
edaran
EDARAN BERHAD
ANNUAL REPORT 2026
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edaran
BERAKAR KUKUH, MELANGKAH JAUH
WE ARE CHANGING...
ANNUAL REPORT 2026

# We Are Changing... To Reach Out Farther, Wider

The world is in a state of constant flux; more evident now than ever. Global uncertainties continue to grow, and everyday needs continue to evolve. In the face of these shifts, we are reminded of the importance of remaining responsive and attentive: listening, learning, adapting and sharing what we can.

Our efforts to change to better meet the needs of the times are not mere declarations, but purposeful steps forward. They reflect a recognition that we must evolve alongside the communities we serve and operate within. Our direction is shaped not only by our own motivations, but by the needs of the wider society we are part of. Remaining relevant, in this sense, is not about standing out; it is about continuing to be of relevance and use to the larger community.

With this perspective, we approach our expansion into the Halal Foods sector with care and responsibility. We do not see it as diversification from our traditional domain, but as a continuation and extension of our mission; a deepening of our commitment to a better quality of life. Where information technology has allowed us to support connectivity in a digital manner, the area of food offers our Group a way to engage more directly with people and everyday life; to reach and touch the very heart of society.

We are mindful that growth carries responsibility, because growth has impact on our surroundings and the communities around us. We desire that any progress we make should, in some measure, contribute to the well-being of others. Opportunity and progress are not something to be hoarded or to enrich ourselves, rather, they are something to be shared and extended.

Grounded in our foundation of **Taqwa**, and our core values of ***honour, integrity and trustworthiness***, and guided by a commitment to ethical conduct, we will continue to take measured steps forward. Our hope is simply to remain effective and relevant in a society of changing needs, and in doing so, to play a small but meaningful role in helping the communities around us, ensuring that those left behind by modernity may find hope, opportunity, and a place in the future.

# WE ARE FORTY




BERAKAR KUKUH, MELANGKAH JAUH

# A TIME TO TEACH, TO GUIDE AND TO GIVE BACK

Forty is a meaningful number, a stage of maturity where experience becomes wisdom, and where there is a deeper calling to share knowledge, guide others, and give back. In August 2026, EDARAN reached this milestone. It is not merely a celebration of longevity, but an occasion to reflect on the journey so far, and the greater purpose ahead.

For four decades, EDARAN has built its foundation in Information Technology, connecting people, systems and organisations. From its early beginnings to becoming a provider of integrated technology solutions, the Group has stayed true to one role: enabling connectivity and supporting progress.

As EDARAN enters its fifth decade, it recognises that growth is measured not only in expansion, but in lasting impact. Like an individual reaching maturity, a company with decades of experience carries greater responsibility; to nurture talent, strengthen its people, and contribute meaningfully to society. The journey ahead is not about leaving its roots behind but extending its reach.

**A Broader Platform**

Technology has always been about connecting people; bridging distances, enabling communication, creating opportunity. That philosophy continues today on a broader platform that touches lives more directly.

This belief has led EDARAN into the ‘halal’ food sector through EDAR LIFE ; not diversification for diversification’s sake, but a natural extension of the Group's longstanding mission to connect people and enhance lives. Food is among the most fundamental human needs, sustaining families and entire ecosystems of livelihood, from producers to consumers; a network of shared participation not unlike the systems EDARAN has spent forty years building.

Through EDAR LIFE, the Group contributes to that ecosystem by delivering good ‘halal’ food defined by quality, safety, convenience and care and, by going beyond compliance to uphold the trust and responsibility that have guided EDARAN throughout its history.

This new chapter shows that connectivity need not be limited to technology alone; it can also be built through products and services that improve everyday living. Technology remains a key enabler of efficiency and innovation, but the purpose behind it has always been the same, namely, understanding people's needs and making life better.

**A Revitalised Beginning, A Guided Future**

As EDARAN celebrates 40 years, it looks forward with renewed clarity. This milestone is not an endpoint but a new beginning; a chance to build on a strong foundation and continue serving communities in meaningful ways.

Forty years on, the mission remains unchanged: to connect people and communities. The means will evolve, but the purpose stays constant. Moving forward, EDARAN remains a Guided Company. Guided by experience, values, and a commitment to a better future for all.

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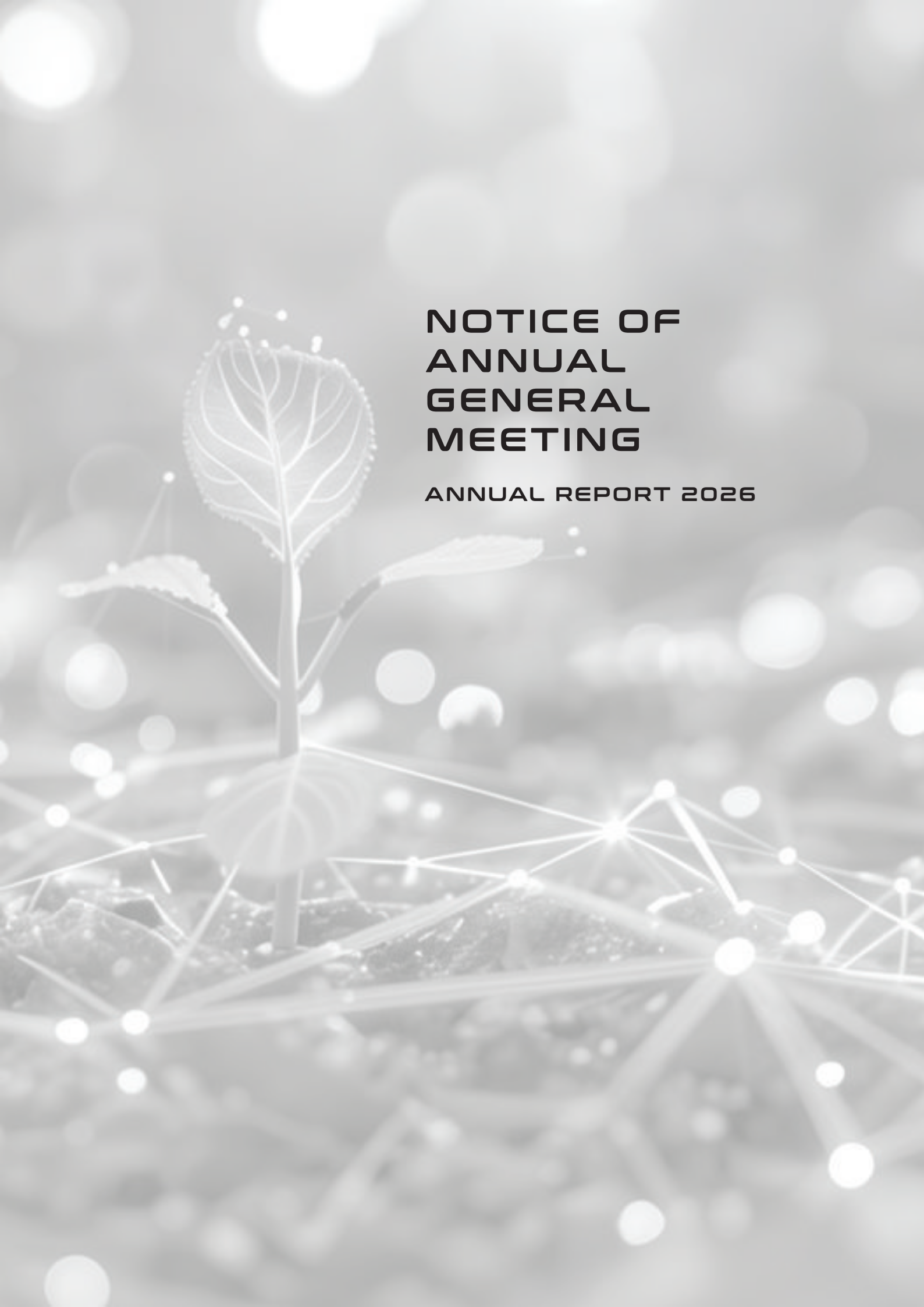
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# NOTICE OF ANNUAL GENERAL MEETING

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# NOTICE OF ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN** that the Thirty Fourth Annual General Meeting of Edaran Berhad will be held at KLGCC Convention Centre, 1A, Jalan Bukit Kiara 1, Bukit Kiara, 60000 Kuala Lumpur on Wednesday, 2 December 2026 at 10.00 a.m. to transact the following businesses:

**A. Ordinary Business**

**1.** To receive the Audited Financial Statements of the Company and the Group for the financial year ended 30 June 2026 together with the Directors' and Auditors' Reports thereon. **Note a**

**2.** To re-elect the following Directors retiring under Article 101 of the Company's Articles of Association, and who, being eligible, offer themselves for re-election:

i . Encik Adenan Ismail **Resolution 1**
ii. Encik Wan Adlan Affandy Wan Abdul Rahman **Resolution 2**
iii. Encik Md Arif Hasan **Resolution 3**

**3.** To re-elect Dato' Bistamam Ramli retiring under Article 102 of the Company's Articles of Association, and who, being eligible, offer himself for re-election. **Resolution 4**

**4.** To approve the payment of Directors' Fees for an aggregate amount of up to RM420,000.00 to the Non-Executive Directors for the period from 1 January 2027 until the conclusion of the next Annual General Meeting of the Company. **Resolution 5**

**5.** To approve the payment of Directors' Benefits (excluding Directors' fee) for an aggregate amount of up to RM408,000.00 to the Non-Executive Directors for the period from 1 January 2027 until the conclusion of the next Annual General Meeting of the Company. **Resolution 6**

**6.** To re-appoint Messrs. TGS TW PLT as Auditors of the Company and to authorise the Directors to fix their remuneration. **Resolution 7**

**B. Special Business**

**7.** Authority to Issue Shares Pursuant to Sections 75 and 76 of the Companies Act, 2016 **Note b**

To consider and, if thought fit, to pass the following Ordinary Resolution, with or without modifications: **Resolution 8**

"**THAT** pursuant to Sections 75 and 76 of the Companies Act, 2016 full authority be and is hereby given to the Directors to issue shares in the capital of the Company from time to time at such price upon such terms and conditions for such purposes and to such person or persons whomsoever as the Directors may in their absolute discretion deem fit provided that the aggregate number of shares to be issued pursuant to this Resolution does not exceed 10% of the issued share capital of the Company for the time being, subject to the Companies Act, 2016, the Articles of Association of the Company and approval from Bursa Malaysia Securities Berhad and other relevant bodies where such approval is necessary **AND THAT** such authority shall continue in full force until the conclusion of the next annual general meeting of the Company."

