for the Company:

		Effective dates for financial periods beginning on or after
Amendments to MFRS 121	Lack of Exchangeability	1 January 2025
Amendments to MFRS 9 and MFRS 7	Contracts Referencing Nature- dependent Electricity	1 January 2026
Amendments to MFRS 9 and MFRS 7	Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
Annual Improvements - Volume 11	Amendments to MFRS 1 Amendments to MFRS 7 Amendments to MFRS 9 Amendments to MFRS 10 Amendments to MFRS 107	1 January 2026
MFRS 18	Presentation and Disclosure in Financial Statements	1 January 2027
MFRS 19	Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to MFRS 10 and MFRS 128	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Deferred until further notice

The Group and the Company intend to adopt the above new MFRSs and amendments to MFRSs when they become effective.

The initial applications of the above-mentioned new MFRSs and amendments to MFRSs are not expected to have any significant impacts on the financial statements of the Group and of the Company.

2. Basis of Preparation (Cont'd)

(b) Functional and presentation currency

These financial statements are presented in Ringgit Malaysia (“RM”), which is the Group’s and the Company’s functional currency. All financial information is presented in RM and has been rounded to the nearest RM except when otherwise stated.

(c) Significant accounting judgements, estimates and assumptions

The preparation of the Group’s financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

Judgements

The following are the judgements made by management in the process of applying the Group’s accounting policies that have most significant effect on the amounts recognised in the financial statements:

Satisfaction of performance obligations in relation to contracts with customers

The Group is required to assess each of its contracts with customers to determine whether performance obligations are satisfied over time or at a point in time in order to determine the appropriate method for recognising revenue. This assessment was made based on the terms and conditions of the contracts, and the provisions of relevant laws and regulations.

The Group recognises revenue over time in the following circumstances:

- (a) The customer simultaneously receives and consumes the benefits provided by the Group’s performance as the Group performs;
- (b) The Group does not create an asset with an alternative use to the Group and has an enforceable right to payment for performance completed to date; and
- (c) The Group’s performance creates or enhances an asset that the customer controls as the asset is created or enhanced.

Where the above criteria are not met, revenue is recognised at a point in time. Where revenue is recognised at a point of time, the Group assesses each contract with customers to determine when the performance obligation of the Group under the contract is satisfied.

2. Basis of Preparation (Cont'd)

(c) Significant accounting judgements, estimates and assumptions (Cont'd)

Judgements (Cont'd)

Determining the lease term of contracts with renewal option - Group as lessee

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Group has a lease contract that exclude extension option. The Group applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise the renewal. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew.

The Group excludes the renewal period as part of the lease term for leases of buildings as these are reasonably certain to be exercised because there will not be a significant negative effect on operation if a replacement asset is not readily available.

Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period are set out below:

Useful lives/depreciation of property, plant and equipment and right-of-use ("ROU") asset

The Group regularly reviews the estimated useful lives of property, plant and equipment and ROU asset based on factors such as business plan and strategies, expected level of usage and future technological developments. Future results of operations could be materially affected by changes in these estimates brought about by changes in the factors mentioned above. A reduction in the estimated useful lives of property, plant and equipment and ROU asset would increase the recorded depreciation and decrease the value of property, plant and equipment and ROU asset. The carrying amount at the reporting date for property, plant and equipment and ROU asset are disclosed in Notes 4 and 5 respectively.

2. Basis of Preparation (Cont'd)

(c) Significant accounting judgements, estimates and assumptions (Cont'd)

Key sources of estimation uncertainty (Cont'd)

Impairment of investment in subsidiary companies

The Company reviews its investment in subsidiary companies when there are indicators of impairment. Impairment is measured by comparing the carrying amount of an investment with its recoverable amount. Significant judgement is required in determining the recoverable amount. Estimating the recoverable amount requires the Company to make an estimate of the expected future cash flows from the cash-generating units and also to determine a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount at the reporting date for investment in subsidiary companies is disclosed in Note 7.

Product development costs

The Group capitalises product development costs for a project in accordance with the accounting policy as disclosed in Note 3(e)(i). Initial capitalisation of product development costs is based on management's judgement that technological and economic feasibility is confirmed, usually when a product development project has reached a defined milestone according to an established project management model. In determining the amounts to be capitalised, management makes assumptions regarding the expected future cash generations of the project, discount rates to be applied and the expected period of benefits. The carrying amount at the reporting date for product development costs is disclosed in Note 6.

Recoverability of product development costs

During the financial year, the Directors considered the recoverability of the Group's product development costs arising from its development of payment gateway applications.

Change of entity environment would cause the Directors to reconsider their assumptions regarding future market share and anticipated margins of this product. Detailed sensitivity analysis has been carried out and the Directors are confident that the carrying amount of the asset will be recovered in full, even if returns are reduced. This situation will be closely monitored, and adjustments made in future periods, if market activity indicates that such adjustments are appropriate. The carrying amount at the reporting date for product development costs is disclosed in Note 6.

Amortisation of product development costs

Changes in the expected level of usage and technological development could impact the economic useful lives, therefore future amortisation charges could be revised. The carrying amount at the reporting date for product development costs is disclosed in Note 6.

2. Basis of Preparation (Cont'd)

(c) Significant accounting judgements, estimates and assumptions (Cont'd)

Key sources of estimation uncertainty (Cont'd)

Inventories valuation

Inventories are measured at the lower of cost and net realisable value. The Group estimates the net realisable value of inventories based on an assessment of expected selling prices. Demand levels and pricing competition could change from time to time. If such factors result in an adverse effect on the Group's products, the Group might be required to reduce the value of its inventories. Details of inventories are disclosed in Note 9.

Deferred tax assets

Deferred tax assets are recognised for all unutilised business losses, unutilised capital allowances and other deductible temporary differences to the extent that it is probable that taxable profit will be available against which the unutilised business losses, unutilised capital allowances and other deductible temporary differences can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. The carrying value of recognised and unrecognised deferred tax assets is disclosed in Note 20.

Revenue from construction service contracts

Construction service contract revenue and costs are recognised over the period of the contract in the profit or loss by reference to the progress towards complete satisfaction of that performance obligation.

The progress towards complete satisfaction of performance obligation is measured based on the proportion of service contract costs incurred for work performed up to the end of the reporting period as a percentage of the estimated total construction service costs of the contract.

The total estimated construction service contract costs are based on approved budgets, which require assessments and judgements to be made on changes in, for example, work scope, changes in costs and costs to completion. In making the judgement, the Group evaluates based on past experience, the work of specialists and a continuous monitoring mechanism.

The details of contract assets/liabilities related to the construction service contracts are disclosed in Note 10.

2. Basis of Preparation (Cont'd)

(c) Significant accounting judgements, estimates and assumptions (Cont'd)

Key sources of estimation uncertainty (Cont'd)

Determination of transaction prices

The Group is required to determine the transaction price in respect of each of its contracts with customers. In making such judgement the Group assesses the impact of any variable consideration in the contract due to discounts or penalties in the contract.

There is no estimation required in determining the transaction price, as revenue from sale of goods and rendering of services are based on invoiced value. Discounts are not considered as they are only given in rare circumstances.

Provision for expected credit loss of financial assets at amortised cost

The Group reviews the recoverability of its receivables, include trade and other receivables, contract assets and amount due from subsidiary companies at each reporting date to assess whether an impairment loss should be recognised. The impairment provisions for receivables are based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history and existing market conditions at the end of the reporting period.

The carrying amounts at the reporting date for receivables are disclosed in Notes 10, 11, 12 and 13 respectively.

Discount rate used in leases

Where the interest rate implicit in the lease cannot be readily determined, the Group uses the incremental borrowing rate to measure the lease liabilities. The incremental borrowing rate is the interest rate that the Group would have to pay to borrow over a similar term, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. Therefore, the incremental borrowing rate requires estimation, particularly when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Group estimates the incremental borrowing rate using observable inputs when available and is required to make certain entity specific estimates.

2. Basis of Preparation (Cont'd)

(c) Significant accounting judgements, estimates and assumptions (Cont'd)

Key sources of estimation uncertainty (Cont'd)

Income taxes

Judgement is involved in determining the provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business.

The Group recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made. As at 30 June 2025, the Group has tax recoverable and tax payable of RM900 and RM1,733,334 (2024: RM24,756 and RM1,449,085) respectively while the Company has tax recoverable of RM900 (2024: RM24,756).

3. Material Accounting Policy Information

The accounting policies set out below have been applied consistently to all periods presented in these financial statements unless otherwise stated.

(a) Basic of consolidation

(i) Subsidiary companies

Subsidiary companies are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Potential voting rights are considered when assessing whether the Group has power over another entity. Subsidiary companies are fully consolidated from the date that control commences until the date control ceases.

In the Company's separate financial statements, investment in subsidiary companies are stated at cost less accumulated impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts are recognised in profit or loss. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount. See Note 3(n)(i) for accounting policy on impairment of non-financial assets.

3. Material Accounting Policy Information (Cont'd)

(a) Basic of consolidation (Cont'd)

(i) Subsidiary companies (Cont'd)

Inter-company transactions, balances and unrealised gains or losses on transactions between Group entities are eliminated. Unrealised losses are eliminated only if there is no indication of impairment.

(ii) Business combinations

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of new subsidiary company is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in business combination are measured initially at their fair values at the acquisition date. The Group recognises non-controlling interest in the acquiree on an acquisition-by-acquisition basis, either at fair value or at the non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets.

When the business combination is achieved in stages, the acquirer's previously held equity interest in the acquiree is re-measured at its acquisition-date fair value and the resulting gain or loss recognised in profit or loss.

The initial accounting for the acquisition of the new subsidiary company is incomplete by the end of the reporting period, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period (which cannot exceed one year from the acquisition date), or additional assets or liabilities recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date, if known, would have affected the amount recognised at that date.

The contingent consideration to be transferred by the Group recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability that is a financial instrument and within the scope of MFRS 9 is measured at fair value with the changes in fair value recognised in profit or loss. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

Transaction costs, other than those associated with the issuance of debt or equity securities, that the Group incurs in connection with a business combination are expensed as incurred.

3. Material Accounting Policy Information (Cont'd)

(a) Basic of consolidation (Cont'd)

(iii) Non-controlling interests

Non-controlling interests at the end of the reporting period, being the equity in a subsidiary companies not attributable directly or indirectly to the equity holders of the Company, are presented in the consolidated statement of financial position and statement of changes in equity, separately from equity attributable to the owners of the Company. Non-controlling interests in the results of the Group are presented in the consolidated statement of comprehensive income as an allocation of the profit or loss and the comprehensive income for the financial year between the non-controlling interests and owners of the Company.

Losses applicable to the non-controlling interests in a subsidiary company are allocated to the non-controlling interests even if doing so causes the non-controlling interests to have a deficit balance.

The Group treats all changes in its ownership interest in a subsidiary company that do not result in a loss of control as equity transactions between the Group and its non-controlling interest holders. Any difference between the Group's share of net assets before and after the change, and any consideration received or paid, is adjusted to or against Group reserves.

(iv) Loss of control

When the Group loses control over a subsidiary company, it derecognised the assets and liabilities of the former subsidiary company, including any goodwill, and non-controlling interests and other components of equity related to the former subsidiary company from the consolidated statement of financial position. Any resulting gains or losses recognised in profit or loss. If the Group retains any interest in the former subsidiary company, then such interest is remeasured at fair value when control is lost. Subsequently, it is accounted for as an equity-accounted investee or as a financial asset depending on the level of influence retained.

(v) Goodwill on consolidation

Goodwill is initially recognised at cost (being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interests and any previous interest held over the net identifiable net assets acquired and liabilities assumed). If the total consideration transferred, non-controlling interests recognised and previously held interest measured at fair value is less than the fair value of the net assets of the subsidiary company acquired (i.e. a bargain purchase), the gain recognised in profit or loss.

3. Material Accounting Policy Information (Cont'd)

(a) Basic of consolidation (Cont'd)

(v) Goodwill on consolidation (Cont'd)

After the initial recognition, goodwill is measured at cost less accumulated impairment losses. Goodwill is reviewed for impairment annually or more frequent when there is objective evidence that the carrying value may be impaired. See Note 3(n)(i) for accounting policy on impairment of non-financial assets.

(b) Foreign currency translation

(i) Foreign currency transactions

Transactions in foreign currency are recorded in the functional currency of the Group entities using the exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are retranslated to the functional currency at the exchange rates on the reporting date. Non-monetary assets and liabilities carried at fair value that are denominated in foreign currencies are retranslated to the functional currency at the exchange rates at the date when the fair value was determined. Non-monetary items in a foreign currency that are measured in terms of historical cost are not retranslated.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the reporting date are included in profit or loss except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operation. These are initially taken directly to the foreign currency translation reserve within equity until the disposal of the foreign operations, at which time they are recognised in profit or loss. Exchange differences arising on monetary items that form part of the Group's net investment in foreign operation are recognised in profit or loss in the Group's financial statements or the individual financial statements of the foreign operation, as appropriate.

Exchange differences arising on the translation of non-monetary items carried at fair value are included in profit or loss for the reporting period except for the differences arising on the translation of non-monetary items in respect of which gains and losses recognised directly in equity. Foreign currency differences arising from such non-monetary items are also recognised in other comprehensive income.

3. Material Accounting Policy Information (Cont'd)

(b) Foreign currency translation (Cont'd)

(ii) Foreign operations

The assets and liabilities of foreign operations denominated in functional currencies, including goodwill and fair value adjustments arising on acquisition, are translated to RM at the exchange rate at the reporting date. The income and expenses of foreign operations are translated to RM at exchange rates at the dates of the transactions.

Foreign currency differences are recognised in other comprehensive income and accumulated in the foreign currency translation reserve ("FCTR") in equity. However, if the operation is a non-wholly owned subsidiary company, then the relevant proportionate share of the translation difference is allocated to the non-controlling interests. When a foreign operation is disposed off such that control and significant influence is lost, the cumulative amount in the FCTR related to that foreign operation reclassified to profit or loss as part of the gain or loss on disposal.

When the Group disposes of only part of its interest in a subsidiary company that includes a foreign operation, the relevant proportion of the cumulative amount is reattributed to non-controlling interests.

(c) Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses, except for capital work-in-progress are stated at cost less impairment losses and not depreciated. See Note 3(n)(i) for accounting policy on impairment of non-financial assets.

(i) Recognition and measurement

Costs includes expenditures that are directly attributable to the acquisition of the assets and any other costs directly attributable to bringing the asset to working condition for its intended use, cost of replacing component parts of the assets, and the present value of the expected cost for the decommissioning of the assets after their use. For qualifying assets, borrowing costs are capitalised in accordance with the accounting policy on borrowing costs. All other repair and maintenance costs are recognised in profit or loss as incurred.

When significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

3. Material Accounting Policy Information (Cont'd)

(c) Property, plant and equipment (Cont'd)

(i) Recognition and measurement (Cont'd)

Buildings are measured at fair value less accumulated depreciation and impairment losses recognised after the date of the revaluation. Valuations are performed with sufficient regularity, usually every five years, to ensure that the carrying amount does not differ materially from the fair value of the buildings at the end of the reporting period.

As at the date of revaluation, accumulated depreciation, if any, is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. Any revaluation surplus arising upon appraisal of buildings are recognised in other comprehensive income and credited to the revaluation reserve in equity. To the extent that any revaluation decreases or impairment loss has previously been recognised in profit or loss, a revaluation increase is credited to profit or loss with the remaining part of the increase recognised in other comprehensive income. Downward revaluations of buildings are recognised upon appraisal or impairment testing, with the decrease being charged to other comprehensive income to the extent of any revaluation surplus in equity relating to this asset and any remaining decrease recognised in profit or loss. Any revaluation surplus remaining in equity on disposal of the asset is transferred to other comprehensive income.

Capital work-in-progress consists of renovation under property, plant and equipment. The amount is stated at cost until the property, plant and equipment are ready for their intended use.

(ii) Subsequent costs

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The costs of the day-to-day servicing of property, plant and equipment are recognised in the profit or loss as incurred.

(iii) Depreciation

Depreciation is recognised in the profit or loss on straight-line basis to write off the cost or valuation of each asset to its residual value over its estimated useful life. Capital work-in-progress are not depreciated until the assets are ready for its intended use.

3. Material Accounting Policy Information (Cont'd)

(c) Property, plant and equipment (Cont'd)

(iii) Depreciation (Cont'd)

Property, plant and equipment are depreciated based on the estimated useful lives of the assets as follows:

Buildings	2%
Renovations	5% - 20%
Motor vehicles	20%
Office equipment	20% - 50%
Furniture and fittings	20%
Kitchen appliances	20% - 33%
Computers for hire	20% - 27%
Machinery	20%

The residual values, useful lives and depreciation method are reviewed at each reporting period end to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the property, plant and equipment.

(iv) Derecognition

Property, plant and equipment are derecognised upon disposal or when no future economic benefit are expected from its use or disposal. The difference between the net disposal proceeds, if any, and the net carrying amount recognised in profit and loss.

(d) Leases

(a) As lessee

The Group and the Company recognise a ROU asset and a lease liability at the lease commencement date. The ROU asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs of dismantle and remove the underlying asset or to restore the underlying asset or site on which it is located, less any lease incentives received.

The ROU asset is subsequently measured at cost less any accumulated depreciation, accumulated impairment loss and, if applicable, adjusted for any remeasurement of lease liabilities. See Note 3(n)(i) for accounting policy on impairment of non-financial assets.

3. Material Accounting Policy Information (Cont'd)

(d) Leases (Cont'd)

(a) As lessee (Cont'd)

Land is measured at fair value less accumulated depreciation and impairment losses recognised after the date of the revaluation. Valuations are performed with sufficient regularity, usually every five years, to ensure that the carrying amount does not differ materially from the fair value of the land at the end of the reporting period.

As at the date of revaluation, accumulated depreciation, if any, is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. Any revaluation surplus arising upon appraisal of land is recognised in other comprehensive income and credited to the revaluation reserve in equity. To the extent that any revaluation decreases or impairment loss has previously been recognised in profit or loss, a revaluation increase is credited to profit or loss with the remaining part of the increase recognised in other comprehensive income. Downward revaluations of land is recognised upon appraisal or impairment testing, with the decrease being charged to other comprehensive income to the extent of any revaluation surplus in equity relating to this asset and any remaining decrease recognised in profit or loss. Any revaluation surplus remaining in equity on disposal of the asset is transferred to other comprehensive income.

The ROU asset is depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the ROU asset or the end of the lease term. The estimated useful lives of the ROU assets are determined on the same basis as those of property, plant and equipment as follows:

Leasehold land	Over the remaining lease period
Shoplot	Over the lease term
Office buildings	Over the lease term
Motor vehicles	20%
Office equipment	20%
Computers for hire	20% - 33%

The lease liability is initially measured at the present value of future lease payments at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the respective Group entities' incremental borrowing rates is used. Lease payments included in the measurement of the lease liability include fixed payments, any variable lease payments, amount expected to be payable under a residual value guarantee, and exercise price under an extension option that the Group and the Company are reasonably certain to exercise.

3. Material Accounting Policy Information (Cont'd)

(d) Leases (Cont'd)

(a) As lessee (Cont'd)

Variable lease payments exclude variable lease payments that are dependent on future performance or usage of the underlying asset from the lease liability. These payment recognised as expenses in profit or loss in the period in which the performance or use occurs.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in rate, or if the Group changes its assessment of whether it will exercise an extension or termination option.

The Group has elected not to recognise ROU assets and lease liabilities for short-term leases that have lease term of 12 months or less and leases of low value assets at less than RM20,000 each when purchase new. The Group recognises the lease payments associated with these leases as an expense on straight-line basis over the lease term.

(b) As lessor

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. Leases in which the Group does not transfer substantially all the risks and rewards of ownership of an asset are classified as operating leases.

If the lease arrangement contains lease and non-lease components, the Group applies MFRS 15 *Revenue from Contracts with Customers* to allocate the consideration in the contract based on the stand-alone selling price.

Rental income from operating lease recognised as income on a straight line-basis over the lease term. The lease payment recognised is included as part of "Other income". Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income.

3. Material Accounting Policy Information (Cont'd)

(e) Intangible assets

(i) Internally-generated intangible assets - research and development costs

Research costs are expensed as incurred. Development expenditures on an individual project are recognised as an intangible asset when the Group can demonstrate:

- the technical feasibility of completing the intangible asset so that the asset will be available for use or sale;
- its intention to complete and its ability and intention to use or sell the assets;
- how the asset will generate future economic benefits;
- availability of resources to complete; and
- the ability to measure reliably the expenditure during development.

The amount initially recognised for internally-generated intangible assets is the sum of the expenditure incurred from the date when the intangible asset first meets the recognition criteria listed above. Development expenditure not satisfying the above criteria recognised in profit or loss in the period in which it is incurred.

Subsequent to initial recognition, internally-generated intangible assets are reported at cost less accumulated depreciation and accumulated impairment losses. Capitalised development expenditures are amortised over the periods the Company expects to benefit from selling the products developed. The amortisation expenses recognised in profit or loss on a straight-line basis and included within the other expenses.

(ii) Intangible assets acquired separately

Intangible assets are carried at cost less accumulated amortisation and accumulated impairment losses. Capitalised costs are amortised on a straight-line basis over their estimated useful lives. Amortisation expenses are recognised in profit or loss and included within the administrative expenses.

Intangible assets with indefinite useful lives are carried at cost less accumulated impairment losses. Capitalised costs are tested for impairment, annually, either individually or at the cash-generating unit level.

3. Material Accounting Policy Information (Cont'd)

(e) Intangible assets (Cont'd)

(iii) Intangible assets acquired in a business combination

Intangible assets acquired in a business combination and recognised separately from goodwill are initially recognised at fair values at the acquisition date (which is regarded as their cost).

Subsequent to initial recognition, intangible assets acquired in a business combination are reported at cost less accumulated amortisation and accumulated impairment losses, on the same basis as intangible assets that are acquired separately.

(iv) Derecognition of intangible assets

An intangible asset is derecognised on disposal. Gains or losses on disposal is measured as the difference between the net disposal proceeds and the carrying amount of the asset, and recognised in profit or loss within other income or other expenses.

See Note 3(n)(i) for accounting policy on impairment of non-financial assets.

(f) Financial assets

Financial assets are recognised in the statements of financial position when, and only when, the Group or the Company becomes a party to the contractual provisions of the financial instrument.

A financial asset, except for trade receivable without financing component, is initially measured at fair value plus or minus, for an item not at fair value through profit or loss ("FVTPL"), transaction costs. A trade receivable without a significant financing component is initially measured at the transaction price.

The Group and the Company determine the classification of their financial assets at initial recognition, and the categories include financial assets at amortised cost, financial assets at fair value through other comprehensive income ("FVTOCI") and financial assets at FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the Group and the Company change their business model for managing financial assets in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

3. Material Accounting Policy Information (Cont'd)

(f) Financial assets (Cont'd)

(i) Financial assets at amortised cost

The Group and the Company measure financial assets at amortised cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest rate method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

The Group's and the Company's financial assets at amortised cost includes trade and other receivables, amount due from subsidiary company, deposits, bank and cash balances.

(ii) Financial assets at FVTPL

All financial assets not classified as measured at amortised cost FVTOCI, are measured at FVTPL. These assets are subsequently measured at fair value with gains or losses recognised in profit or loss.

The Group's financial assets at FVTPL includes other investments.

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received for financial instrument is recognised in profit or loss.

3. Material Accounting Policy Information (Cont'd)

(g) Financial liabilities

Financial liabilities are recognised when, and only when, the Group and the Company become a party to the contractual provisions of the financial instruments. All financial liabilities are recognised initially at fair value plus, in the case of financial liabilities not at fair value through profit or loss, directly attributable transaction costs.

The Group and the Company classify their financial liabilities measured at amortised cost.

Subsequent to initial recognition, financial liabilities are measured at amortised cost using the effective interest method. Gains and losses are recognised in the profit or loss when the liabilities are derecognised as well as through the amortisation process.

The Group's and the Company's financial liabilities designated at amortised cost comprise trade and other payables, loans and borrowings, and amount due to subsidiary companies.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

(h) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statements of financial position if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

3. Material Accounting Policy Information (Cont'd)

(i) Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on first-in-first-out basis. The costs of trading and consumable goods consist of direct material and other costs in bringing it to their present condition.

(j) Financial guarantee contracts

Financial guarantees are instruments issued by the Group that require the issuer to make specified payments to reimburse the holder for a loss it incurs when the specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instruments.

Financial guarantees issued are initially measured as financial liabilities at fair value, net of transaction costs. Subsequently, the liability is measured at the higher of:

- the amount of the loss allowance in accordance with the principles of MFRS 9 *Financial Instruments*; and
- the amount initially recognised less, when appropriate, the cumulative amount of income recognised in accordance with the principles of MFRS 15 *Revenue from Contracts with Customers*.

(k) Construction service contracts

Construction service contracts are contract specifically negotiated for the provisioning, installation, commissioning, integration and maintenance of information technology products and related services and provisioning of technology for the smart technology industry and for the integrated data centre.

Cost incurred to fulfil the contracts, comprising cost of direct materials, direct labour, other direct costs, attributable overheads and payments to subcontractors are recognised as an asset and amortised over to profit or loss systematically to reflect the transfer of the contracted service to the customer.

The Group uses the efforts or inputs to the satisfaction of the performance obligations to determine the appropriate amount to recognise in a given period. This is measured by reference to the construction service contract costs incurred for work performed up to the end of the reporting period as a percentage of total estimated costs for each construction service contract. Costs incurred in the financial year in connection with future activity on a contract are excluded from contract costs in determining the stage of completion. They are presented as prepayments or other assets, depending on their nature. When the carrying amount of the asset exceeds the remaining amount of consideration that the Group expects to receive in exchange of the contracted asset, an impairment loss is recognised in profit or loss.

3. Material Accounting Policy Information (Cont'd)

(k) Construction service contracts (Cont'd)

When costs incurred on construction service contracts plus recognised profits (less recognised losses) exceed billings to contract customers, the balance is shown as contract assets. When billings to contract customers exceed costs incurred plus recognised profits (less recognised losses), the balance is shown as contract liabilities.

(l) Contract assets and contract liabilities

Contract asset represent the Group's right to consideration for goods or services that the Group has transferred to a customer when that right is conditioned on something other than the passage of time. Contract assets are subject to impairment assessment in accordance of MFRS 9 *Financial Instruments*.