**8.** Continue in Office as Independent Non-Executive Director. **Note c**

To give an approval to Encik Ahmad Yasri Mohd Hashim @ Mohd Hassan who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than nine years, to continue to act as an Independent Non-Executive Director of the Company. **Resolution 9**

**C. Any Other Ordinary Business**

**9.** To transact any other ordinary business of which due notice has been given in accordance with the relevant authorities.

**By Order of the Board**

**Asbanizam Abu Bakar**
LS0006958 / PC201908003079
Company Secretary

Kuala Lumpur
30 October 2026

# NOTICE OF ANNUAL GENERAL MEETING

**Explanatory Note**

a. Explanatory Note on Item 1 of the Agenda
- Audited Financial Statements of the Company and the Group for the financial year ended 30 June 2026.

The Audited Financial Statements in Agenda 1 is meant for discussion only as an approval from shareholders is not required pursuant to the provision of Section 340(1)(a) of the Companies Act, 2016. Hence, this Agenda is not put forward for voting.

b. Explanatory Note on Item 7 of the Agenda
- Resolution pursuant to Sections 75 and 76 of the Companies Act, 2016

Ordinary Resolution 8 (under item 7 above) is a renewal of the mandate obtained at the last Annual General Meeting which was not utilised during the financial year.

Ordinary Resolution 8, if passed, will give the Directors of the Company, from the date of this General Meeting, an authority to issue and allot ordinary shares from the unissued capital of the Company for the time being for such purposes as the Directors consider would be in the interest of the Company. This authority will provide flexibility to the Company for any possible fund raising exercise including but not limited to placement of shares for the purpose of funding current and/or future investment project(s), working capital and/or acquisitions.

This authority will, unless earlier revoked or varied by the Company in a general meeting, expire at the next annual general meeting.

c. Explanatory Note on Item 8 of the Agenda
- Continue in Office as Independent Non-Executive Director

Pursuant to the Malaysian Code on Corporate Governance 2021, the Board of Directors has assessed the independence of Encik Ahmad Yasri Mohd Hashim @ Mohd Hassan who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than nine years, and recommended him to continue to act as Independent Non-Executive Director of the Company based on the following justifications:-

(i) Encik Ahmad Yasri Mohd Hashim @ Mohd Hassan fulfills the criteria of an Independent Director pursuant to the Main Market Listing Requirements of Bursa Malaysia Securities Berhad;
(ii) Having been with the Company for more than 9 years, he is familiar with the Company's business operations;
(iii) He has during his tenure as Independent Non-Executive Director of the Company, devoted sufficient time and attention to discharge his responsibilities as such; and
(iv) He has exercised due care during their tenure as Independent Director of the Company and has carried out his duties in the interest of the Company and shareholders.

The proposed Resolution 9, if passed, will enable Encik Ahmad Yasri Mohd Hashim @ Mohd Hassan to continue to act as Independent Non-Executive Director of the Company.

**NOTES:**

1. A member entitled to attend and vote at the Annual General Meeting is entitled to appoint any person or persons, whether a member or not, as his/her proxy or proxies to attend and vote in his/her stead without limitation. Where a member appoints two (2) or more proxies, the member shall specify the proportion of the member's shareholding to be represented by each proxy.

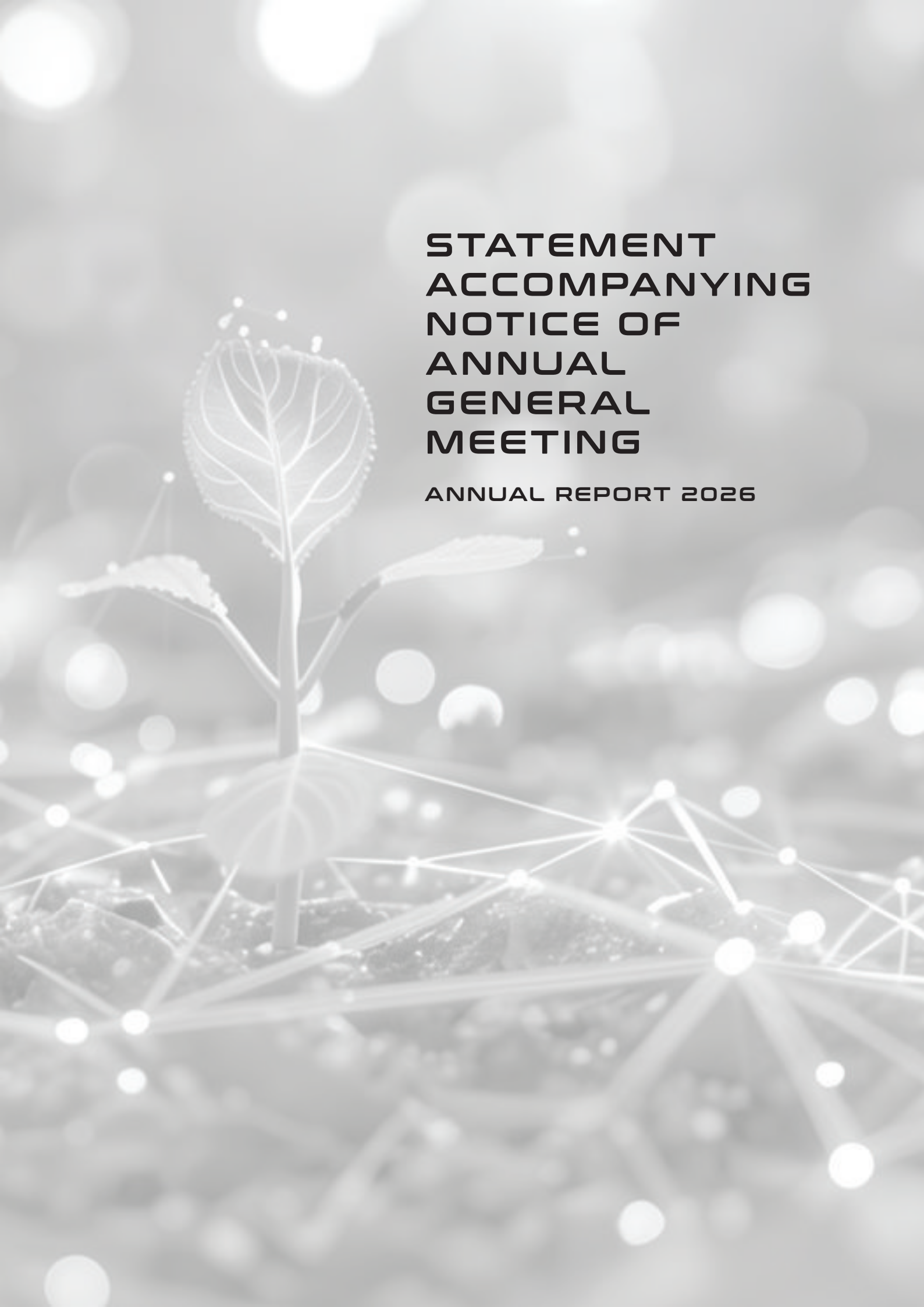
2. Only members registered in the Record of Depositors on or before 5.00 p.m. as at 25 November 2026 shall be eligible to attend the meeting or appoint a proxy to attend and/or vote on such depositor's behalf.

3. A corporation or a corporation sole or a statutory corporation may appoint any person as its representative.

4. The instrument appointing a proxy shall be in writing under the hand of the appointer or his/her attorney duly authorised in writing and if such appointer is a corporation, corporation sole or a statutory corporation; either under its common seal or the hand of its officers or attorney duly authorised and shall be deposited together with the power of attorney (if any) under which it is signed or an office copy or notarially certified copy thereof and shall be deposited at Company's Share Registrar office at 11th Floor, Menara Symphony, No. 5, Jalan Professor Khoo Kay Kim, Section 13, 46200 Petaling Jaya, Selangor, or via electronic means through email to BSR.Helpdesk@boardroomlimited.com or via facsimile at 03-7890 4670 not less than forty eight (48) hours before the time for holding this General Meeting or any adjournment thereof.

5. The signature to the instrument appointing the proxy executed outside Malaysia must be attested by a Solicitor, Notary Public, Consul or a Magistrate.

6. By submitting the duly executed Form of Proxy, a member and his/her proxy consent to the Company (and/or its agents/service providers) collecting, using and disclosing the personal data therein in accordance with the Personal Data Protection Act 2010 for the meeting and any adjournment thereof.



# STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING

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# STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING

The following are details of the Board meetings held during the financial year ended 30 June 2026 and the attendance of the Directors thereat:-

1. Details of the Board Meetings held during the financial year

| Date | Time |
|---|---|
| 27 Aug 2025 | 10:30 a.m. |
| 01 Oct 2025 | 11:00 a.m. |
| 26 Nov 2025 | 11:30 a.m. |
| 25 Feb 2026 | 11:00 a.m. |
| 25 May 2026 | 10:30 a.m. |

| **Venue** |
|---|
| Board Room,<br>No. 2, Jalan 4/76C, Desa Pandan, 55100 Kuala Lumpur. |

2. Directors' attendance at Board of Directors' Meetings

Details of Directors' attendance at the above Board Meetings during their tenure in office:-

| **Directors** | Appointment | Attendance |
|---|---|---|
| Datuk Mohd Shu'aib Hj Ishak | 15 Dec 2000 | 5/5 |
| Encik Fazlan Azri Tajudin | 23 May 2006 | 5/5 |
| Encik Ahmad Yasri Mohd Hashim @ Mohd Hassan | 18 Apr 2016 | 5/5 |
| Encik Md Arif Hasan | 16 Jan 2020 | 5/5 |
| Encik Wan Adlan Affandy Wan Abdul Rahman | 15 Mar 2021 | 4/5 |
| Encik Adenan Ismail | 24 Mar 2023 | 5/5 |
| Puan Saadah Huda Sholah | 24 Mar 2023 | 5/5 |
| Dato' Sri Syed Ismail Syed Azizan | 1 Dec 2023 | 5/5 |
| Dato' Bistamam Ramli | 23 Jan 2026 | 2/2 |
| Dato' Abdul Halim Abdullah *(Retires on 1 July 2026)* | 15 Dec 2000 | 5/5 |

3. Details of Directors who are standing for re-election

The Directors who are standing for re-election at the forthcoming Thirty Fourth Annual General Meeting of Edaran Berhad are as follows:-

Retiring under Article 101 of the Company's Articles of Association.

i. ENCIK ADENAN ISMAIL
Independent Non-Executive Director

ii. ENCIK WAN ADLAN AFFANDY WAN ABDUL RAHMAN
Non-Independent Non-Executive Director

iii. ENCIK MD ARIF HASAN
Independent Non-Executive Director

Retiring under Article 102 of the Company's Articles of Association.

i. DATO' BISTAMAM RAMLI
Executive Director

The profiles of the Directors who are standing for re-election are set out on pages 10 to 12 of the Annual Report.