Contract liability represent the Group's obligation to transfer goods or services to customers for which the Group has received the consideration, or the amount is due to the customers. Contract liabilities are recognised as revenue when the Group performs its obligation under the contracts.

(m) Cash and cash equivalents

Cash and cash equivalents comprise cash in hand, bank balances, demand deposits, bank overdraft and highly liquid investments that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value.

(n) Impairment of assets

(i) Impairment of non-financial assets

At each reporting date, the Group and the Company review the carrying amounts of non-financial assets, other than inventories and contract assets, to determine whether there is any indication of impairment. If any such indication exists, impairment is measured by comparing the carrying values of the assets with their recoverable amounts. Recoverable amount is the higher of an asset's fair value less costs of disposal and value in use, which is measured by reference to discounted future cash flows. Recoverable amounts are estimated for individual assets or, if it is not possible, for the cash-generating unit to which the asset belongs and pro-rated to the asset by reference to the cost of the asset to the cost of the cash-generating unit.

3. Material Accounting Policy Information (Cont'd)

(n) Impairment of assets (Cont'd)

(i) Impairment of non-financial assets (Cont'd)

Impairment loss is recognised in profit or loss, unless the asset is carried at a revalued amount. Any impairment loss of a revalued asset is treated as a revaluation decreased to the extent of a previously recognised revaluation surplus for the same asset. Any impairment losses recognised in respect of a cash-generating unit is allocated first to reduce the carrying amount of any goodwill allocated to the cash-generating unit and then to reduce the carrying amounts of the other assets in the cash-generating unit on a pro rata basis.

Reversal of impairment losses recognised in prior periods is recorded when there is an indication that the impairment losses recognised for the asset no longer exists. The reversal is recognised to the extent of the carrying amount of the asset that would have been determined (net of depreciation or amortisation), had no impairment loss been recognised. Reversal of impairment losses are credited to profit or loss, unless the asset is carried at a revalued amount, in which case the reversal is treated as a revaluation increase, in the financial year in which reversals are recognised.

(ii) Impairment of financial assets and contract assets

The Group and the Company recognise a loss allowance for expected credit losses (ECLs) on financial assets measured at amortised cost, contract assets and financial guarantee contracts. ECLs is estimated as the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group and Company expect to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

The Group and the Company apply the simplified approach to provide for ECLs for all trade receivables, other receivables, contracts assets and inter-company balances. The simplified approach requires the loss allowance to be measured at an amount equal to lifetime ECLs.

(o) Share capital

(i) Ordinary shares

Ordinary shares are classified as equity. Ordinary shares are recorded at the proceeds received, net of directly attributable incremental transaction costs.

Dividends on ordinary shares are recognised as a liability in the period they are declared.

3. Material Accounting Policy Information (Cont'd)

(o) Share capital (Cont'd)

(ii) Treasury shares

The Company repurchases its own share capital which is measured at cost, being the consideration paid, including directly attributable costs. These costs are recognised as a deduction from equity as treasury shares until the shares are cancelled, reissued or disposed of. No gain or loss is recognised in profit or loss on the sale, re-issuance or cancellation of the treasury shares.

When treasury shares are distributed as share dividends, the cost of the treasury shares distributed is deducted against the retained earnings of the Company.

When treasury shares are subsequently sold in the open market or reissued the difference between the sales consideration, net of directly attributable costs and the carrying amount of the treasury shares is recognised in equity.

(p) Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount can be made.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

(q) Employee benefits

(i) Short-term employee benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the reporting period in which the associated services are rendered by employees of the Group.

(ii) Defined contribution plans

The Group's contribution to statutory pension funds are recognised as an expense in the profit or loss as incurred. Once the contributions have been paid, the Group has no further payment obligations.

3. Material Accounting Policy Information (Cont'd)

(r) Revenue recognition

(i) Revenue from contracts with customers

The Group and the Company recognise revenue from the following major sources:

(a) Revenue from construction service contracts

The Group recognises revenue from contracts with customers from its construction service contracts, when or as it transfers control over the goods or services to the customers.

The Group's contract with customers mainly contains one performance obligation where the Group is contracted to construct a specific asset for a customer and to provide application development services. The Group considers whether there are other promises in the contract with customers that denote separate performance obligations.

Under the terms of contracts, control of the works performed is transferred over time as the Group creates and enhances an asset that the customer controls as the asset is created and enhanced. Revenue is recognised over the period of the contract using the input method to measure the progress towards completion of the performance obligations based on the proportion of service construction costs incurred for work performed to date bear to the estimated total construction costs.

Revenue from construction service contracts is measured at the transaction price agreed under the construction service contracts comprises the initial amount of consideration agreed in contract, variation in contract work, claims and incentive payments to the extent that it is probable that they will result in revenue and they are capable of being reliably measured.

(b) Rendering of services

Revenue from the rendering of services contracts are recognised in the reporting period in which the services are rendered, which simultaneously received and consumes the benefits provided by the Group, and the Group has a present right to payment for the services.

3. Material Accounting Policy Information (Cont'd)

(r) Revenue recognition (Cont'd)

(i) Revenue from contracts with customers (Cont'd)

(c) Sale of goods

Revenue is measured at the fair value of consideration received or receivable, net of returns and allowances, trade discount and volume rebates. Revenue from sale of goods is recognised when the transfer of significant risks and rewards of ownership of the goods have been transferred to the customer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, and there is no continuing management involvement with the goods, and the amount of revenue can be measured reliably.

(d) Sale of foods and beverages

Revenue is measured at the fair value of consideration received or receivable, net of returns and allowances, trade discount and volume rebates. Revenue from sale of foods and beverages is recognised when control of the products has transferred to the customer, recovery of the consideration is probable, the associated costs and possible return of products can be estimated reliably, and there is no continuing management involvement with the goods.

(ii) Rental income

Rental income is accounted for on a straight-line basis over the lease terms. The aggregate costs of incentives provided to lessees are recognised as a reduction of rental income over the lease term on a straight-line basis.

(iii) Interest income

Interest income is recognised on accruals basis using the effective interest method.

(s) Borrowing costs

All borrowing costs are recognised in profit or loss in the period in which they are incurred and reported in finance costs.

3. Material Accounting Policy Information (Cont'd)

(t) Income taxes

(i) Current tax

Current tax is the expected tax payable or receivable on the taxable income or loss for the financial year, using tax rates enacted or substantively enacted by the reporting date, and any adjustment to tax payable in respect of previous financial years.

Current taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity.

(ii) Deferred tax

Deferred tax is recognised using the liability method for all temporary differences between the carrying amounts of assets and liabilities in the statements of financial position and their tax bases. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the end of the reporting period.

The carrying amount of deferred tax asset are reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be allowable to allow all or part of the deferred tax assets to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax assets to be utilised.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items related to the underlying transactions are recognised either in other comprehensive income or directly in equity.

Deferred tax assets and liabilities are offset, if there is a legally enforceable rights exist to set off current tax assets against current tax liabilities, and the deferred taxes relate to the same taxable entity and the same tax authority.

(u) Operating segments

An operating segment is a component of the Group that engages in business activities from which it may earn revenue and expenses that relate to transactions with any of the Group's other components. An operating segment's operating results are reviewed regularly by the chief operating decision maker, to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

4. Property, Plant and Equipment

Group 2025	At valuation		At cost							Total RM	
	Buildings RM	Renovations RM	Motor vehicles RM	Office equipment RM	Furniture and fittings RM	Kitchen appliances RM	Computers for hire RM	Machinery in- progress RM	Capital work- progress RM		
Cost/Valuation											
At 1 July 2024	7,130,000	6,149,454	2,273,857	6,368,888	790,963	-	-	171,605	600,833	23,485,600	
Additions	-	65,085	-	550,188	542,815	190,868	-	6,044	-	1,355,000	
Reclassifications	-	600,833	-	-	-	-	-	-	(600,833)	-	
Transfer from											
right-of-use assets	-	-	-	989,035	-	-	133,499,367	-	-	134,488,402	
Disposal	-	-	-	(115,440)	-	-	-	-	-	(115,440)	
Written off	-	-	-	(15,960)	-	-	-	-	-	(15,960)	
At 30 June 2025	7,130,000	6,815,372	2,273,857	7,776,711	1,333,778	190,868	133,499,367	177,649	-	159,197,602	
Accumulated depreciation											
At 1 July 2024	392,151	4,369,034	2,271,802	5,665,587	367,698	-	-	16,129	-	13,082,401	
Charge for the financial year	142,600	437,552	910	361,657	198,191	33,905	19,646,441	35,064	-	20,856,320	
Transfer from											
right-of-use assets	-	-	-	989,035	-	-	23,006,823	-	-	23,995,858	
Disposal	-	-	-	(115,437)	-	-	-	-	-	(115,437)	
Written off	-	-	-	(15,958)	-	-	-	-	-	(15,958)	
At 30 June 2025	534,751	4,806,586	2,272,712	6,884,884	565,889	33,905	42,653,264	51,193	-	57,803,184	
Carrying amount											
At 30 June 2025	6,595,249	2,008,786	1,145	891,827	767,889	156,963	90,846,103	126,456	-	101,394,418	

4. Property, Plant and Equipment (Cont'd)

	At valuation		At cost					Total RM
	Buildings RM	Renovations RM	Motor vehicles RM	Office equipment RM	Furniture and fittings RM	Machinery RM	Capital work- in- progress RM	
Group								
2024								
Cost/Valuation								
At 1 July 2023	7,130,000	6,155,004	802,149	5,463,274	702,772	-	-	20,253,199
Additions	-	-	-	484,660	88,191	171,605	600,833	1,345,289
Reversal	-	(5,550)	-	-	-	-	-	(5,550)
Transfer from right-of-use assets	-	-	1,471,708	541,704	-	-	-	2,013,412
Written off	-	-	-	(120,750)	-	-	-	(120,750)
At 30 June 2024	7,130,000	6,149,454	2,273,857	6,368,888	790,963	171,605	600,833	23,485,600
Accumulated depreciation								
At 1 July 2023	249,551	4,016,191	799,193	4,975,005	241,670	-	-	10,281,610
Charge for the financial year	142,600	352,843	909	269,294	126,028	16,129	-	907,803
Transfer from right-of-use assets	-	-	1,471,700	541,704	-	-	-	2,013,404
Written off	-	-	-	(120,416)	-	-	-	(120,416)
At 30 June 2024	392,151	4,369,034	2,271,802	5,665,587	367,698	16,129	-	13,082,401
Carrying amount								
At 30 June 2024	6,737,849	1,780,420	2,055	703,301	423,265	155,476	600,833	10,403,199

4. Property, Plant and Equipment (Cont'd)

	Renovations RM	Office equipment RM	Furniture and fittings RM	Total RM
Company				
2025				
Cost				
At 1 July 2024	4,759,918	259,024	201,084	5,220,026
Additions	-	32,090	5,306	37,396
Written off	-	(15,960)	-	(15,960)
At 30 June 2025	4,759,918	275,154	206,390	5,241,462
Accumulated depreciation				
At 1 July 2024	3,317,916	151,692	140,281	3,609,889
Charge for the financial year	246,214	43,728	17,350	307,292
Written off	-	(15,958)	-	(15,958)
At 30 June 2025	3,564,130	179,462	157,631	3,901,223
Carrying amount				
At 30 June 2025	1,195,788	95,692	48,759	1,340,239
2024				
Cost				
At 1 July 2023	4,759,918	299,135	162,026	5,221,079
Additions	-	73,990	39,058	113,048
Written off	-	(114,101)	-	(114,101)
At 30 June 2024	4,759,918	259,024	201,084	5,220,026
Accumulated depreciation				
At 1 July 2023	3,071,702	230,708	125,831	3,428,241
Charge for the financial year	246,214	34,757	14,450	295,421
Written off	-	(113,773)	-	(113,773)
At 30 June 2024	3,317,916	151,692	140,281	3,609,889
Carrying amount				
At 30 June 2024	1,442,002	107,332	60,803	1,610,137

4. Property, Plant and Equipment (Cont'd)

(a) Assets pledged as securities to licensed banks

The carrying amount of property, plant and equipment of the Group pledged as securities for bank borrowings as disclosed in Note 18 to the financial statements are:

	2025	2024
	RM	RM
Buildings	6,151,249	6,284,249
Computers for hire	90,846,103	-
	<u>96,997,352</u>	<u>6,284,249</u>

(b) Revaluation of buildings

Buildings of the Group were revalued on 30 September 2021, by Messrs. IM Global Property Consultants Sdn. Bhd., an independent professional valuer.

The fair value of buildings is within level 2 of the fair value hierarchy. The fair value was determined based on comparison method of valuation by using the value of the property being valued by comparing and adopting as a yardstick recent transactions and sale evidence involving other similar properties in the vicinity. Due considerations are given for such factors including location, plot size, improvements made if any, surrounding developments, facilities and amenities available.

There was no transfer between level 1 and level 2 during the financial year.

Had the buildings been carried at historical cost less accumulated depreciation and impairment loss, the carrying amount would have been RM1,253,779 (2024: RM1,314,285).

5. Right-of-use Assets

	At valuation Leasehold land RM	At cost					Total RM
		Shoplot RM	Office buildings RM	Motor vehicles RM	Office equipment RM	Computers for hire RM	
Group							
2025							
Cost/Valuation							
At 1 July 2024	19,160,000	644,671	61,571	461,857	1,114,849	137,883,579	159,326,527
Additions	-	-	163,159	-	-	-	163,159
Transfer to property, plant and equipment	-	-	-	-	(989,035)	(133,499,367)	(134,488,402)
Expired of lease contracts	-	-	(61,571)	-	-	-	(61,571)
At 30 June 2025	19,160,000	644,671	163,159	461,857	125,814	4,384,212	24,939,713
Accumulated depreciation							
At 1 July 2024	823,281	96,701	43,612	192,441	883,184	11,616,324	13,655,543
Charge for the financial year	299,375	128,934	56,137	92,371	158,273	15,147,082	15,882,172
Transfer to property, plant and equipment	-	-	-	-	(989,035)	(23,006,823)	(23,995,858)
Expired of lease contracts	-	-	(61,571)	-	-	-	(61,571)
At 30 June 2025	1,122,656	225,635	38,178	284,812	52,422	3,756,583	5,480,286
Carrying amount							
At 30 June 2025	18,037,344	419,036	124,981	177,045	73,392	627,629	19,459,427

5. Right-of-use Assets (Cont'd)

	At valuation		At cost				Total RM
	Leasehold land RM	Shoplot RM	Office buildings RM	Motor vehicles RM	Office equipment RM	Computers for hire RM	
Group							
2024							
Cost/Valuation							
At 1 July 2023	19,160,000	-	61,571	1,933,565	1,530,739	4,900,212	27,586,087
Additions	-	644,671	-	-	125,814	133,499,367	134,269,852
Transfer to property, plant and equipment	-	-	-	(1,471,708)	(541,704)	-	(2,013,412)
Written off	-	-	-	-	-	(516,000)	(516,000)
At 30 June 2024	19,160,000	644,671	61,571	461,857	1,114,849	137,883,579	159,326,527
Accumulated depreciation							
At 1 July 2023	523,906	-	12,827	1,571,770	1,143,818	2,240,198	5,492,519
Charge for the financial year	299,375	96,701	30,785	92,371	281,070	9,892,126	10,692,428
Transfer to property, plant and equipment	-	-	-	(1,471,700)	(541,704)	-	(2,013,404)
Written off	-	-	-	-	-	(516,000)	(516,000)
At 30 June 2024	823,281	96,701	43,612	192,441	883,184	11,616,324	13,655,543
Carrying amount							
At 30 June 2024	18,336,719	547,970	17,959	269,416	231,665	126,267,255	145,670,984

5. Right-of-use Assets (Cont'd)

	Company	
	2025	2024
	RM	RM
Office equipment		
Cost		
At 1 July	90,559	-
Additions	-	90,559
At 30 June	<u>90,559</u>	<u>90,559</u>
Accumulated depreciation		
At 1 July	19,621	-
Charge for the financial year	18,112	19,621
At 30 June	<u>37,733</u>	<u>19,621</u>
Carrying amount		
At 30 June	<u>52,826</u>	<u>70,938</u>

(a) Assets pledged as securities to licensed banks

The carrying amount of right-of-use assets of the Group pledged as securities for bank borrowings as disclosed in Note 18 to the financial statements are:

	2025	2024
	RM	RM
Leasehold land	18,037,344	18,336,719
Computers for hire	-	25,851,357
	<u>18,037,344</u>	<u>44,188,076</u>

(b) Assets held under lease contracts

Included in the below, the motor vehicles, office equipment and computers for hire of the Group pledged as securities for the related lease liabilities.

	Group	
	2025	2024
	RM	RM
Motor vehicles	177,045	269,416
Office equipment	-	133,111
Computers for hire	627,629	100,415,898
	<u>804,674</u>	<u>100,818,425</u>

5. Right-of-use Assets (Cont'd)

(c) Acquisition of right-of-use assets

The aggregate costs for the right-of-use assets of the Group and of the Company during the financial year under loan, leases and cash payments are as follows:

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Aggregate costs	163,159	134,269,852	-	90,559
Less: Lease liabilities	(163,159)	(90,760,410)	-	(90,559)
Less: Loan financing	-	(27,600,000)	-	-
Less: Other payables	-	(15,000,000)	-	-
Cash payments	-	909,442	-	-

(d) Revaluation of leasehold land

Leasehold land of the Group was revalued on 30 September 2021, by Messrs. IM Global Property Consultants Sdn. Bhd., an independent professional valuer.

The fair value of leasehold land is within level 2 of the fair value hierarchy. The fair value was determined based on comparison method of valuation by using the value of the property being valued by comparing and adopting as a yardstick recent transactions and sale evidence involving other similar properties in the vicinity. Due considerations are given for such factors including location, plot size, improvements made if any, surrounding developments, facilities and amenities available.

There was no transfer between level 1 and level 2 during the financial year.

Had the leasehold land been carried at historical costs less accumulated depreciation and impairment loss, the carrying amount would have been RM5,372,604 (2024: RM5,462,111).

(e) Leasehold land

The remaining lease term of leasehold land is ranging from 60 to 61 years (2024: 61 to 62 years). There are no lease liabilities associated with this leasehold land as the payment were prepaid at inception.

6. Intangible Assets

	Goodwill RM	Trademark RM	Product development costs RM	Total RM
Group				
2025				
Cost				
At 1 July 2024	1,000	1,970	1,156,959	1,159,929
Reversal	-	-	(20,000)	(20,000)
At 30 June 2025	1,000	1,970	1,136,959	1,139,929
Accumulated impairment loss				
At 1 July 2024/				
At 30 June 2025	1,000	-	-	1,000
Accumulated amortisation loss				
At 1 July 2024	-	-	864,249	864,249
Amortisation for the financial year	-	-	272,710	272,710
At 30 June 2025	-	-	1,136,959	1,136,959
Carrying amount				
At 30 June 2025	-	1,970	-	1,970
2024				
Cost				
At 1 July 2023	1,000	1,970	1,136,959	1,139,929
Additions	-	-	20,000	20,000
At 30 June 2024	1,000	1,970	1,156,959	1,159,929
Accumulated impairment loss				
At 1 July 2023/				
At 30 June 2024	1,000	-	-	1,000
Accumulated amortisation loss				
At 1 July 2023	-	-	415,690	415,690
Amortisation for the financial year	-	-	448,559	448,559
At 30 June 2024	-	-	864,249	864,249
Carrying amount				
At 30 June 2024	-	1,970	292,710	294,680

6. Intangible Assets (Cont'd)

(a) Description of trademark and product development costs

Trademark is related to the Group's right of the payment gateway applications and product development costs are related to the development of payment gateway applications.

Amortisation of the asset begins when development is complete and the asset is available for use. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful lives and amortisation methods are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

(b) The Group reviews the carrying amounts of product development costs at the end of each reporting period to determine whether there is any indication of impairment. If any such indications exist, the recoverable amount of the cash-generating units ("CGU") is determined based on its value in use. The value in use was determined by discounting the future cash flows expected to be generated from the continuing use of the CGU based on the financial budgets prepared by the management covering a period of five (5) years.

The key assumptions used in the value in use calculations are as follows:

- (i) The anticipated average annual revenue growth rates used in the cash flows budgets and plans of CGU at NIL (2024: 3%) per annum from years NIL (2024: 2024 to 2028).
- (ii) Profit margins were projected based on pre-determined profit margin for the products.
- (iii) A pre-tax discount rate of NIL (2024: 6.25%) per annum has been applied in determining the recoverable amount of the CGU. The discount rate was estimated based on the Group's weighted average cost of capital plus a reasonable risk premium.

Based on the assessment, the management are of the view that no impairment loss is required as the CGU is fully amortised and has RMNIL carrying amount.

(c) Sensitivity to changes in assumptions

The management believes that there is no reasonable possible change in any key assumption that would cause the CGU carrying amount to exceed its recoverable amount.

7. Investment in Subsidiary Companies

	Company	
	2025 RM	2024 RM
At cost		
In Malaysia:		
Unquoted shares	56,784,206	56,784,206
Less: Accumulated impairment losses	(16,308,619)	(16,180,527)
	<u>40,475,587</u>	<u>40,603,679</u>

Movements in the allowance for impairment losses are as follows:

	Company	
	2025 RM	2024 RM
At 1 July	16,180,527	15,100,390
Charge for the financial year	128,092	1,080,137
At 30 June	<u>16,308,619</u>	<u>16,180,527</u>

During the financial year, the Company has carried out a review of the recoverable amounts of its investment in certain subsidiary companies that had been persistently making losses. An impairment loss amounting to RM128,092 (2024: RM1,080,137) was recognised during the financial year.

The impairment loss was recognised in other expenses in the statements of profit or loss and other comprehensive income.

7. Investment in Subsidiary Companies (Cont'd)

Details of the subsidiary companies are as follows:

Name of company	Place of business/ Country of incorporation	Effective interest (%)		Principal activities
		2025	2024	
Edaran IT Services Sdn. Bhd.	Malaysia	100	100	Provisioning, installation, commissioning, integration and maintenance of information technology products and related services
Edaran Lifestyle Sdn. Bhd.	Malaysia	100	100	Event management and special interest project
Edar Life Sdn. Bhd.	Malaysia	20	20	Provisioning of trading services, foods and beverages, consultancy and distribution of frozen halal meats
Edaran Lifestyle Maintenance Services Sdn. Bhd.	Malaysia	100	100	Dormant
SIDIC Technology Sdn. Bhd.	Malaysia	100	100	Smart technology, applications and solutions provider
MIDC Technology Sdn. Bhd.	Malaysia	100	100	Information technology, application development and solution provider
Elitemac Resources Sdn. Bhd.	Malaysia	100	100	Investment holding and provisioning of network facilities and services

7. Investment in Subsidiary Companies (Cont'd)

Details of the subsidiary companies are as follows: (Cont'd)

Name of company	Place of business/ Country of incorporation	Effective interest (%)		Principal activities
		2025	2024	
<i>Held through Edaran IT Services Sdn. Bhd.</i>				
Edaran Trade Network Sdn. Bhd.	Malaysia	100	100	Provisioning, installation, commissioning, integration and maintenance of information technology products and related services
Edar Life Sdn. Bhd.	Malaysia	80	80	Provisioning of trading services, cafe, consultancy and distribution of frozen halal meats
Shinba-Edaran Sdn. Bhd. *#	Brunei	75	75	Information technology provider
<i>Held through Elitemac Resources Sdn. Bhd.</i>				
Edaran Communications Sdn. Bhd.	Malaysia	100	100	Provisioning, installation, commissioning and maintenance of power supply equipment for the telecommunication system

* *Subsidiary company not audited by TGS TW PLT*

The subsidiary company is in the process to strike off.

In the previous financial year, the wholly-owned subsidiary company, Edaran IT Services Sdn. Bhd. (“Edaran IT”) redeemed 20,000,000 cumulative redeemable preference shares of RM1.00 each at RM20,000,000 by way of proceeds from a fresh issue of shares by Section 72 of the Companies Act 2016.

Simultaneously, the Company subscribed for an additional 20,000,000 new ordinary shares of RM1.00 each, which amounted to RM20,000,000 in Edaran IT. The equity interest in Edaran IT remained unchanged at 100%.

7. Investment in Subsidiary Companies (Cont'd)

(a) Material partly-owned subsidiary company

Set out below are the Group's subsidiary company that has material non-controlling interests:

Name of company	Proportion of ownership interests and voting rights held by non-controlling interests		Profit/(Loss) allocated to non-controlling interests		Accumulated non-controlling interests	
	2025	2024	2025	2024	2025	2024
	%	%	RM	RM	RM	RM
Shinba-Edaran Sdn. Bhd.	25	25	-	-	(1,000,675)	(1,000,675)

Summarised financial information for the subsidiary company that has non-controlling interests that are material to the Group is set out below. The summarised financial information below represents amounts before inter-company eliminations.

Summarised statements of financial position

	2025 RM	2024 RM
<u>Shinba-Edaran Sdn. Bhd.</u>		
Non-current liabilities	(5,853,696)	(5,853,696)
Net liabilities	<u>(5,853,696)</u>	<u>(5,853,696)</u>

Summarised statements of cash flows

	2025 RM	2024 RM
<u>Shinba-Edaran Sdn. Bhd.</u>		
Net cash used in operating activities	-	(8,003)
Net cash used in financing activities	-	(14,737)
Net decrease in cash and cash equivalents	<u>-</u>	<u>(22,740)</u>

7. Investment in Subsidiary Companies (Cont'd)

There are no significant restrictions on the ability of the subsidiary companies to transfer funds to the Group in the form of cash dividends or repayment of loans and advances. Generally, for all subsidiary companies which are not wholly-owned by the Company, non-controlling shareholders hold protective rights restricting the Company's ability to use the assets of the subsidiary companies and settle the liabilities of the Group, unless approval is obtained from non-controlling shareholders.

8. Other Investments

	Group	
	2025	2024
	RM	RM
Non-current		
<u>At fair value through other comprehensive income</u>		
Unquoted shares outside Malaysia	14,356,937	14,356,937
Less: Accumulated impairment losses	(14,356,937)	(14,356,937)
	<u>-</u>	<u>-</u>

The Group treated its interest in PT Linewin as simple investment as the Group considers that it does not have the power to exercise significant influence over PT Linewin.