# CORPORATE INFORMATION

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# CORPORATE INFORMATION

## BOARD OF DIRECTORS

Dato' Bistamam Ramli
Chairman
Executive Director

Dato' Sri Syed Ismail Syed Azizan
Independent Non-Executive Director

Datuk Mohd Shu'aib Hj Ishak
Non-Independent Non-Executive Director

Ahmad Yasri Mohd Hashim @ Mohd Hassan
Independent Non-Executive Director

Md Arif Hasan
Independent Non-Executive Director

Wan Adlan Affandy Wan Abdul Rahman
Non-Independent Non-Executive Director

Adenan Ismail
Independent Non-Executive Director

Saadah Huda Sholah
Independent Non-Executive Director

Fazlan Azri Tajudin
Managing Director

## AUDIT COMMITTEE

Ahmad Yasri Mohd Hashim @ Mohd Hassan
Chairman
Independent Non-Executive Director

Md Arif Hasan
Independent Non-Executive Director

Adenan Ismail
Independent Non-Executive Director

Wan Adlan Affandy Wan Abdul Rahman
Non-Independent Non-Executive Director

## COMPANY SECRETARY

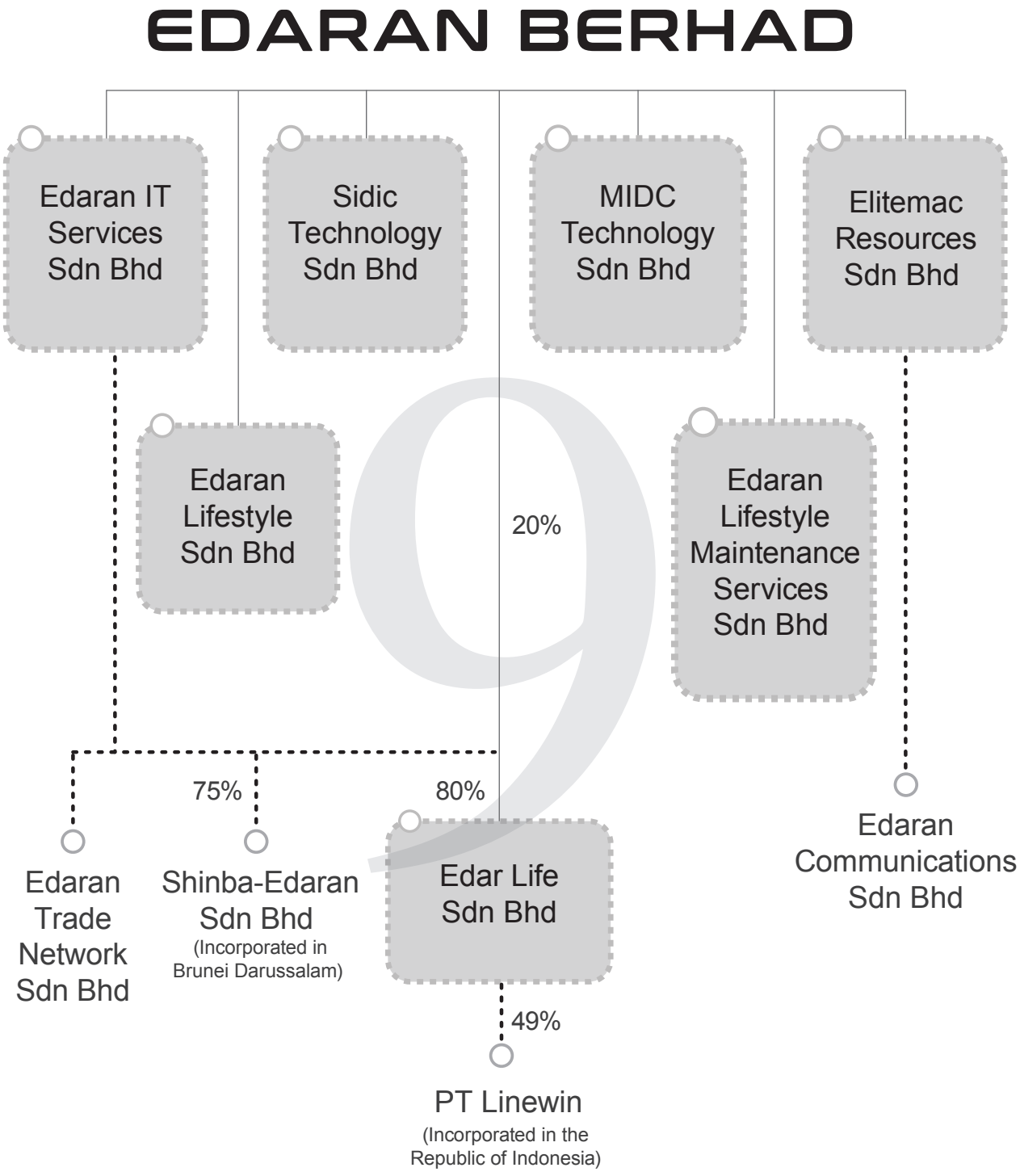
Asbanizam Abu Bakar
LS0006958 / PC201908003079

| | | |
|---|---|---|
| Registered Office | : | No. 33-1, Jalan 2/76C, Desa Pandan, 55100 Kuala Lumpur<br>Tel: 03-9206 7383 Fax: 03-9283 0192 |
| Business Office | : | No. 2, Jalan 4/76C, Desa Pandan, 55100 Kuala Lumpur<br>Tel: 03-9206 7200 Fax: 03-9284 3531 |
| Auditors | : | Messrs. TGS TW PLT (202106000004) (LLP0026851-LCA) & AF 002345<br>Unit E-16-2B, Level 16, Icon Tower (East),<br>No. 1, Jalan 1/68F, Jalan Tun Razak, 50400 Kuala Lumpur<br>Tel: 03-9771 4326 |
| Share Registrar | : | Boardroom Share Registrars Sdn Bhd<br>11th Floor, Menara Symphony<br>No. 5, Jalan Professor Khoo Kay Kim<br>Section 13, 46200 Petaling Jaya, Selangor<br>Tel: 03-7890 4700 Fax: 03-7890 4670 |
| Principal Bankers | : | Bank Islam Malaysia Berhad |
| | : | Malayan Banking Berhad |
| Listing | : | Main Market<br>Bursa Malaysia Securities Berhad |

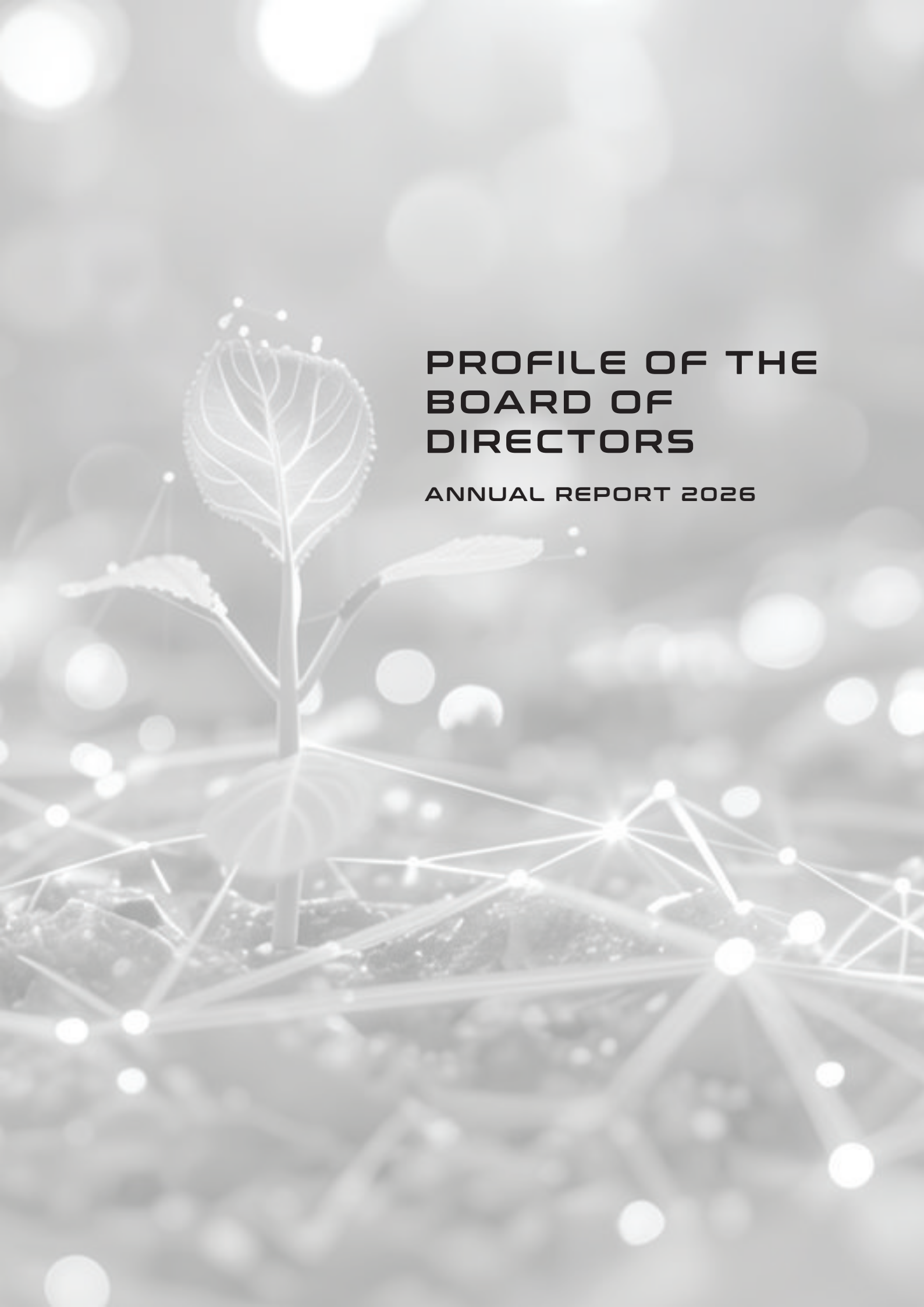


# CORPORATE STRUCTURE

## ANNUAL REPORT 2026




Note: Unless stated, shareholding is 100%



# PROFILE OF THE BOARD OF DIRECTORS

ANNUAL REPORT 2026

# PROFILE OF THE BOARD OF THE DIRECTORS

## DATO' BISTAMAM RAMLI

**Chairman**
***Executive Director***

Dato' Bistamam Ramli, male, was appointed Chairman of Edaran Berhad on 27 August 2026. He joined the Board on 15 December 2000 and was subsequently appointed the Managing Director of the Company on 1 June 2004 until 8 May 2018. Since then, Dato' Bistamam continued to be the Chief Executive Officer (CEO) of Edaran IT Services Sdn Bhd and designated as the Group CEO of Edaran Berhad on 30 May 2018. Subsequently, on 23 January 2026 Dato' Bistamam was reappointed to the Board of Edaran Berhad. Aged 64, Dato' Bistamam was a fellow Member of the Chartered Association of Certified Accountants. He was formerly attached to Celcom (Malaysia) Berhad, Technology Resources Industries Berhad, Bank Negara Malaysia and Ernst & Young.

## DATO' SRI SYED ISMAIL SYED AZIZAN

***Independent Non-Executive Director***

Dato' Sri Syed Ismail Syed Azizan, male, aged 72 was appointed to the Board of Edaran Berhad on 1 December 2023. On 27 August 2026, he was appointed a member of the Nominating Committee. He commenced his career with the Royal Malaysia Police as a Special Branch Officer in Kelantan on 1st October 1977. He served various positions within the Police Force as a Special Branch Officer in Penang, Training Officer and Compliance Officer in Bukit Aman, Narcotics Officer in Kedah, Deputy Officer in Charge of Police District of Kulim, Kedah and Criminal Investigation Officer in Perak.

After completing his further studies in 1997, Dato' Sri Syed Ismail served as the Assistant Director (International Relations Interpol) Criminal Investigation Department Bukit Aman until 2002. He was later appointed as the Deputy Chief of the City Criminal Investigation Department Kuala Lumpur before being posted as the Chief of Criminal Investigation Department in Penang. Subsequently, he was appointed as the Deputy Director, Federal Criminal Investigation Department Bukit Aman.

From 2007 to 2010, he served as the Chief Police Officer of Kedah and was later appointed as the Director of the Commercial crime Investigation Department in October 2010, a position he held until his retirement in January 2014. Dato' Sri Syed Ismail also sits on the board of icapital.biz Berhad.

## DATUK MOHD SHU'AIB HJ ISHAK

***Non-Independent Non-Executive Director***

Datuk Mohd Shu'aib Ishak, male, aged 67, was appointed to the Board of EDARAN on 15 December 2000. Datuk Mohd Shu'aib, a Malaysian, obtained his degree in Electrical Engineering from the University of Technology Malaysia. He has more than 20 years of experience in the telecommunications industry since his employment with Jabatan Telekom Malaysia in 1982. He was previously attached to Electroscon (M) Sdn. Bhd. and KYM Industries Sdn Bhd.

## AHMAD YASRI MOHD HASHIM @ MOHD HASSAN

***Independent Non-Executive Director***

Ahmad Yasri Mohd Hashim @ Mohd Hassan, male, aged 60, a member of the Malaysian Institute of Accountants, was appointed to the Board of Edaran Berhad on 18 April 2016 and appointed a member of the Audit Committee on the same date. On 30 May 2018, he was appointed a member of the Remuneration Committee. Ahmad Yasri was subsequently appointed Chairman of the Audit Committee on 31 May 2023 and Chairman of the Remuneration Committee on 27 August 2026. He started his career with Ernst & Young in 1989. Subsequently, in 1994, he was attached to Kauthar Sdn. Bhd. as Financial Controller until 2003. Presently, Ahmad Yasri is an Agency Manager at Prudential Assurances Malaysia Berhad.

# PROFILE OF THE BOARD OF THE DIRECTORS

## MD ARIF HASAN

***Independent Non-Executive Director***

Md Arif Hj Hasan, male, aged 67, was appointed to the Board of EDARAN on 16 January 2020 and was subsequently appointed a member of the Audit Committee on 26 February 2020. He was subsequently appointed Chairman of the Nominating Committee on 31 May 2023. Upon completion his degree in Mechanical Engineering from University of Sussex, England, he joint Edaran Komputer Sdn. Bhd. on 3 October 1988. Attended NEC Computer Training in NEC Fields Services, Nakagawara, Japan from 4 October 1988 until 2004. He retired as Executive Vice President at the age 55 on 21 November 2014. Currently he is pursuing his own business in chicken poultry with Chareon Pockpand, supplying live chicken to Northern and Eastern Coast of Peninsular Malaysia.

## ADENAN ISMAIL

***Independent Non-Executive Director***

Adenan Ismail aged 63, was appointed to the Board of EDARAN on 24 March 2023 and was subsequently appointed a member of the Audit Committee and Nominating Committee on 31 May 2023. On 27 August 2026, he was appointed a member of the Remuneration Committee having vacated his previous seat on Nominating Committee. He graduated with a Bachelor of Law (Hons.) from Universiti Islam Antarabangsa Malaysia in 1987. Adenan was a Magistrate (1987 – 1990), Federal Counsel at various Government Departments (1990- 1995) and a Deputy Public Prosecutor (1995-1996). He is currently a Lawyer, attached to Messrs. Adenan & Associates since 1997.

## SAADAH HUDA SHOLAH

***Independent Non-Executive Director***

Saadah Huda Sholah, female, aged 55, was appointed to the Board of EDARAN on 24 March 2023 and subsequently appointed a member of the Remuneration Committee on 31 May 2023. She graduated with a Bachelor in Business Administration from Universiti Islam Antarabangsa Malaysia in 1995 and earned her Masters (Marketing) from Universiti Malaya in 2000. She was attached to Malaysia Airlines Berhad (1995 – 2001) and Celcom Axiata Berhad (2001- 2019).

## WAN ADLAN AFFANDY WAN ABDUL RAHMAN

***Non-Independent Non-Executive Director***

Wan Adlan Affandy Wan Abdul Rahman, male, aged 54, was appointed to the Board of EDARAN on 15 March 2021 and was subsequently appointed a member of the Audit Committee and Nominating Committee on 31 May 2023. He earned his Bachelor of Engineering (Hons), Electrical & Electronic degree from the University of Bristol, United Kingdom in 1995. Wan Adlan Affandy is a founder and Executive Director of Disitu Holdings Sdn. Bhd. and Board of Governors, Marlborough College Malaysia. He was previously attached to Juteras Sdn. Bhd. (April 2011 - May 2016), Business Associates Consulting (BAC) Sdn. Bhd. (Director of Technology Services, January 2002 - March 2006), Minconsult Sdn. Bhd. (Project Manager, April 1997 - January 2002) and Petronas (Project Engineer, August 1995 - March 1997). Wan Adlan Affandy is a brother-in-law to the Managing Director of the Company.

## FAZLAN AZRI TAJUDIN

***Managing Director***

Fazlan Azri Tajudin, male, aged 51, was appointed to the Board of EDARAN on 23 May 2006. He was subsequently appointed the Executive Director of the Company on 1 January 2008. He has been redesignated as Managing Director of the Company on 27 August 2026. He holds an Engineering degree from Imperial College of Science, Technology and Medicine, London. He sits on several private companies, including Kauthar Sdn. Bhd. and was previously attached to Celcom (Malaysia) Berhad.



# MESSAGE FROM THE CHAIRMAN

ANNUAL REPORT 2026

# We Are 40 And We Are Changing...
# To Reach Out Farther... Wider...

For four decades, our journey has been guided by the enduring belief that connectivity lies at the heart of human progress. Connectivity is the enabler. By bridging individuals, organisations and communities, we enable the flow of knowledge, opportunity and innovation; laying pathways for growth and shared prosperity. Yet as the world evolves, so too our understanding of connection. Today, we are called to extend our purpose beyond the digital realm, embracing a more holistic vision; one that connects people not only through technology, but through the systems, services and everyday essentials that shape life itself.

Our 40th anniversary marks more than the passage of time; it represents a moment of profound significance. In Islam, the attainment of 40 years is regarded as a point of completeness and maturity; a time when one is rightly entrusted to lead, to teach, to guide and to advise with wisdom and clarity of purpose. In much the same way, as a Group, we now stand at the threshold of maturity and greater responsibility. With the experience we have gained and the foundation we have built, we are called to reach beyond ourselves; to contribute more meaningfully, to uplift others and to help shape a more balanced and promising future for ourselves as well as for the larger community.

This calling is firmly rooted in our values. As we evolve, we remain guided by our Belief; by our values of honesty, gratitude and trustworthiness; principles that define not only how we conduct our business, but why we do so. Above all, we remain steadfastly anchored upon our foundation of Taqwa, which continues to be our moral compass guiding our decisions, actions and aspirations. It is through this firm foundation that we seek not only to grow, but to bring benefits to our employees, their families, our customers and partners and indeed to the larger community and society within which we live and thrive.

*"Our evolution as a Group is not driven solely by financial considerations. While sustainable business performance remains important, our motivation is to expand our ability to contribute meaningfully to the betterment of life."*

## *Dear Valued Partners and Shareholders,*

As the Group marks its 40th anniversary this year, we remain committed to our enduring goal of contributing to a better future for the communities around us, not only within our shores, but also beyond our geographical boundaries. In pursuit of this goal, we are changing and progressing, continually reassessing how we can be more effective, more relevant and better positioned to serve these communities.

Our aspiration is to enhance the lives and future prospects of as many people as possible, while remaining mindful of our responsibilities to our shareholders, customers and employees.

We are strengthening the Group from within, expanding our workforce, welcoming new talent and developing our pool of skills and capabilities to meet the technological challenges and opportunities brought about by AI and other rapid advances. Equally important, we are building a Team grounded in the right attitudes and values, capable of developing and sustaining strong, trusted relationships with our customers and partners.

Turning 40 is a time for renewal and purposeful transformation. It is a milestone that signifies a certain completeness and maturity of character, while also marking the beginning of a new chapter. At this juncture, we are changing with purpose , not to lose who we are, but to become more effective, more relevant and better equipped to fulfil our responsibilities as we continue building a better tomorrow for all.

It is with humility and honour that I assume the Chairmanship of the Group during this significant point. I take over the reins from YBhg Dato' Halim Abdullah, whose tenure has set a high standard of dedication. As I take over the responsibility, I am committed to serving the Group with a sense of purpose and integrity that he exemplified. On behalf of the Board, Management, and Staff of EDARAN Group, I wish to record my deepest appreciation and heartfelt gratitude to YBhg Dato' Halim. His help in steering and overseeing the Board responsibilities throughout his tenure as Chairman is deeply appreciated.