9. Inventories

	Group	
	2025	2024
	RM	RM
Trading goods	56,996	672,760
Consumable goods	181,768	-
	<u>238,764</u>	<u>672,760</u>
Recognised in profit or loss:		
Inventories recognised as cost of sales	<u>581,805</u>	<u>56,365</u>

10. Contract Assets/(Liabilities)

	Group	
	2025	2024
	RM	RM
Current		
<u>Contract liabilities</u>		
Construction service contracts	<u>(13,637,330)</u>	<u>(5,488,242)</u>
At the end of financial year:		
Contract assets	1,050,714	1,817,417
Contract liabilities	<u>(14,688,044)</u>	<u>(7,305,659)</u>
	<u>(13,637,330)</u>	<u>(5,488,242)</u>

The contract assets primarily relate to the Group's rights to consideration for work performed but not yet billed at the reporting date for its construction service contracts. The contract assets will be transferred to trade receivables when the rights become unconditional.

The contract liabilities primarily relate to the advance consideration received from customer for construction service contracts, which revenue is recognised over the services period from 1 month to 44 months.

	Group	
	2025	2024
	RM	RM
<u>Construction service contracts</u>		
At 1 July	(5,488,242)	(5,448,199)
Revenue recognised during the financial year	132,195,490	106,043,056
Less: Progress billing during the financial year	<u>(140,344,578)</u>	<u>(106,083,099)</u>
At 30 June	<u>(13,637,330)</u>	<u>(5,488,242)</u>
Presented as:		
Contract assets	1,050,714	1,817,417
Contract liabilities	<u>(14,688,044)</u>	<u>(7,305,659)</u>
	<u>(13,637,330)</u>	<u>(5,488,242)</u>

The costs incurred to-date include the following charges made during the financial year:

	Group	
	2025	2024
	RM	RM
Depreciation of property, plant and equipment	19,646,441	-
Depreciation of right-of-use assets	<u>15,147,082</u>	<u>9,892,126</u>
	<u>34,793,523</u>	<u>9,892,126</u>

10. Contract Assets/(Liabilities) (Cont'd)

Revenue expected to be recognised in the future relating to performance obligations that are unsatisfied (or partially satisfied) at the reporting date are RM346,551,418.

11. Trade Receivables

	Group	
	2025	2024
	RM	RM
Trade receivables	30,150,634	44,612,191

Trade receivables are non-interest bearing and generally on 30 days (2024: 30 days) term. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

During the financial year, out of the total amount of RM30,150,634 in trade receivables as at 30 June 2025, the Group has received subsequent payment up to the end of September 2025 amounting to RM28,745,466 or 95%.

In the previous financial year, out of total amount of RM44,612,191 in trade receivables as at 30 June 2024, the Group has received subsequent payment up to the end of September 2024 amounting to RM34,729,704 or 78%.

The following table provide information about the exposure to credit risk and ECLs for trade receivables and contract assets which are grouped together as they are expected to have similar risk nature:

	Group	
	2025	2024
	RM	RM
Not past due	17,167,545	41,647,942
Past due:		
Less than 30 days	12,318,950	4,651,774
31 to 60 days	1,475,983	124,062
61 to 90 days	238,870	5,830
	31,201,348	46,429,608
Trade receivables	30,150,634	44,612,191
Contract assets (Note 10)	1,050,714	1,817,417
	31,201,348	46,429,608

12. Other Receivables

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Other receivables	24,410	60,672	-	-
Deposits	410,285	483,009	56,042	58,649
Prepayments	1,384,119	533,377	31,813	14,650
	<u>1,818,814</u>	<u>1,077,058</u>	<u>87,855</u>	<u>73,299</u>

Included in prepayment of the Group is an amount of RM1,156,048 (2024: RM473,611) related to prepaid maintenance services.

13. Amount Due From/(To) Subsidiary Companies

	Company	
	2025	2024
	RM	RM
Amount due from subsidiary companies		
<u>Non-trade related</u>		
Interest bearing	11,191,842	6,770,714
Non-interest bearing	12,694,181	17,824,343
Less: Accumulated impairment losses	<u>(21,968,736)</u>	<u>(21,260,456)</u>
	<u>1,917,287</u>	<u>3,334,601</u>
Amount due to subsidiary companies		
<u>Non-trade related</u>		
Non-interest bearing	<u>(28,396,299)</u>	<u>(30,682,462)</u>

13. Amount Due From/(To) Subsidiary Companies (Cont'd)

Movements in the allowance for impairment losses are as follows:

	Company	
	2025	2024
	RM	RM
At 1 July	21,260,456	20,837,905
Charge for the financial year	708,280	437,288
Reversal of impairment losses	-	(14,737)
At 30 June	<u>21,968,736</u>	<u>21,260,456</u>

Certain amount due from subsidiary companies bear interest at 4% (2024: 4%) per annum are unsecured and repayable on demand.

Amount due from/(to) subsidiary companies with non-interest bearing are unsecured and repayable on demand.

14. Deposits, Bank and Cash Balances

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Cash and bank balances	17,484,200	10,793,546	1,866,493	204,979
Deposits with licensed banks	26,003,109	2,087,567	65,847	64,354
	<u>43,487,309</u>	<u>12,881,113</u>	<u>1,932,340</u>	<u>269,333</u>

Included in cash and bank balances of the Group are designated Non-Checking Current Accounts maintained with the bank amounting to RM3,095,275 (2024: RM1,871,620).

Included in deposits with licensed banks of the Group are designated Finance Service Reserve Account maintained with the bank amounting to RM4,800,000 (2024: RMNil) were pledged to the bank as security for bank borrowings.

Included in deposits with licensed banks of the Group are fixed deposits maintained with the bank amounting to RM740,165 (2024: RM720,005) were pledged to the bank as security for bank borrowings.

The effective interest rates and maturities of deposits with licensed banks of the Group as at the end of the reporting period are ranged from 2.20% to 5.12% (2024: 2.40% to 2.85%) per annum and 1 to 12 months (2024: 1 to 12 months) respectively.

15. Share Capital

	Group and Company			
	Number of shares		Amount	
	2025 Units	2024 Units	2025 RM	2024 RM
Issued and fully paid:				
<u>Ordinary shares</u>				
At 1 July	60,000,000	60,000,000	68,022,580	68,022,580
Share capital reduction	-	-	(52,000,000)	-
At 30 June	<u>60,000,000</u>	<u>60,000,000</u>	<u>16,022,580</u>	<u>68,022,580</u>

On 18 June 2025, the Company completed a capital reduction pursuant to Section 117 of the Companies Act 2016 in Malaysia to reduce its issued share capital by RM52,000,000 for the purpose of reduction its accumulated losses of the Company. There is no changes in the number of shares issued.

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

16. Reserves

The nature of reserves of the Group are as follows:

(a) Revaluation reserve

	Group	
	2025 RM	2024 RM
At 1 July	12,526,734	12,756,522
Crystallisation of revaluation reserve to retained earnings	(229,789)	(229,788)
At 30 June	<u>12,296,945</u>	<u>12,526,734</u>

The revaluation reserve represents increases in the fair value of land and buildings, and decrease to the extent that such decreases relate to an increase on the same asset previously recognised in other comprehensive income.

16. Reserves (Cont'd)

(b) Foreign currency translation reserve

The foreign currency translation reserve represents exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency.

(c) Retained earnings

The entire retained earnings of the Company are available for distribution as single-tier dividend.

17. Treasury Shares

The number of treasury shares held by the Company as at 30 June 2025 was 2,094,800 (2024: 2,094,800). The Company did not repurchase any of its own shares during the current and previous financial year.

None of the treasury shares were resold or cancelled during the current and previous financial year. The shares repurchased are being held as treasury shares in accordance with Section 127(4)(b) of the Companies Act 2016 in Malaysia.

As at 30 June 2025, the number of the Company's shares in issue after deducting treasury shares is 57,905,200 (2024: 57,905,200).

18. Loans and Borrowings

	Group	
	2025	2024
	RM	RM
Secured		
Term loans	125,450,560	32,576,669
Bankers' acceptance	-	7,304,000
Trust receipts	-	2,000,000
Procurement and contract financing	-	2,425,061
	<u>125,450,560</u>	<u>44,305,730</u>
Non-current		
Term loans	<u>86,339,246</u>	<u>27,923,176</u>
Current		
Term loans	39,111,314	4,653,493
Bankers' acceptance	-	7,304,000
Trust receipts	-	2,000,000
Procurement and contract financing	-	2,425,061
	<u>39,111,314</u>	<u>16,382,554</u>
	<u>125,450,560</u>	<u>44,305,730</u>

The term loans, bankers' acceptance, trust receipts, procurement and contract financing are secured by the following:

- (i) Legal charge over leasehold land and buildings of the Group as disclosed in Notes 4 and 5 respectively;
- (ii) Corporate guarantee by the Company;
- (iii) Certain fixed deposits and finance service reserve account of the Group as disclosed in Note 14;
- (iv) Specific debenture over the equipment financed by the bank as disclosed in Note 4; and
- (v) Deed of assignment to remit contract proceed to designated Non-Checking Current Account as disclosed in Note 14.

18. Loans and Borrowings (Cont'd)

The effective interest rates per annum are as follows:

	Group	
	2025	2024
	%	%
Term loans	5.30 - 6.15	5.24 - 6.09
Bankers' acceptance	-	4.71 - 4.91
Trust receipts	-	7.90
Procurement and contract financing	-	7.72

19. Lease Liabilities

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Non-current	694,431	67,348,198	36,864	55,007
Current	787,563	25,327,453	18,143	17,434
	<u>1,481,994</u>	<u>92,675,651</u>	<u>55,007</u>	<u>72,441</u>

The maturity analysis of lease liabilities at the end of the reporting period:

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Within 1 year	832,216	29,501,147	20,011	20,011
Between 1 to 2 years	496,237	39,877,015	20,011	20,011
Between 2 to 5 years	233,338	33,296,118	18,344	38,355
	<u>1,561,791</u>	<u>102,674,280</u>	<u>58,366</u>	<u>78,377</u>
Less: Future finance charges	<u>(79,797)</u>	<u>(9,998,629)</u>	<u>(3,359)</u>	<u>(5,936)</u>
Present value of lease liabilities	<u>1,481,994</u>	<u>92,675,651</u>	<u>55,007</u>	<u>72,441</u>

The Group leases various office buildings, shoplot, motor vehicles, office equipment and computers for hire. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

The average effective interest rates per annum at the end of the reporting period for lease liabilities is ranging from 3.50% to 6.76% (2024: 3.50% to 6.76%).

19. Lease Liabilities (Cont'd)

Lease liabilities of the Group which are under hire purchase arrangements are secured by the Group's motor vehicles, office equipment and computers for hire as disclosed in Note 5 and corporate guarantee by the Company.

NOTE TO THE STATEMENT OF CASH FLOWS

Cash outflows for leases as a lessee

		Group		Company	
		2025	2024	2025	2024
	Note	RM	RM	RM	RM
<u>Included in net cash from/ (used in) operating activities</u>					
Payment relating to short-term leases	25	50,103	49,341	-	-
Payment relating to low-value assets	25	131,102	112,680	3,528	-
		<u>181,205</u>	<u>162,021</u>	<u>3,528</u>	<u>-</u>
<u>Included in net cash (used in)/ from financing activities</u>					
Payment of lease liabilities	30	91,356,816	1,299,192	17,434	18,118
Interest paid in relation to lease liabilities	24	4,918,268	1,172,270	2,577	3,561
		<u>96,275,084</u>	<u>2,471,462</u>	<u>20,011</u>	<u>21,679</u>

20. Deferred Tax Liabilities

	Group	
	2025 RM	2024 RM
At 1 July	4,021,959	4,087,838
Recognised in profit or loss		
- Relating to crystallisation of deferred tax liabilities on revaluation reserve	(65,880)	(65,879)
At 30 June	<u>3,956,079</u>	<u>4,021,959</u>

20. Deferred Tax Liabilities (Cont'd)

The net deferred tax liabilities and assets shown on the statements of financial position after appropriate offsetting are as follows:

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Deferred tax liabilities	4,010,338	4,059,136	17,955	19,468
Deferred tax assets	(54,259)	(37,177)	(17,955)	(19,468)
	<u>3,956,079</u>	<u>4,021,959</u>	<u>-</u>	<u>-</u>

The components and movements of deferred tax liabilities and assets are as follows:

	Accelerated capital allowances RM	Revaluation of assets RM	Total RM
Group			
Deferred tax liabilities			
2025			
At 1 July 2024	37,177	4,021,959	4,059,136
Recognised in profit or loss	10,696	(65,880)	(55,184)
Under provision in prior years	6,386	-	6,386
At 30 June 2025	<u>54,259</u>	<u>3,956,079</u>	<u>4,010,338</u>
2024			
At 1 July 2023	47,932	4,087,838	4,135,770
Recognised in profit or loss	(20,270)	(65,879)	(86,149)
Under provision in prior years	9,515	-	9,515
At 30 June 2024	<u>37,177</u>	<u>4,021,959</u>	<u>4,059,136</u>

20. Deferred Tax Liabilities (Cont'd)

The components and movements of deferred tax liabilities and assets are as follows:
(Cont'd)

	Unutilised capital allowances RM	Others RM	Total RM
Group			
Deferred tax assets			
2025			
At 1 July 2024	(19,468)	(17,709)	(37,177)
Recognised in profit or loss	6,487	(17,183)	(10,696)
Under provision in prior years	(4,974)	(1,412)	(6,386)
At 30 June 2025	<u>(17,955)</u>	<u>(36,304)</u>	<u>(54,259)</u>
2024			
At 1 July 2023	(18,917)	(29,015)	(47,932)
Recognised in profit or loss	648	19,622	20,270
Under provision in prior years	(1,199)	(8,316)	(9,515)
At 30 June 2024	<u>(19,468)</u>	<u>(17,709)</u>	<u>(37,177)</u>
			Accelerated capital allowances RM
Company			
Deferred tax liabilities			
2025			
At 1 July 2024			19,468
Recognised in profit or loss			(6,487)
Under provision in prior years			<u>4,974</u>
At 30 June 2025			<u>17,955</u>
2024			
At 1 July 2023			18,917
Recognised in profit or loss			(648)
Under provision in prior years			<u>1,199</u>
At 30 June 2024			<u>19,468</u>

20. Deferred Tax Liabilities (Cont'd)

The components and movements of deferred tax liabilities and assets are as follows:
(Cont'd)

	Unutilised capital allowances RM
Company	
Deferred tax assets	
2025	
At 1 July 2024	(19,468)
Recognised in profit or loss	6,487
Under provision in prior years	(4,974)
At 30 June 2025	<u>(17,955)</u>
2024	
At 1 July 2023	(18,917)
Recognised in profit or loss	648
Under provision in prior years	(1,199)
At 30 June 2024	<u>(19,468)</u>

Deferred tax assets have not been recognised in respect of the following items:

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Unutilised business losses	40,144,377	37,087,577	15,204,129	13,311,133
Unutilised capital allowances	6,233,414	6,374,622	2,432,504	2,360,326
Other deductible temporary differences	<u>15,021,849</u>	<u>14,706,300</u>	<u>21,970,917</u>	<u>21,261,959</u>
	<u>61,399,640</u>	<u>58,168,499</u>	<u>39,607,550</u>	<u>36,933,418</u>

Deferred tax assets have not been recognised in respect of these items as they may not have sufficient taxable profits to be used to offset or they have arisen in subsidiary companies that have a recent history of losses.