I am honoured to present the Group's Annual Report for our financial year ended 30 June 2026. And I am happy to report on another year of steady progress for EDARAN. Today as the world continues to face ever heightening economic uncertainty and geopolitical tensions, the ability to remain resilient and focused on long-term objectives is more important than ever. I am pleased to report that the Group has continued to move steadily forward with purpose and guidance.

### Financial Performance

Over the past financial year, the Group continued to strengthen its position within its core areas of expertise. Our longstanding involvement in information technology services and digital solutions remains a central pillar of our operations.

For the sixth consecutive financial year, the Group delivered positive financial results, with revenue and Profit Before Tax ("PBT") recording healthy growth.
Revenue increased by 8.8% to RM144.65 million from RM132.95 million, while PBT rose by 15.3% from RM6.97 million to RM8.03 million. Profit After Tax ("PAT") also improved, from RM4.06 million to RM4.17 million.
The Group achieved this performance despite continued geopolitical uncertainties and rising global costs.
In recognition of the continued support of our Shareholders, the Group paid a dividend of 3.0 sen per ordinary share, amounting to RM1.737 million, on 6 February 2026. This marks the sixth consecutive financial year, from 2021 to 2026, in which the Group has paid dividends to Shareholders.

### Reaching 40

*"...we have asked ourselves how we may contribute more meaningfully to the advancement of our communities and society, and how we can reach and serve the people more effectively"*

40 years is a significant milestone. It speaks of maturity, wisdom, renewal and responsibility. For a person, reaching 40 is often regarded as coming of age; a stage in life when one has acquired sufficient experience and wisdom to teach, guide and advise those who are younger and less experienced.

Likewise, when an organisation reaches 40, it too comes of age. The years of experience gained bring not only wisdom, but also the confidence to lead, the maturity to guide others, and the readiness to help others to face and navigate the challenges that lie ahead.

EDARAN, having turned 40 this August, has reached that stage of maturity. We are ready not only to continue our own journey, but also to guide, inspire and be a role model for those who will carry the journey forward and face the

challenges of the years ahead.

After four decades of operations, we have consciously taken the effort and time to reassess how we can fulfil that role and remain relevant in a rapidly changing world. Indeed, we have asked ourselves how we may contribute more meaningfully to the advancement of our communities and society, and how we can reach and serve the people more effectively.

## Expanding Our Mission And Expanding Beyond The Digital Domain

*"we have developed substantial knowledge, capabilities and networks necessary to support such initiatives. Our aim is to create avenues for collaboration so that progress can be shared collectively rather than experienced by only a few"*

From the very beginning, our Group has recognised that connectivity is fundamental not only to progress but to life itself. Nothing operates as a standalone entity. We believe that every organism, action, and element is part of a more extensive web of interconnected relationships that shape our world. Bridging individuals, organisations and communities allows information, knowledge and opportunities to flow freely. And through these connections, societies sustain, evolve and prosper.

The digital revolution has dramatically reshaped the global landscape. Digital connectivity has become a powerful driver of productivity, efficiency and innovation for businesses and individuals alike. As an IT services and solutions company, we have continued to play our part in enabling this connectivity through digital intelligence and technological innovation. And it is our Group's intention to continue pursuing new technology that will serve to make us an effective enabler for our new activities as well as to better serve our established customers in their IT needs.

However, as we look ahead, we believe that connectivity must extend beyond the purely digital domain. Our broader vision is to help people remain connected not only through technology, but also through the systems, services and resources that support their daily lives. When individuals are able to manage their daily affairs with efficiency, clarity and reliability, they are better able to focus on what truly matters; family, community and personal wellbeing.

Our evolution as a Group is therefore not driven solely by financial considerations. While sustainable business performance remains important, our motivation is to expand our ability to contribute meaningfully to the betterment of life.

It is within this context that we began and are continuing to explore opportunities within the food sector, particularly in the broader ecosystem of Halal food.

The social landscape around us continues to change rapidly. Modern lifestyles, evolving tastes, changing work patterns and the increasing pace of life place greater demands on people's time and energy. Many individuals and families are seeking ways to reduce inefficiencies in their daily routines, gain greater convenience and enjoy more meaningful time with their loved ones.

As our Group expands beyond Technology to include Food, we extend our efforts from Team to Community. We desire to reach out to the larger community outside of our company borders with the same goal of enhancing communities with value and capabilities.

We are doing that through Edar Life, through which we seek to serve communities in new ways via the food industry.

True quality of life is not defined purely by material success. It includes reduced stress in everyday living, greater access to reliable resources and a healthier way of life.

By participating in the Halal food ecosystem, we believe we can contribute toward improving the quality of daily life within our communities. The food value chain is broad and inclusive, encompassing producers, distributors, entrepreneurs and service providers. It provides opportunities for collaboration and participation across many segments of society.

In an increasingly modernising environment, we are also mindful that some individuals and communities struggle to keep pace with rapidly changing systems and technologies. Through our engagement in the food sector, we believe we can help bridge these gaps by creating platforms that allow more people to participate in meaningful and truly sustainable economic activity.

After 40 years of experience as a business entity, we would like to believe that we have developed substantial knowledge, capabilities and networks necessary to support such initiatives. Our aim is to create avenues for collaboration so that progress can be shared collectively rather than experienced by only a few.

## Standing Firm On Our Core Values

However, as the Group expands or evolves to become more progressive and effective as a business entity, we maintain that our fundamental values and principles will remain intact and unchanged. 'Taqwa' as we continue to profess, remains our foundation upon which we conduct all our activities.

## Looking Ahead

The environment in which we operate remains uncertain. Around us, nations and economies continue to adapt to changing circumstances, seeking to strengthen their

resilience, enhance their competitiveness and remain relevant in an increasingly interconnected world. Developments beyond our immediate shores can, and increasingly do, have an impact on us.

Geopolitical tensions and conflicts in different parts of the world continue to affect international markets, trade flows and supply chains. Together with the broader economic uncertainties, these developments inevitably influence business sentiment and the pace of economic activity. We must therefore recognise that the conditions in which we operate today may not necessarily be the conditions in which we operate tomorrow.

*"...our readiness for the future will depend not only on the businesses we are in, but on our willingness to change the way we reach out, respond and create value"*

In such an environment, preparedness is important. We must anticipate change, remain alert to developments around us and be ready to respond when circumstances require. While there will undoubtedly be challenges and threats, there will also be opportunities. The ability to recognise and respond appropriately to both will be important to our progress.

Against this backdrop, the Group approaches the coming financial year with measured confidence and calculated optimism.

Our confidence is grounded, in part, in the nature of the sectors in which we have chosen to remain engaged. These are sectors that serve the **essential needs of society** and, as such, are likely to remain relevant even as economic and business conditions change.

Our continued involvement in IT services, digital solutions and digital connectivity places us in an industry that is fundamental to the functioning of modern economies. As organisations, businesses and governments continue to embrace digitalisation, the need for dependable technology, connectivity and digital infrastructure will remain.

At the same time, our move into the food sector, particularly the Halal food ecosystem, brings us into another area of fundamental human need. Food is not discretionary. Food security, quality, safety and accessibility will remain important considerations for every community, regardless of how economies may perform.

We therefore see our activities in technology and food not as unrelated pursuits, but as two areas through which we can continue to serve people and communities in meaningful ways. By building on our established technological capabilities while developing our presence in the food sector, we seek to create a business that is both resilient and relevant, capable of generating sustainable value while contributing to society.

As we move into the next financial year, we will continue to exercise prudence and discipline in the way we manage the Group, while remaining open to opportunities that are aligned with our values, our capabilities and our long-term aspirations.

Ultimately, our readiness for the future will depend not only on the businesses we are in, but on our willingness to change the way we reach out, respond and create value. This brings us to an important consideration for the Group as it enters its fifth decade, how we change, without losing sight of who we are.

## We Are Changing Therefore…To Be Ready and To Reach Further

As reflected in the theme of this Annual Report, we are changing. But this is not a change in who we are, nor a diversification for its own sake. It is a purposeful evolution in how we reach out, farther, wider and more effectively, so that we can touch more lives and respond more meaningfully to the needs of the times.

Our business activities may evolve as we adapt to changing needs and opportunities but the purpose that guides us remains constant. We remain the same company grounded in the same values, guided by the same principles and defined by the same character. We are changing not to become something else but to become more effective in fulfilling what we have always set out to do.

## "Berakar Kukuh…Melangkah Jauh…"

The Group's 40th Anniversary tagline reflects our commitment to remain firmly grounded in the values and principles that have sustained us throughout our journey. At the same time, it expresses our aspiration to move further, reach wider and create a broader and more meaningful impact.

Our priority will always be to build our Team ; not only by developing its skills, knowledge and capabilities, but also by nurturing the right attitudes, values and principles. We believe that it is the combination of competence and character that transforms individuals into a cohesive and effective force.

We believe that whatever success the Group has achieved, has been achieved because of the values and principles EDARAN holds. We intend to continue applying this formula whether we are in Technology or in Food or in any new area we may choose to engage our Group, moving forward.

Ultimately, the Team is a vital part of the Group's success equation. And our people are our real success story. We want their collective talents, skills and capabilities, guided by sound values and principles, to make a meaningful difference to the communities we serve. In doing so, we

hope to extend the impact of our success beyond the organisation and contribute to building a wider ecosystem in which people, communities and the Group can grow and prosper together.

## Future Growth and Progress

*"...We want to strive to reach the next 40, the next 80 or even the next 100 years, to build an ecosystem of good character through the practices of Taqwa, honesty, trustworthiness, wisdom and advocacy"*

Our journey over the past four decades has been one of continuous learning, adaptation and growth. The world around us will continue to change, sometimes in unpredictable ways. What remains constant, however, is our commitment to serving people and contributing to the advancement of society.

As we evolve, we remain guided by a simple principle: progress is most meaningful when it connects people, creates opportunities, promotes shared expertise and improves the quality of life for the communities we serve. Our efforts to expand the scope of EDARAN; whether through new businesses or into new territories, within Malaysia or beyond our shores, will continue to be guided by a set of critical principles.

At the heart of our decisions will be a careful consideration of the impact and outcomes of each venture on all those connected to us; our employees, shareholders, customers, business partners and the wider community. The cost of expansion will therefore not be measured solely in financial terms. We will also consider its implications for employee and societal well-being, the long-term impact on the environment, and other intangible factors that may not be immediately reflected in financial measures.

Ultimately, our objective is to ensure that our growth creates positive and sustainable outcomes for the larger community. In pursuing this, we will remain committed to sharing and giving back to society and to the wider creation, recognising that our own progress would not be possible without the people, communities and environment that have supported and sustained us.

We have been blessed to have 40-years of longevity. We want to strive to reach the next 40, 80 or even the next 100 years , to build an ecosystem of good character through the practices of Taqwa, honesty, trustworthiness, wisdom and advocacy.

We will continue to build upon our strengths in information technology while expanding our reach into areas that allow us to contribute more directly to the wellbeing of society. Through collaboration with our partners, stakeholders and communities, we believe we can play a constructive role in shaping a more connected, inclusive and progressive future.

## Appreciation

As I bring this message to a close, I extend my heartfelt congratulations to the Board, Management, and every member of staff on reaching this remarkable milestone of 40 years. This achievement stands as a testament to your dedication, both individually and collectively, throughout our shared journey. May we continue to elevate the Group to even greater heights, not only in material success but in its deeper evolution as an organisation grounded in enduring values.

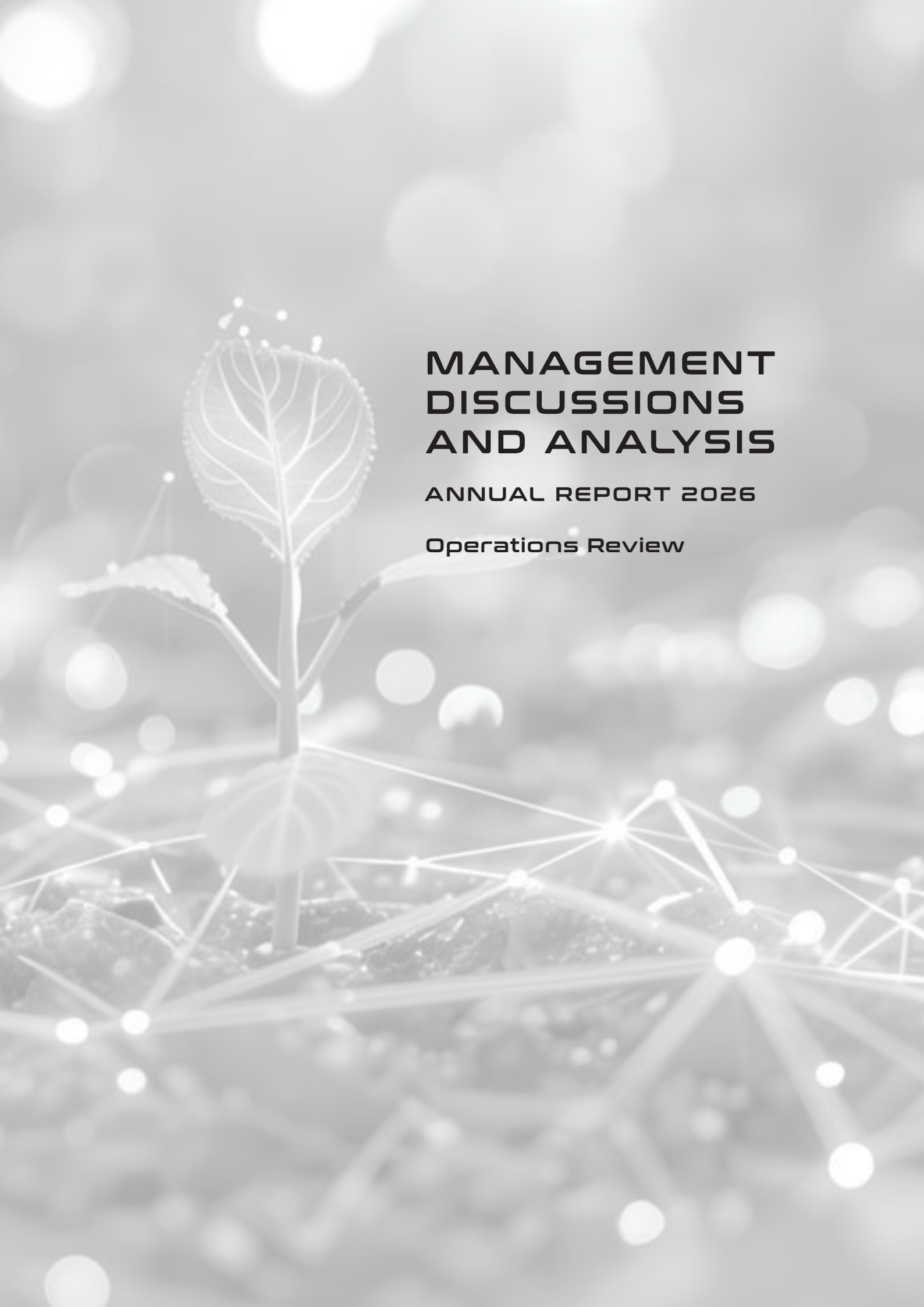
As I assume the role of Chairman of the Board, I humbly seek the support of the Board, Management, and all members of the Group. I also look forward to the continued confidence of our trusted partners, shareholders, and valued customers, whose support is vital as we strive to guide the Group toward more progressive and meaningful growth.

On behalf of the Board, I extend our sincere appreciation to our employees, clients, partners, and shareholders for their steadfast trust in the Group. Together, we embrace the opportunities that lie ahead with purpose and optimism.

Yours sincerely,



Bistamam Ramli
Chairman



# MANAGEMENT DISCUSSIONS AND ANALYSIS

## ANNUAL REPORT 2026

### Operations Review

# OPERATIONS REVIEW 2026

At the heart of the Group's journey lies a belief that business exists for a purpose greater than itself. While industries may evolve, technologies may advance and new opportunities may emerge, our mission remains constant which is to contribute towards the building of better lives.

We believe that every meaningful endeavour begins with people. Whether through technology that connects individuals and organisations, or through food ecosystems that nourish families and communities, our efforts are ultimately directed towards enabling human potential, strengthening relationships and enhancing the quality of life. The products and services we provide are not ends in themselves; they are bridges that connect people to opportunities, communities to resources and aspirations to realities.

As society becomes increasingly complex and demanding, individuals, families and businesses seek greater convenience, reliability and support in their daily lives. Through both our digital and food-related activities, we strive to ease burdens, reduce unnecessary stress and create environments where people may devote more time and energy to what truly matters, their families, their livelihoods, their health and their future.

The Group's expansion into new areas of activity is therefore not merely an expansion of business. It is an expansion of our capacity to serve. Each new connection established, each partnership formed, each solution delivered and each community reached represents another step towards fulfilling a broader responsibility to society.

For us, this is the essence of Life Building. To build life is to build conditions in which people can thrive with dignity, purpose and hope. When lives are enriched, people are strengthened. When people are strengthened, communities flourish. And when communities flourish, nations are built.

The achievements of the various divisions of the Group as shared in this Operations Review reflect their collective efforts towards this enduring mission - **Building Life, Building People and ultimately, Building the Nation.**

# OPERATIONS REVIEW

## Enabling Connections… Expanding Horizons… Building Lives

Over the past 40 years, EDARAN has been recognised for its role in enabling connectivity through technology. Our IT-related businesses have remained firmly entrenched as a core pillar of the Group, delivering digital solutions, systems and services that assist individuals, organisations and institutions in navigating an increasingly connected world. Through these activities, we have helped bridge distances, improve access to information, facilitate transactions and strengthen the operational capabilities of those we serve.

Yet, at its heart, the Group's mission has always extended beyond technology itself. Technology has never been viewed merely as a collection of systems, devices or applications. Rather, it has been regarded as an enabler; a means through which people may connect more effectively, organisations may function more efficiently, and communities may prosper more meaningfully.

This principle continues to guide us as the Group broadens its scope and expands its reach into new areas of endeavour.

## Opening Pathways Through Food

For more than a year, EDARAN has embarked upon its journey into the Halal food sector. While this development may appear, at first glance, to represent a diversification of business activities, it is perhaps more accurately described as a natural extension of the Group's longstanding mission. The underlying purpose remains unchanged. Whether through digital infrastructure or food ecosystems, the objective continues to be the same: to create meaningful connections, facilitate beneficial interactions and improve the quality of life for individuals and communities.

The Group's participation in the food sector opens pathways to a vast network of relationships and collaborations. It brings together producers, suppliers, logistics providers, retailers, entrepreneurs, families and consumers within a value chain that touches many layers of society. Through these linkages, opportunities are created not only for economic activity, but also for community development, social engagement and collective progress.

In many respects, the food business mirrors the role that technology has long played within the Group. Just as digital infrastructure connects people to information, services and opportunities, food ecosystems connect people to nourishment, livelihoods, markets and communities. Both activities create networks. Both strengthen relationships. Both facilitate access. Both support daily life.

This evolution is taking place against the backdrop of a rapidly changing world. Our modern society presents new challenges and demands upon individuals, families and businesses. People today are required to balance professional responsibilities, entrepreneurial pursuits, family commitments and personal well-being within demanding schedules. Time is becoming more and more valuable and a much limited resources.

The emergence of digital technologies over recent decades has helped address many of these challenges. Smart applications, online services and integrated systems have transformed the way people work, communicate and conduct transactions. Activities that once required lengthy travel, physical visits or extended waiting periods can now be completed efficiently through digital platforms. Valuable time and energy are conserved, allowing individuals to focus on higher priorities, deeper relationships and more productive pursuits.

EDARAN's IT businesses continue to contribute towards this important transformation by delivering technologies that reduce complexity, improve efficiency and enhance accessibility.

By making food, particularly 'halal' food available easily and conveniently through the support of both physical and digital infrastructure, the Group seeks to provide practical solutions that help reduce daily burdens. Through trusted supply chains, efficient delivery mechanisms, collaborative partnerships and quality-driven offerings, these initiatives are designed to bring comfort, convenience and assurance to those navigating the demands of contemporary life.

Ultimately, whether through technology or food, the objective remains consistent: to reduce unnecessary hassles, alleviate avoidable stress and create conditions that enable people to live better lives.

Flowing through every division of the Group is a shared belief that shapes intention and guides action. While each business unit serves a different purpose, all contribute towards a common vision of creating enduring value for people, for communities.

At the centre of this purpose is the conviction that building better systems, stronger connections and more supportive ecosystems ultimately contributes to the building of better lives. We believe that when people are empowered, communities become stronger. And when communities flourish, nations become more resilient. We understand that every improvement in connectivity, accessibility, efficiency, and quality of life contributes to a happier society. The Group remains committed to this journey. As horizons continue to expand and new opportunities emerge, EDARAN will continue to evolve, collaborate and innovate in pursuit of outcomes that extend beyond business success alone. Guided by a common mission and bonded as a team by shared values, we remain focused on delivering connections that matter, building bridges that endure and developing solutions that enhance lives.

# OPERATIONS REVIEW

For it is through building life that we contribute to building people. And through building people, we contribute to building stronger communities and ultimately, a better nation for generations to come.