21. Trade Payables

	Group	
	2025 RM	2024 RM
Trade payables	<u>5,058,810</u>	<u>11,015,374</u>

Credit terms of trade payables of the Group ranged from 14 to 90 days (2024: 30 to 90 days) depending on the terms of the contracts.

22. Other Payables

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Other payables	3,553,917	3,348,239	-	-
Deposits	23,000	65,000	-	-
Dividend payables	1,013,341	-	1,013,341	-
Accruals	<u>8,742,608</u>	<u>22,683,919</u>	<u>237,028</u>	<u>426,274</u>
	<u>13,332,866</u>	<u>26,097,158</u>	<u>1,250,369</u>	<u>426,274</u>

Included in accruals of the Group is an amount of RM4,683,586 (2024: RM4,378,089) related to provision of contract costs payable to sub-contractors.

Included in accruals of the Group is an amount of RMNIL (2024: RM15,000,000) being the acquisition of right-of-use assets under loan financing.

Included in other payables of the Group is an amount of RM3,545,161 (2024: RM3,236,662) related to sales and services tax payable.

23. Revenue

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Revenue from contracts with customers:				
Construction service contract revenue	132,195,490	106,043,056	-	-
Management fee	-	-	3,690,000	3,720,000
Trading revenue	521,571	415,377	-	-
Rendering of services	2,976	78,311	-	-
Sales of foods and beverages	236,602	-	-	-
	<u>132,956,639</u>	<u>106,536,744</u>	<u>3,690,000</u>	<u>3,720,000</u>
Other revenue:				
Dividends income	-	-	7,500,000	3,300,000
	<u>132,956,639</u>	<u>106,536,744</u>	<u>11,190,000</u>	<u>7,020,000</u>

Breakdown of the Group's revenue from contracts with customers:

	Information technology and services/Lifestyle	
	2025 RM	2024 RM
Major goods and services:		
Construction service contract revenue	132,195,490	106,043,056
Trading revenue	521,571	415,377
Rendering of services	2,976	78,311
Sales of foods and beverages	236,602	-
Total revenue from contract with customers	<u>132,956,639</u>	<u>106,536,744</u>
Geographical market:		
Malaysia	<u>132,956,639</u>	<u>106,536,744</u>

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Timing of revenue recognition:				
At a point in time	761,149	493,688	-	-
Over time	<u>132,195,490</u>	<u>106,043,056</u>	<u>3,690,000</u>	<u>3,720,000</u>
	<u>132,956,639</u>	<u>106,536,744</u>	<u>3,690,000</u>	<u>3,720,000</u>

24. Finance Costs

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Interest expenses on:				
Bank overdraft	14,919	87,840	-	-
Bankers' acceptance	-	142,560	-	-
Lease liabilities	4,918,268	1,172,270	2,577	3,561
Term loans	4,453,765	416,009	-	-
Trust receipts	8,225	44,153	-	-
Procurement and contract financing	17,700	163,072	-	-
	<u>9,412,877</u>	<u>2,025,904</u>	<u>2,577</u>	<u>3,561</u>

25. Profit/(Loss) before Tax

Profit/(loss) before tax is derived after charging/(crediting) amongst other, the following items:

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Auditors' remuneration				
- statutory audits	107,500	98,771	50,000	45,000
- non-audit services	7,000	7,000	7,000	7,000
Amortisation of intangible assets	272,710	448,559	-	-
Bad debts written off	285,792	-	-	-
Depreciation of property, plant and equipment	20,856,320	907,803	307,292	295,421
Depreciation of right-of-use assets	15,882,172	10,692,428	18,112	19,621
Gain on disposal of other investments	-	(4,892)	-	-
Gain on disposal of property, plant and equipment	(7)	-	-	-
Interest income	(681,979)	(163,781)	(163,458)	(165,794)
Impairment losses on investment in subsidiary companies	-	-	128,092	1,080,137

25. Profit/(Loss) before Tax (Cont'd)

Profit/(loss) before tax is derived after charging/(crediting) amongst other, the following items: (Cont'd)

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Non-executive Directors' remuneration:				
- fees	610,000	347,500	270,000	257,500
- other emoluments	337,000	240,000	337,000	240,000
Property, plant and equipment written off	2	334	2	328
Rental income	(108,000)	(144,000)	-	-
Lease expenses relating to short-term leases (a)	50,103	49,341	-	-
Lease expenses relating to low-value assets (a)	131,102	112,680	3,528	-
Net loss/(gain) on impairment of financial assets:				
- Impairment losses on amount due from subsidiary companies	-	-	708,280	437,288
- Reversal of impairment losses on amount due from subsidiary companies	-	-	-	(14,737)
	<u>-</u>	<u>-</u>	<u>-</u>	<u>(14,737)</u>

- (a) The Group leases a number of premises, equipment and motor vehicles with contract terms of not more than one year. These leases are short-term term and leases of low-value items. The Group or the Company has elected to apply the recognition exemption under MFRS 16 *Leases*.

26. Taxation

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Tax expenses recognised in profit or loss				
Current tax				
- Current year	2,900,000	2,142,550	-	2,550
- Under/(Over) provision in prior years	71,666	(70,585)	-	(6,006)
	<u>2,971,666</u>	<u>2,071,965</u>	<u>-</u>	<u>(3,456)</u>
Deferred tax				
- Relating to crystallisation of deferred tax liabilities on revaluation reserve	(65,880)	(65,879)	-	-
	<u>2,905,786</u>	<u>2,006,086</u>	<u>-</u>	<u>(3,456)</u>

Malaysian income tax is calculated at the statutory tax rate of 24% (2024: 24%) of the estimated assessable profits for the financial year. Taxation for other jurisdiction is calculated at the rates prevailing in the respective jurisdictions.

26. Taxation (Cont'd)

A reconciliation of income tax expenses applicable to profit/(loss) before tax at the statutory tax rate to income tax expenses at the effective income tax of the Group and of the Company are as follows:

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Profit/(Loss) before tax	<u>6,974,004</u>	<u>5,118,399</u>	<u>4,050,290</u>	<u>(51,424)</u>
At Malaysian statutory tax rate of 24% (2024: 24%)	1,673,761	1,228,416	972,070	(12,342)
Expenses not deductible for tax purposes	451,942	386,458	186,138	114,734
Income not subject to tax	(1,177)	(1,987)	(1,800,000)	(792,000)
Deferred tax assets not recognised	843,641	687,913	641,792	692,158
Utilisation of previously unrecognised deferred tax assets	(68,167)	(158,250)	-	-
Relating to crystallisation of deferred tax liabilities on revaluation reserve	<u>(65,880)</u>	<u>(65,879)</u>	<u>-</u>	<u>-</u>
	2,834,120	2,076,671	-	2,550
Under/(Over) provision of current tax in prior years	<u>71,666</u>	<u>(70,585)</u>	<u>-</u>	<u>(6,006)</u>
	<u>2,905,786</u>	<u>2,006,086</u>	<u>-</u>	<u>(3,456)</u>

The Group and the Company have estimated unutilised capital allowances and unutilised business losses available to carry forward to offset against future taxable profit. The said amounts are subject to approval by the tax authorities.

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Unutilised business losses	40,144,377	37,087,577	15,204,129	13,311,133
Unutilised capital allowances	<u>6,459,500</u>	<u>6,556,138</u>	<u>2,507,322</u>	<u>2,462,171</u>
	<u>46,603,877</u>	<u>43,643,715</u>	<u>17,711,451</u>	<u>15,773,304</u>

26. Taxation (Cont'd)

Unutilised business losses will expire in the following financial years:

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Expiring in 2028	22,815,071	22,925,362	10,486,212	10,486,212
Expiring in 2029	4,534,983	4,534,983	-	-
Expiring in 2030	2,249,441	2,249,441	-	-
Expiring in 2031	1,209,980	1,209,980	64,730	64,730
Expiring in 2032	1,766,995	1,766,995	268,405	268,405
Expiring in 2033	2,168,066	2,168,066	1,158,886	1,158,886
Expiring in 2034	2,232,750	2,232,750	1,332,900	1,332,900
Expiring in 2035	3,167,091	-	1,892,996	-
	<u>40,144,377</u>	<u>37,087,577</u>	<u>15,204,129</u>	<u>13,311,133</u>

Based on the current legislation, any unutilised business losses shall be carried forward for a maximum period of ten consecutive years of assessment immediately following that year of assessment, whereas the unutilised capital allowances are allowed to be carried forward indefinitely.

27. Earnings Per Share

(a) Basic earning per share

The basic earnings per share are calculated based on the consolidated profit for the financial year attributable to owners of the Company and weighted average number of ordinary shares in issue during the financial year as follows:

	Group	
	2025	2024
	RM	RM
Profit attributable to owners of the Company	<u>4,068,218</u>	<u>3,112,313</u>
Weighted average number of ordinary shares in issue:		
Issued ordinary shares at 1 July	60,000,000	60,000,000
Effect of treasury shares held	<u>(2,094,800)</u>	<u>(2,094,800)</u>
Weighted average number of ordinary shares at 30 June	<u>57,905,200</u>	<u>57,905,200</u>
Basic earnings per ordinary share (in sen)	<u>7.03</u>	<u>5.37</u>

27. Earnings Per Share (Cont'd)

(b) Diluted earnings per share

The Group has no dilution in their earnings per ordinary share as there are no dilutive potential ordinary shares. There have been no other transactions involving ordinary shares or potential ordinary shares since the end of the financial year and before the authorisation of these financial statements.

28. Dividends

	Group and Company	
	2025	2024
	RM	RM
Dividends recognised as distribution to ordinary shareholders of the Company:		
First interim single-tier dividend of 3.00 sen per ordinary share in respect of the financial year ended 30 June 2025	1,737,156	-
Second interim single-tier dividend of 1.75 sen per ordinary share in respect of the financial year ended 30 June 2025	1,013,341	-
Interim single-tier dividend of 3.00 sen per ordinary share in respect of the financial year ended 30 June 2024	-	1,737,156
	<u>2,750,497</u>	<u>1,737,156</u>

The Board of Directors does not recommend any final dividend in respect of the current financial year.