## OUR OPERATIONS

### Edaran IT Services

Edaran IT Services , a wholly owned subsidiary of the Group, undertakes all information technology related business activities of the Group. Traditionally focused on systems integration, upgrades and maintenance, the Company has since evolved into a fully established IT services and smart digital solutions provider for both the public and private sectors within Malaysia. Edaran IT Services delivers reliable end-to-end digital solutions; its range of services covering provisioning, installation, commissioning, integration of systems, system upgrades and maintenance. The Company has successfully expanded into the development of digital applications and solutions tailored to meet the demands of the commercial business environment.

### IT Services

*"To strengthen business continuity and deepen engagement with existing customers, the Company continued to undertake market studies, develop plans for future system upgrades, and identify opportunities to incorporate emerging technologies, including big data and artificial intelligence (AI)."*

During the financial year 2026, Edaran IT Services continued to strengthen relationships with its established customer base, securing maintenance contract renewals from Northport (Malaysia) Berhad and Majlis Bandaraya Kuantan (MBK), as well as a new contract from Lembaga Perindustrian Kayu Malaysia (MTIB) for data centre upgrades, including cooling systems. These repeat engagements reflect the Group's ability to sustain long-term customer relationships through the consistent delivery of reliable services and solutions.

At the same time, the Company remained focused on delivering ongoing projects secured in previous financial years. Key engagements included a 4-year contract covering the rental and maintenance of the Sistem Maklumat Kastam (SMK) for Jabatan Kastam Diraja Malaysia (JKDM), data centre maintenance services for Jabatan Digital Negara (JDN), the provision of ICT equipment for the Pengajaran dan Pembelajaran (PdP) programme in schools across Pahang for the Ministry of Education, and ICT services for Jabatan Peguam Negara Malaysia. These projects contributed to the revenue recognised during the financial year.

To strengthen business continuity and deepen engagement with existing customers, the Company continued to undertake market studies, develop plans for future system upgrades, and identify opportunities to incorporate emerging technologies, including big data and artificial intelligence (AI). Customer engagement was further supported through technology briefings and training programmes. In parallel, Edaran IT Services continued to collaborate with leading technology partners while enhancing its own in-house capabilities and solutions, particularly in big data and AI.

The Company also strengthened its technical and professional capabilities during the year. Key achievements included obtaining **ISO/IEC 27001:2022 Information Security Management System (ISMS)** certification and **Managed Security Operation Centre Monitoring Services certification by the National Cyber Security Agency (NACSA)**. Two members of the presales team also obtained Green Data Centre Specialist certifications, while a member of the technical presales team attained the Project Management Professional (PMP) certification.

***Operating Environment and Challenges***

The financial year remained challenging, with fewer new projects secured than anticipated. Continuing supply chain disruptions arising from the lingering effects of the COVID-19 backlog were compounded by geopolitical tensions, global tariff policies, semiconductor shortages and logistical constraints. A significant number of targeted opportunities, particularly during the first three quarters, were delayed or cancelled due to technical and administrative issues, component shortages and changes in customers' procurement policies in response to rising ICT costs.

These conditions affected the availability and cost of critical components, particularly semiconductors and Graphics Processing Units (GPUs), while disruptions to international supply routes further increased delivery risks. The resulting cost pressures and longer lead times contributed to higher project completion costs and delayed implementation schedules, while also constraining customers' ability to proceed with new ICT investments.

***Outlook For Edaran IT Services***

In preparation for financial year 2027, Edaran IT Services will focus on measures to enhance resilience, optimise resources and improve the conversion of available

opportunities. These include prioritising software application development using internal capabilities, optimising manpower utilisation, expanding services and maintenance engagements, and proposing phased implementation approaches for larger projects. Alternative solutions and revised implementation timelines will also be offered where appropriate to address cost and supply chain constraints.

*"Moving forward, Edaran IT Services will focus on measures to enhance resilience, optimise resources and improve the conversion of available opportunities. The Company will continue to prioritise software application development through its internal capabilities and expand its maintenance services…"*

The Company will continue to strengthen its knowledge and capabilities so that it can respond effectively to a rapidly changing technology and operating environment, particularly in areas of national importance and public security. In line with its longer-term strategy, Edaran IT Services will continue supporting existing and prospective customers with relevant and evolving technologies, including cybersecurity, big data and artificial intelligence. While near-term market conditions remain challenging, the Company remains attentive to the longer-term opportunities arising from Malaysia's digital transformation. Government initiatives such as **MyDIGITAL**, the **National Digital Network Plan (JENDELA)** and increasing investments in cybersecurity are expected to continue supporting demand for ICT solutions and services, providing a foundation for sustainable opportunities for Edaran IT Services.

## Smart Digital Solutions

EDARAN believes that technology should simplify processes, enhance operational efficiency, and deliver meaningful digital experiences. Over the years, we have developed a portfolio of proprietary solutions designed to support governments, businesses, and communities in their digital transformation journey. Today, our flagship product suites are Payje and ORBIT, each addressing distinct aspects of digital services and enterprise management.

## PAYJE - More Than a Payment Platform

*"Through continuous innovation, including the adoption of Artificial Intelligence (AI), and a commitment to excellence, EDARAN aims to keep PAYJE competitive, adaptable and responsive to the evolving digital economy."*

PAYJE is essentially an integrated suite of modules that together form a comprehensive digital ecosystem for seamless financial transactions, cashless aid distribution, automated fund disbursements, business enablement, and community engagement.

*Payje Bizz* enables businesses to consolidate and manage multiple government payments through a single platform, simplifying bill management and payment processes.

At the core of this ecosystem, Payje Payment Gateway provides a secure and efficient platform for organisations to accept digital payments through multiple channels, connecting customers, merchants, and banks to facilitate seamless transactions, while complementing this capability *Payje Disburse* facilitates automated fund disbursements to designated recipients, supported by reconciliation capabilities to ensure accurate and efficient distribution with minimal manual intervention.

The integration of these three solutions forms *Payje ePay*, a centralised digital payment gateway for state governments to provides a one-stop platform for citizens to view and make cashless payments for government services. It supports multiple payment channels and is accessible through both a web portal and mobile applications on iOS and Android.

Beyond payment services, *Payje Aid Mobile* extends the ecosystem into digital aid distribution by enabling beneficiaries to access and redeem approved aid facilities using their mobile phones, without the need to be physically present at participating outlets, where remote redemption is supported.

Meanwhile, *Smart Amil* by Payje addresses the needs of zakat institutions by streamlining zakat fitrah collection and amil administration, including registration, appointments, collection activities, payment transactions, and reporting, while enhancing convenience for zakat payers and improving transparency, monitoring, reconciliation, and operational efficiency.

# OPERATIONS REVIEW

Through continuous innovation, including the adoption of Artificial Intelligence (AI), and a commitment to excellence, EDARAN aims to keep PAYJE competitive, adaptable and responsive to the evolving digital economy. It delivers integrated digital solutions that create value for governments, businesses and communities.

## ORBIT

ORBIT is a suite of integrated digital solutions developed to streamline organisational processes, enhance operational efficiency, and improve productivity. Designed with interconnected solutions and specialised modules, ORBIT enables organisations to manage key business functions through a unified digital ecosystem, where information and processes can work together seamlessly across different operational areas.

*"By bringing people management, customer support, purchasing, inventory, sales, and decision-support capabilities together, ORBIT helps organisations reduce fragmented processes, improve information visibility, and achieve more seamless and effective operations across the organisation."*

*ORBIT Human Resource Management Information System* (HRMIS) focuses on streamlining and centralising human resource management. It provides a range of interconnected modules, including Employee Profile, eLeave Management, eTraining, eClaim, and Timesheet Management, to support essential HR processes. The *Employee Profile* module serves as a central repository for employee information, while *eLeave* Management enables digital leave applications, approvals, and tracking. The *eTraining* module supports the planning and monitoring of employee development programmes, while *eClaim* streamlines the submission, approval, and reimbursement of employee expenses. *Timesheet Management* facilitates accurate time tracking for monitoring work activities, resource utilisation, and productivity. By connecting these modules, HRMIS provides a more consistent flow of employee information and reduces duplication and manual administrative work. Complementing the HR functions, *ORBIT Care* provides an integrated platform for managing customer support and service interactions. It centralises customer enquiries, supports requests, and service tickets, enabling organisations to track and manage issues from submission through to resolution.

*ORBIT Inventory Management Information System* (IMIS) extends the ORBIT ecosystem into key business operations, covering purchasing, inventory management, sales, and management decision-making. The system enables organisations to manage purchasing activities, monitor stock levels and inventory movements, process sales transactions, and generate reports for better business insights. IMIS provides greater visibility across the business process, improves inventory control, reduces manual work, and supports more informed management decisions.

Together, ORBIT HRMIS, ORBIT Care, and ORBIT IMIS form an integrated and interconnected digital ecosystem that supports different but complementary areas of organisational operations. By bringing people management, customer support, purchasing, inventory, sales, and decision-support capabilities together, ORBIT helps organisations reduce fragmented processes, improve information visibility, and achieve more seamless and effective operations across the organisation.

## Edar Life Sdn Bhd

Edar Life Sdn Bhd, the Group's Halal Food business division, experienced noteworthy growth during the year in review through the expansion of its presence across the Halal food ecosystem.

The year also marked a significant expansion of EDAR LIFE's product portfolio, alongside the continued strengthening of its retail footprint.

Over the past 12 months, Edar Life introduced two Halal-certified ready-to-eat retort meals, namely, *Daging Dendeng* and *Daging Rendang*; offering consumers shelf-stable and convenient meal options that do not compromise on quality or the Halal integrity.

The Company further expanded its offering with the introduction of Halal-certified Frozen Meals, providing convenient meal solutions inspired by familiar local flavours.

The frozen meals represent culinary curations of the Company's Resident Chef. Care and attention were given throughout the preparation process to ensure that the quality and taste of the frozen meals are preserved.

Edar Life also expanded its line of premium dates, offering now, five varieties of dates, available in 300 grams, 500 grams and 1 kilogram packs. The present total range of 15 product options provides consumers with variety and wider choice across different preferences and price points.

A key milestone was the opening of the Company's first EDAR Mart on 30 March 2026. The Mart serves as a direct retail platform for customers to access and purchase Edar Life Products. Guided by the tagline "Mindful Choices, Everyday", EDAR Mart serves as an

important component of EDAR LIFE's retail strategy, providing a direct channel to bring trusted Halal food products closer to consumers. Positioned as a neighbourhood convenience mart and café, it offers a selected range of products from local brands and vendors, while providing EDAR LIFE with a platform to better understand and respond to the evolving needs of today's urban Malaysian consumers.