29. Staff Costs

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Fee	36,000	36,000	-	-
Salaries, wages and other emoluments	16,891,401	13,827,541	3,372,569	3,081,733
Social security contributions	171,032	128,591	25,538	20,424
Defined contribution plans	1,877,449	1,432,621	449,915	340,903
Estimated money value of benefits-in-kind	7,500	7,500	7,500	7,500
	<u>18,983,382</u>	<u>15,432,253</u>	<u>3,855,522</u>	<u>3,450,560</u>

Included in staff costs is aggregate amount of remuneration received and receivable by the Executive Directors of the Company and of the subsidiary companies during the financial year as below:

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Directors of the Company				
Fee	36,000	36,000	-	-
Salaries and other emoluments	730,000	542,500	730,000	542,500
Social security contributions	1,334	1,159	1,334	1,159
Defined contribution plans	87,600	65,100	87,600	65,100
Estimated money value of benefits-in-kind	7,500	7,500	7,500	7,500
	<u>862,434</u>	<u>652,259</u>	<u>826,434</u>	<u>616,259</u>
Directors of the subsidiary companies				
Fee	210,000	105,000	-	-
Salaries and other emoluments	-	120,000	-	-
Social security contributions	-	579	-	-
Defined contribution plans	-	14,400	-	-
	<u>210,000</u>	<u>239,979</u>	<u>-</u>	<u>-</u>

30. Reconciliation of Liabilities Arising from Financing Activities

The table below show the details changes in the liabilities of the Group and of the Company arising from financing activities, including both cash and non-cash changes:

	At 1 July RM	New lease RM	Financing cash flows (i) RM	At 30 June RM
Group				
2025				
Loans and borrowings	44,305,730	-	81,144,830	125,450,560
Lease liabilities	92,675,651	163,159	(91,356,816)	1,481,994
	<u>136,981,381</u>	<u>163,159</u>	<u>(10,211,986)</u>	<u>126,932,554</u>
2024				
Loans and borrowings	6,978,551	27,600,000	9,727,179	44,305,730
Lease liabilities	3,214,433	90,760,410	(1,299,192)	92,675,651
	<u>10,192,984</u>	<u>118,360,410</u>	<u>8,427,987</u>	<u>136,981,381</u>
Company				
2025				
Lease liabilities	72,441	-	(17,434)	55,007
Amount due to subsidiary companies	30,682,462	-	(2,286,163)	28,396,299
	<u>30,754,903</u>	<u>-</u>	<u>(2,303,597)</u>	<u>28,451,306</u>
2024				
Lease liabilities	-	90,559	(18,118)	72,441
Amount due to subsidiary companies	27,037,775	-	3,644,687	30,682,462
	<u>27,037,775</u>	<u>90,559</u>	<u>3,626,569</u>	<u>30,754,903</u>

- (i) The cash flows from loans and borrowings, lease liabilities and amount due to subsidiary companies make up the net amount of proceeds from or repayments of borrowings and inter-company balances in the statements of cash flows.

31. Commitments

	Group	
	2025	2024
	RM	RM
Authorised and contracted for:		
Capital expenditures:		
- Property, plant and equipment	<u>-</u>	<u>309,627</u>

32. Financial Guarantees

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Unsecured:				
Bank guarantee for performance bond given to third parties	<u>7,539,225</u>	<u>13,460,891</u>	<u>-</u>	<u>-</u>
Unsecured:				
Financial guarantee given to licensed banks for credit facilities granted to a subsidiary company	<u>-</u>	<u>-</u>	<u>126,294,652</u>	<u>136,304,920</u>

33. Related Party Disclosures

(a) Identifying related parties

For the purposes of these financial statements, parties are considered to be related to the Group if the Group or the Company has the ability, directly or indirectly, to control or joint control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group or the Company and the party are subject to common control. Related parties may be individuals or other entities.

Related parties also include key management personnel defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group either directly or indirectly. The key management personnel comprise the Directors and management personnel of the Group, having authority and responsibility for planning, directing and controlling the activities of the Group entities directly or indirectly.

33. Related Party Disclosures (Cont'd)

(b) Significant related party transactions

Related party transactions have been entered into in the normal course of business under negotiated terms. In addition to the related party balances disclosed elsewhere in the financial statements, the significant related party transactions of the Group and of the Company are as follows:

	Group	
	2025	2024
	RM	RM
Transactions with a Non-Executive Director		
- Consultancy services fee	<u>266,000</u>	<u>270,000</u>
	Company	
	2025	2024
	RM	RM
Transactions with subsidiary companies		
- Dividends income receivable	7,500,000	3,300,000
- Foods and beverages costs	5,793	-
- Interest income	161,965	164,329
- Management fee income	<u>3,690,000</u>	<u>3,720,000</u>

(c) Compensation of key management personnel

The remuneration of key management personnel is same as the Directors' remuneration as included in Note 25 and Note 29 respectively.

34. Segment Information

For management purposes, the Group is organised into business units based on their products and services, and has four reportable segments as follows:

Information technology and services	Provisioning, installation, commissioning, integration and maintenance of information technology products and related services and provisioning of technology for the smart technology industry and for the integrated data centre.
Telecommunications	Provisioning, installation, commissioning and maintenance of power supply equipment for telecommunication systems and integration and maintenance of telecommunication equipment and related services.
Investment holding	Investment holding and provision of management services.
Lifestyle	Involve in lifestyle activities, special interest project, foods and beverages and distribution of frozen halal meats

Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss in the consolidated financial statements.

Transactions between segments are carried out on agreed terms between both parties. The effects of such inter-segment transactions are eliminated on consolidation. The measurement basis and classification are consistent with those adopted in the previous financial year.

34. Segment Information (Cont'd)

	Information					
	Investment holding	technology and services	Lifestyle	Tele-communications	Total segments	Consolidated
	RM	RM	RM	RM	RM	RM
2025						
Revenue						
External customers	-	132,338,429	618,210	-	132,956,639	- 132,956,639
Inter-segment	11,190,000	4,208,745	1,409,942	-	16,808,687	(16,808,687) -
Total revenue	11,190,000	136,547,174	2,028,152	-	149,765,326	(16,808,687) 132,956,639
Segment results						
Interest income	163,458	678,364	-	2,122	843,944	681,979
Finance costs	(2,577)	(9,550,017)	(22,248)	-	(9,574,842)	(9,412,877)
Depreciation and amortisation	(325,404)	(36,035,452)	(353,279)	(297,067)	(37,011,202)	- (37,011,202)
Other non-cash items	(836,374)	(2,018,853)	-	-	(2,855,227)	2,569,440 (285,787)
Segment profit/(loss)	4,050,290	10,020,553	(1,817,147)	(407,139)	11,846,557	(4,872,553) 6,974,004
Segment assets	45,807,034	200,908,752	2,212,235	20,987,957	269,915,978	(72,313,028) 197,602,950
Included in the measurement of segment assets are:						
Capital expenditure	37,396	761,129	719,634	-	1,518,159	- 1,518,159
Segment liabilities	29,701,675	179,882,160	15,714,407	2,586,328	227,884,570	(62,182,883) 165,701,687

34. Segment Information (Cont'd)

	Investment holding RM	Information technology and services RM	Lifestyle RM	Tele- communications RM	Total segments RM	Elimination RM	Consolidated RM
2024							
Revenue							
External customers	-	106,476,192	60,552	-	106,536,744	-	106,536,744
Inter-segment	7,020,000	4,430,745	1,998,704	-	13,449,449	(13,449,449)	-
Total revenue	7,020,000	110,906,937	2,059,256	-	119,986,193	(13,449,449)	106,536,744
Segment results							
Interest income	165,794	162,316	-	-	328,110	(164,329)	163,781
Finance costs	(3,561)	(2,152,953)	(33,719)	-	(2,190,233)	164,329	(2,025,904)
Depreciation and amortisation	(315,042)	(11,323,306)	(113,373)	(297,069)	(12,048,790)	-	(12,048,790)
Other non-cash items	(1,503,016)	(871,336)	-	(1)	(2,374,353)	2,378,911	4,558
Segment profit/(loss)	(51,424)	6,209,813	254,771	(373,834)	6,039,326	(920,927)	5,118,399
Segment assets	45,986,743	226,152,313	2,127,899	21,438,964	295,705,919	(78,251,761)	217,454,158
Included in the measurement of segment assets are:							
Capital expenditure	203,607	134,002,423	1,429,111	-	135,635,141	-	135,635,141
Segment liabilities	31,181,177	204,698,038	13,812,924	2,672,646	252,364,785	(65,494,169)	186,870,616

34. Segment Information (Cont'd)

Adjustments and eliminations

Inter-segment revenues are eliminated on consolidation.

Current taxes, deferred taxes and certain financial assets and liabilities are not allocated to those segments as they are also managed on a group basis.

Capital expenditure consists of additions of property, plant and equipment, intangible assets and right-of-use assets.

Other non-cash items consist of the following as presented on the respective notes to the financial statements:

	Group	
	2025	2024
	RM	RM
Gain on disposal of property, plant and equipment	7	-
Gain on disposal of other investments	-	4,892
Bad debts written off	(285,792)	-
Property, plant and equipment written off	(2)	(334)
	<u>(285,787)</u>	<u>4,558</u>

Geographic information

	Revenue		Non-current assets	
	2025	2024	2025	2024
	RM	RM	RM	RM
Group				
Malaysia	<u>132,956,639</u>	<u>106,536,744</u>	<u>120,855,815</u>	<u>156,368,863</u>

Non-current assets for this purpose consist of property, plant and equipment, right-of-use assets, intangible assets and other investments.

Major customers

Revenue from major customers, the Government Ministries and Departments, Local Authorities or government linked companies under of Government of Malaysia amount to RM132,338,429 (2024: RM104,818,517), arising from sales in the information technology and services segment.

35. Financial Instruments

(a) Classification of financial instruments

Financial assets and financial liabilities are measured on an ongoing basis either at fair value or at amortised cost. The principal accounting policies in Note 3 describe how the classes of financial instruments are measured, and how income and expense, including fair value gains and losses, are recognised.

The following table analyses the financial assets and liabilities in the statements of financial position by the class of financial instruments to which they are assigned, and therefore by the measurement basis:

	Group	
	2025	2024
	RM	RM
At amortised cost		
Financial assets		
Trade receivables	30,150,634	44,612,191
Other receivables	434,695	543,681
Deposits, bank and cash balances	43,487,309	12,881,113
	<u>74,072,638</u>	<u>58,036,985</u>
At amortised cost		
Financial liabilities		
Loans and borrowings	125,450,560	44,305,730
Trade payables	5,058,810	11,015,374
Other payables	9,787,705	22,860,496
	<u>140,297,075</u>	<u>78,181,600</u>
	Company	
	2025	2024
	RM	RM
At amortised cost		
Financial assets		
Other receivables	56,042	58,649
Amount due from subsidiary companies	1,917,287	3,334,601
Deposits, bank and cash balances	1,932,340	269,333
	<u>3,905,669</u>	<u>3,662,583</u>
At amortised cost		
Financial liabilities		
Other payables	1,250,369	426,274
Amount due to subsidiary companies	28,396,299	30,682,462
	<u>29,646,668</u>	<u>31,108,736</u>

35. Financial Instruments (Cont'd)

(b) Financial risk management objectives and policies

The Group's financial risk management policy is to ensure that adequate financial resources are available for the development of the Group's operations whilst managing its credit, liquidity and interest rate risks. The Group operates within clearly defined guidelines that are approved by the Board and the Group's policy is not to engage in speculative transactions.

The following sections provide details regarding the Group's exposure to the above-mentioned financial risks and the objectives, policies, processes for the management of these risks.

(i) Credit risk

Credit risk is the risk of a financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group's exposure to credit risk arises primarily from its receivables from customers, deposits with banks and financial institutions and bank guarantee for performance bond given to third parties. The Company's exposure to credit risk arises principally from advances to subsidiary companies and financial guarantees given to banks for credit facilities granted to a subsidiary company. There are no significant changes as compared to previous financial year.

The Group has adopted a policy of only dealing with creditworthy counterparties. Management has a credit policy in place to control credit risk by dealing with creditworthy counterparties and deposits with banks and financial institutions with good credit rating. The exposure to credit risk is monitored on an ongoing basis and action will be taken for long outstanding debts.

The Company provides unsecured advances to subsidiary companies. It also provides unsecured financial guarantees to banks for banking facilities granted to a subsidiary company. The Company monitors on an ongoing basis the results of the subsidiary companies and repayments made by the subsidiary companies, where risks of default have been assessed to be low.

At each reporting date, the Group and the Company assess whether any of the receivables and contract assets are credit impaired.

The gross carrying amounts of credit impaired trade receivables and contract assets are written off (either partial or full) when there is no realistic prospect of recovery. This is generally the case when the Group or the Company determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. Nevertheless, trade receivables and contract assets that are written off could still be subject to enforcement activities.

35. Financial Instruments (Cont'd)

(b) Financial risk management objectives and policies (Cont'd)

(i) Credit risk (Cont'd)

The carrying amounts of the financial assets recorded on the statements of financial position at the end of the financial period represent the Group's and the Company's maximum exposure to credit risk except for financial guarantees provided to banks for banking facilities granted to a subsidiary company and performance bond granted to third parties.

The Company's maximum exposure in this respect is RM126,294,652 (2024: RM136,304,920), representing the outstanding banking facilities to a subsidiary company as at the end of the reporting period. There was no indication that the subsidiary company would default on repayment as at the end of the reporting period.

There are no significant changes as compared to previous financial year.

As at the end of the financial year, the Group had 2 customers (2024: 2 customers) accounted for approximately 78% (2024: 80%) of all the receivables outstanding.

(ii) Liquidity risk

Liquidity risk refers to the risk that the Group or the Company will encounter difficulty in meeting its financial obligations as they fall due. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities.

The Group's and the Company's funding requirements and liquidity risk are managed with the objective of meeting business obligations on a timely basis. The Group finances its liquidity through internally generated cash flows and minimises liquidity risk by keeping committed credit lines available.

The following table analyses the remaining contractual maturity for financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group and the Company can be required to pay.

35. Financial Instruments (Cont'd)

(b) Financial risk management objectives and policies (Cont'd)

(ii) Liquidity risk (Cont'd)

Group	On demand					After 5 years	Total contractual cash flows	Total carrying amount
	or within	1 to 2 years	2 - 5 years	RM	RM			
2025	1 year RM	RM	RM	RM	RM	RM	RM	RM
<u>Non-derivative financial liabilities</u>								
Term loans	44,925,612	46,293,079	42,415,259		3,946,868	137,580,818	125,450,560	
Lease liabilities	832,216	496,237	233,338		-	1,561,791	1,481,994	
Trade and other payables	14,846,515	-	-		-	14,846,515	14,846,515	
Financial guarantee liabilities *	7,539,225	-	-		-	7,539,225	-	
	68,143,568	46,789,316	42,648,597		3,946,868	161,528,349	141,779,069	
2024								
<u>Non-derivative financial liabilities</u>								
Term loans	6,310,736	7,171,357	20,963,138		4,331,366	38,776,597	32,576,669	
Lease liabilities	29,501,147	39,877,015	33,296,118		-	102,674,280	92,675,651	
Bankers' acceptance	7,304,000	-	-		-	7,304,000	7,304,000	
Trust receipts	2,000,000	-	-		-	2,000,000	2,000,000	
Procurement and contract financing	2,425,061	-	-		-	2,425,061	2,425,061	
Trade and other payables	33,875,870	-	-		-	33,875,870	33,875,870	
Financial guarantee liabilities *	13,460,891	-	-		-	13,460,891	-	
	94,877,705	47,048,372	54,259,256		4,331,366	200,516,699	170,857,251	

35. Financial Instruments (Cont'd)

(b) Financial risk management objectives and policies (Cont'd)

(ii) Liquidity risk (Cont'd)

	On demand or within 1 year RM	1 to 2 years RM	2 - 5 years RM	Total contractual cash flows RM	Total carrying amount RM
Company 2025					
<u>Non-derivative financial liabilities</u>					
Lease liabilities	20,011	20,011	18,344	58,366	55,007
Other payables	1,250,369	-	-	1,250,369	1,250,369
Amount due to subsidiary companies	28,396,299	-	-	28,396,299	28,396,299
Financial guarantee liabilities *	126,294,652	-	-	126,294,652	-
	<u>155,961,331</u>	<u>20,011</u>	<u>18,344</u>	<u>155,999,686</u>	<u>29,701,675</u>
2024					
<u>Non-derivative financial liabilities</u>					
Lease liabilities	20,011	20,011	38,355	78,377	72,441
Other payables	426,274	-	-	426,274	426,274
Amount due to subsidiary companies	30,682,462	-	-	30,682,462	30,682,462
Financial guarantee liabilities *	136,304,920	-	-	136,304,920	-
	<u>167,433,667</u>	<u>20,011</u>	<u>38,355</u>	<u>167,492,033</u>	<u>31,181,177</u>

* Based on the maximum amount that can be called for under the financial guarantee contracts.

The Company provides unsecured financial guarantee to banks in respect of credit facilities granted to a subsidiary company and performance bond granted to third parties, and monitor on an ongoing basis the performance of the subsidiary company. At the end of the financial year, there was no indication that the subsidiary company would default on repayment.

Financial guarantee has not been recognised since the fair value on initial recognition was deemed not material and the probability of the subsidiary company defaulting on its credit facilities is remote.

35. Financial Instruments (Cont'd)

(b) Financial risk management objectives and policies (Cont'd)

(iii) Market risk

Interest rate risk

The Group's and the Company's fixed rate deposits placed with licensed banks and financial institutions, and borrowings are exposed to a risk of change in their value due to changes in interest rates. The Group's and the Company's variable rate borrowings are exposed to a risk of change in cash flows due to changes in interest rates.

The Group manages the interest rate risk of its deposits with licensed banks and financial institutions by placing them at the most competitive interest rates obtainable, which yield better returns than cash at bank and maintaining a prudent mix of short and long-term deposits.

The Group manages its interest rate risk exposure from interest bearing borrowings by obtaining financing with the most favourable interest rates in the market. The Group constantly monitors its interest rate risk by reviewing its debts portfolio to ensure favourable rates are obtained. The Group does not utilise interest swap contracts or other derivative instruments for trading or speculative purposes.

The interest rate profile of the Group's and of the Company's significant interest-bearing financial instruments, based on carrying amounts as the end of the reporting period was:

	2025 RM	2024 RM
Group		
Fixed rate instruments		
Financial asset	26,003,109	2,087,567
Financial liabilities	(1,481,994)	(101,979,651)
	<u>24,521,115</u>	<u>(99,892,084)</u>
Floating rate instrument		
Financial liabilities	<u>(125,450,560)</u>	<u>(35,001,730)</u>
Company		
Fixed rate instrument		
Financial assets	11,257,689	6,835,068
Financial liabilities	(55,007)	(72,441)
	<u>11,202,682</u>	<u>6,762,627</u>

35. Financial Instruments (Cont'd)

(b) Financial risk management objectives and policies (Cont'd)

(iii) Market risk (Cont'd)

Interest rate risk (Cont'd)

Interest rate risk sensitivity analysis

Fair value sensitivity analysis for fixed rate instruments

The Group and the Company do not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore, a change in interest rates at the end of the reporting period would not affect profit or loss.

Cash flow sensitivity analysis for floating rate instruments

A change in 1% interest rate at the end of the reporting period would have increased/(decreased) the Group's profit before tax by RM1,254,506 (2024: RM350,017), arising mainly as a result of lower/higher interest expense on floating rate loans and borrowings. This analysis assumes that all other variables remain constant. The assumed movement in basis points for interest rate sensitivity analysis is based on the currently observable market environment.

(c) Fair value of financial instruments

The carrying amounts of short-term receivables, payables, cash and cash equivalents, and short-term borrowings approximate their fair value due to the relatively short-term nature of these financial instruments and insignificant impact of discounting.

It was not practicable to estimate the fair value of investment in unquoted equity due to the lack of comparable quoted prices in an active market and the fair value cannot be reliably measured.

35. Financial Instruments (Cont'd)

(c) Fair value of financial instruments (Cont'd)

The table below analyses financial instruments carried at fair value and those not carried at fair value for which fair value is disclosed, together with their fair values and carrying amounts shown in the statements of financial position.

	Fair value of financial instruments carried at fair value				Fair value of financial instruments not carried at fair value			Total fair value RM	Carrying amount RM
	Level 1 RM	Level 2 RM	Level 3 RM	Total RM	Level 1 RM	Level 2 RM	Level 3 RM		
Group									
2025									
Financial liability									
Term loans	-	-	-	-	-	125,450,560	-	125,450,560	125,450,560
2024									
Financial liability									
Term loans	-	-	-	-	-	32,576,669	-	32,576,669	32,576,669

35. Financial Instruments (Cont'd)

(c) Fair value of financial instruments (Cont'd)

The table below analyses financial instruments carried at fair value and those not carried at fair value for which fair value is disclosed, together with their fair values and carrying amounts shown in the statements of financial position. (Cont'd)

	Fair value of financial instruments carried at fair value				Fair value of financial instruments not carried at fair value			Total fair value RM	Carrying amount RM
	Level 1 RM	Level 2 RM	Level 3 RM	Total RM	Level 1 RM	Level 2 RM	Level 3 RM		
Company									
2025									
Financial assets									
Advance to subsidiary companies	-	-	-	-	-	-	1,917,287	1,917,287	1,917,287
2024									
Financial assets									
Advance to subsidiary companies	-	-	-	-	-	-	3,334,601	3,334,601	3,334,601

35. Financial Instruments (Cont'd)

(c) Fair value of financial instruments (Cont'd)

(i) Policy on transfer between levels

The fair value of an asset to be transferred between levels is determined as of the date of the event or change in circumstances that caused the transfer.

There were no transfers between levels during current and previous financial years.

(ii) Level 1 fair value

Level 1 fair value is derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.

(iii) Level 2 fair value

Level 2 fair value is estimated using inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Non-derivative financial instruments

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the end of the reporting period.

(iv) Level 3 fair value

Level 3 fair value for the financial assets and liabilities are estimated using unobservable inputs.

The following table shows the valuation techniques used in the determination of fair values within Level 3, as well as key unobservable inputs used in valuation method.

Type	Valuation technique and key input	Significant unobservable inputs
Advance to subsidiary companies	Discounted cash flows using a rate based on the current market rate of borrowing of the Group entities at the reporting date	Interest rate (4%)

36. Capital Management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group monitors capital using a gearing ratio. The Group's policy is to maintain a prudent level of gearing ratio that complies with debt covenants and regulatory requirements. The gearing ratio at the end of the reporting period are as follows:

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Total loans and borrowings	125,450,560	44,305,730	-	-
Lease liabilities	1,481,994	92,675,651	55,007	72,441
Less: Deposits, bank and cash balances	(43,487,309)	(12,881,113)	(1,932,340)	(269,333)
Net debts	<u>83,445,245</u>	<u>124,100,268</u>	<u>(1,877,333)</u>	<u>(196,892)</u>
Total equity	<u>31,901,263</u>	<u>30,583,542</u>	<u>16,105,359</u>	<u>14,805,566</u>
Gearing ratio (times)	<u>2.62</u>	<u>4.06</u>	<u>N/A</u>	<u>N/A</u>

N/A - the gearing ratio is not applicable as the Company has sufficient deposits, bank and cash balances to settle the liabilities as at financial year end.

There were no changes in the Group's approach to capital management during the financial year.

37. Date of Authorisation for Issue

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 1 October 2025.

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PROXY FORM

EDARAN BERHAD

Number of shares held :

CDS Account No :

I/We _____ NRIC/Company No. _____
of _____
_____ being a member / members of Edaran Berhad,
hereby appoint _____ NRIC No. _____
of _____
or in his absence, _____ NRIC No. _____
of _____

as my/our proxy to vote for me/us on my/our behalf at the Thirty Third Annual General Meeting of Edaran Berhad to be held at Sime Darby Convention Centre (SDCC), 1A, Jalan Bukit Kiara 1, Bukit Kiara, 60000 Kuala Lumpur on Wednesday, 3 December 2025 at 10.00 a.m. and at any adjournment thereof.

My/Our proxy is to vote as indicated below:

RESOLUTIONS		FOR	AGAINST
RESOLUTION 1	To re-elect a Director retiring under Article 101 of the Company's Articles of Association: • Datuk Mohd Shu'aib Hj Ishak		
RESOLUTION 2	To re-elect a Director retiring under Article 101 of the Company's Articles of Association: • Encik Ahmad Yasri Mohd Hashim @ Mohd Hassan		
RESOLUTION 3	To re-elect a Director retiring under Article 101 of the Company's Articles of Association: • Puan Saadah Huda Sholah		
RESOLUTION 4	To approve the payment of Directors' Fees for an aggregate amount up to RM564,000.00 to the Non-Executive Directors for the period from 1 January 2026 until the conclusion of the next Annual General Meeting of the Company.		
RESOLUTION 5	To approve the payment of Directors' Benefits (excluding Directors' fee) for an aggregate amount of up to RM420,000.00 to the Non-Executive Directors for the period from 1 January 2026 until the conclusion of the next Annual General Meeting of the Company.		
RESOLUTION 6	To re-appoint Messrs. TGS TW as Auditors of the Company and to authorise the Directors to fix their remuneration.		
RESOLUTION 7	To give authority to the Directors to issue shares under Sections 75 and 76 of the Companies Act, 2016.		
RESOLUTION 8	To give an approval to Encik Ahmad Yasri Mohd Hashim @ Mohd Hassan who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than nine years, to continue to act as an Independent Non-Executive Director of the Company.		

(Please indicate with an "X" in the spaces provided how you wish to cast your votes. If you do not do so, the Proxy will vote or abstain from voting at his/her discretion).

Signed this _____ day of _____ 2025

Signature of Member / Common Seal

NOTES :

- A member entitled to attend and vote at the Annual General Meeting is entitled to appoint any person or persons, whether a member or not, as his/her proxy or proxies to attend and vote in his/her stead without limitation. Where a member appoints two (2) or more proxies, the member shall specify the proportion of the member's shareholding to be represented by each proxy.
- Only members registered in the Record of Depositors on or before 5.00 p.m. as at 26 November 2025 shall be eligible to attend the meeting or appoint a proxy to attend and/or vote on such depositor's behalf.
- A corporation or a corporation sole or a statutory corporation may appoint any person as its representative.
- The instrument appointing a proxy shall be in writing under the hand of the appointer or his/her attorney duly authorised in writing and if such appointer is a corporation, corporation sole or a statutory corporation; either under its common seal or the hand of its officers or attorney duly authorised and shall be deposited together with the power of attorney (if any) under which it is signed or an office copy or notarially certified copy thereof and shall be deposited at Company's Share Registrar office at 11th Floor, Menara Symphony, No. 5, Jalan Professor Khoo Kay Kim, Section 13, 46200 Petaling Jaya, Selangor, or via electronic means through email to BSR.Helpdesk@boardroomlimited.com or via facsimile at 03-7890 4670 not less than forty eight (48) hours before the time for holding this General Meeting or any adjournment thereof.
- The signature to the instrument appointing the proxy executed outside Malaysia must be attested by a Solicitor, Notary Public, Consul or a Magistrate.
- By submitting the duly executed Form of Proxy, a member and his/her proxy consent to the Company (and/or its agents/service providers) collecting, using and disclosing the personal data therein in accordance with the Personal Data Protection Act 2010 for the meeting and any adjournment thereof.

Fold this flap for sealing

Then fold here

AFFIX
STAMP

The Share Registrar of Edaran Berhad
Boardroom Share Registrars Sdn Bhd
11th Floor, Menara Symphony
No. 5 Jalan Professor Khoo Kay Kim, Section 13,
46200 Petaling Jaya, Selangor.

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