*"EDAR Mart serves as an important component of EDAR LIFE's retail strategy, providing a direct channel to bring trusted Halal food products closer to consumers."*

These initiatives over the year in review, reinforced Edar Life's product development, retail and distribution capabilities, expanded consumer access to its offerings, and established a stronger platform for sustainable growth in the Halal food market.

## Events and Highlights

During the year in review, EDARAN continued to strengthen its organisational capabilities through focused investments in people, professional development, information security and operational excellence. Employees collectively completed 15,339 training hours, averaging 66 hours per employee, through 101 Training & Development programmes, comprising 86 technical and 15 soft skills programmes. These programmes supported the continuous development of technical competencies, professional expertise and the broader capabilities required to meet the Group's evolving business needs.

A significant milestone during the year was the achievement by Edaran IT Services Sdn Bhd of ISO/IEC 27001:2022 Information Security Management System (ISMS) certification, effective 20 April 2026, following Stage 1 and Stage 2 audits conducted by SIRIM QAS International Sdn Bhd. The certification strengthens the Company's information security framework, risk management and compliance practices, while reinforcing its ability to safeguard information assets and support its growing portfolio of digital solutions and applications, including Payje and Orbit HRMIS.

EDARAN also continued to build its pool of recognised technology professionals. During the year, 11 employees obtained MBOT Professional Technologist certification in Information Technology and one in Cyber Security Technology, earning the professional designation "Ts." In addition, two employees obtained Radiation Protection Officer (RPO) certification, strengthening the Company's capability to meet applicable radiation safety and regulatory requirements and supporting the continued validity of its operating licence.

The Group further enhanced its technical capabilities in areas relevant to its business and sustainability objectives. Employees underwent Certified Green Data Center Professional (CGDCP) training, gaining knowledge in areas including power and cooling management, infrastructure efficiency, availability and data centre operations. Three employees also attained Professional Scrum Master I (PSM I) certification from Scrum.org, strengthening the Company's capability in agile project management and software development.

*"Initiatives made over the year reflect EDARAN's continuing focus on building a capable, professionally equipped and well-rounded workforce, while strengthening the systems, competencies and workplace culture needed to support the Group's next phase of growth."*

Cybersecurity awareness remained an important area of focus. EDARAN introduced Hacker Rangers, a gamified e-learning platform designed to encourage employees to adopt and sustain secure digital practices. The initiative complements the Company's ISMS framework by reinforcing cybersecurity awareness as an integral part of everyday work practices.

Beyond professional development, EDARAN continued to promote employee health and well-being. Activities organised by the Group and Kelab Sukan & Kebajikan Edaran which provided opportunities for employees to participate in sports, wellness and social activities, strengthening teamwork, camaraderie and employee engagement.

Taken together, these initiatives reflect EDARAN's continuing focus on building a capable, professionally equipped and well-rounded workforce, while strengthening the systems, competencies and workplace culture needed to support the Group's next phase of growth.

## Our ESG Responsibilities

At EDARAN, Environmental, Social and Governance (ESG) responsibilities are not regarded as a separate or newly adopted corporate agenda. They are inherently embedded in the Group's Charter, values and principles, and have long informed the way we conduct our business and engage with our stakeholders. Our approach is founded on the belief that business growth must be pursued responsibly, with due regard for the environment, respect for all creation, and consideration for the

long-term well-being of the communities in which we operate and the future generation.

Environmental stewardship is an important consideration in the Group's practices. We recognise our responsibility to use resources prudently and to minimise unnecessary impact on the environment.

Our social responsibilities extend to the people who form part of the EDARAN community, as well as the wider communities touched by our activities. We are committed to providing a safe and respectful working environment, upholding appropriate health and safety practices, and observing fair and responsible labour practices. Diversity and fairness are also important considerations in the recruitment and development of our people, as well as in the selection and engagement of business partners and suppliers. We believe that an organisation can grow sustainably when the people and communities around it are given the opportunity to grow with it.

This principle also underpins our approach to doing business. Integrity, honesty, fairness and ethical conduct remain fundamental to the way we deal with customers, employees, suppliers, partners and other stakeholders. We expect the same standards to be reflected throughout our business relationships and supply chain. Our objective is not merely to conduct business responsibly, but to build relationships and practices that contribute to lasting and shared value.

Governance is the core and remains equally central to our responsibilities. EDARAN continues to place emphasis on ethical standards, accountability, fairness and sound business practices. For EDARAN, particular attention is given to the protection of data and the security of our processes, recognising the importance of maintaining the trust placed in the Group by our customers, employees and business partners.

*"Our social responsibilities extend to the people who form part of the EDARAN community, as well as the wider communities touched by our activities. We believe that an organisation can grow sustainably when the people and communities around it are given the opportunity to grow with it."*

Over the year under review, EDARAN remained committed to observing the relevant ESG principles and practices across its operations. While we continue to strengthen our approach in response to evolving expectations and requirements, our underlying commitment remains unchanged: to conduct our business with care and responsibility, respect people and the environment, and create sustainable value for the communities we serve. In doing so, we seek to empower these communities to thrive alongside the Group, ensuring that our progress is meaningful not only to EDARAN, but to those whose lives and livelihoods we touch.



# FINANCIAL HIGHLIGHTS

## ANNUAL REPORT 2026

# FINANCIAL HIGHLIGHTS

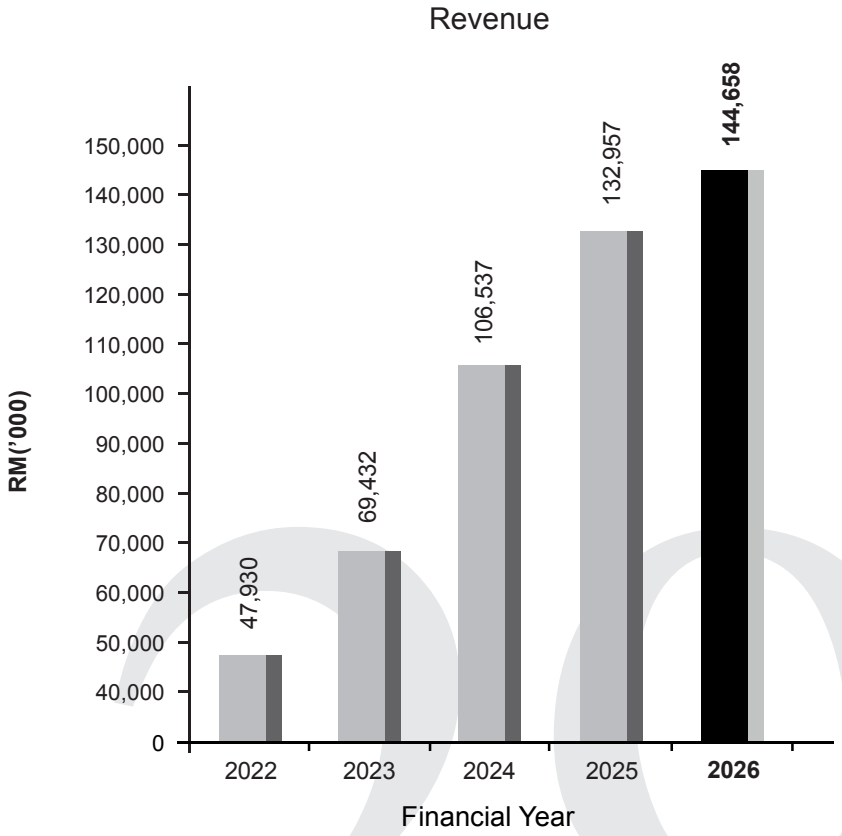
**as at 30 June 2026**

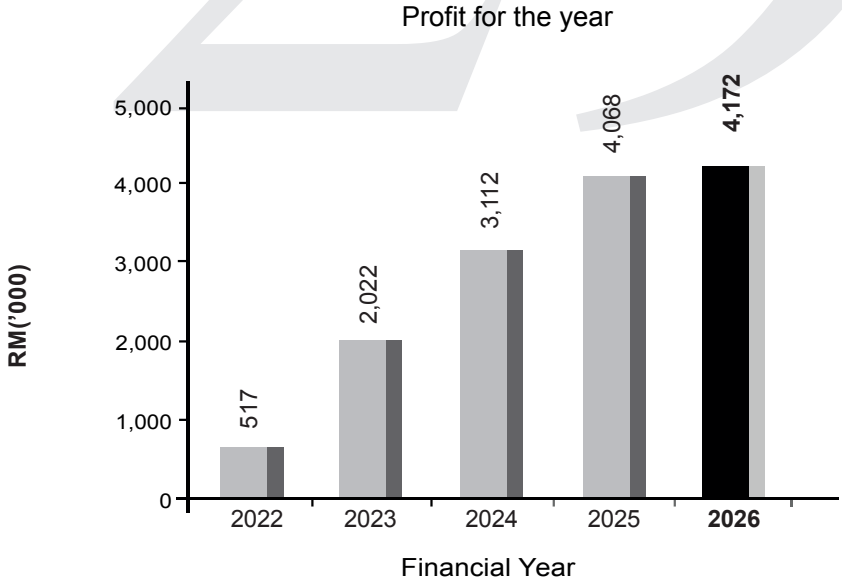
## Five Years Group Financial Highlights

| | **2026 (RM'000)** | 2025 (RM'000) | 2024 (RM'000) | 2023 (RM'000) | 2022 (RM'000) |
|---|---|---|---|---|---|
| **FINANCIAL RESULTS** | | | | | |
| Revenue | **144,658** | 132,957 | 106,537 | 69,432 | 47,930 |
| Profit before taxation | **8,038** | 6,974 | 5,118 | 3,242 | 1,685 |
| Taxation | **(3,866)** | (2,906) | (2,006) | (1,220) | (1,168) |
| Profit for the year | **4,172** | 4,068 | 3,112 | 2,022 | 517 |
| Earnings per share (sen) | **7.20** | 7.03 | 5.37 | 3.50 | 0.90 |
| Dividend per share (sen) | **3.00** | 4.75 | 3.00 | 1.75 | 1.75 |
| **FINANCIAL POSITION** | | | | | |
| Shareholders' Fund | **35,337** | 32,902 | 31,584 | 30,204 | 29,191 |
| Total Assets | **157,717** | 197,603 | 217,454 | 65,780 | 57,506 |
| Long Term Liabilities | **47,356** | 90,990 | 99,293 | 11,151 | 10,435 |
| Net Assets per share (sen) | **59** | 55 | 53 | 50 | 49 |

# FINANCIAL HIGHLIGHTS

**as at 30 June 2026**

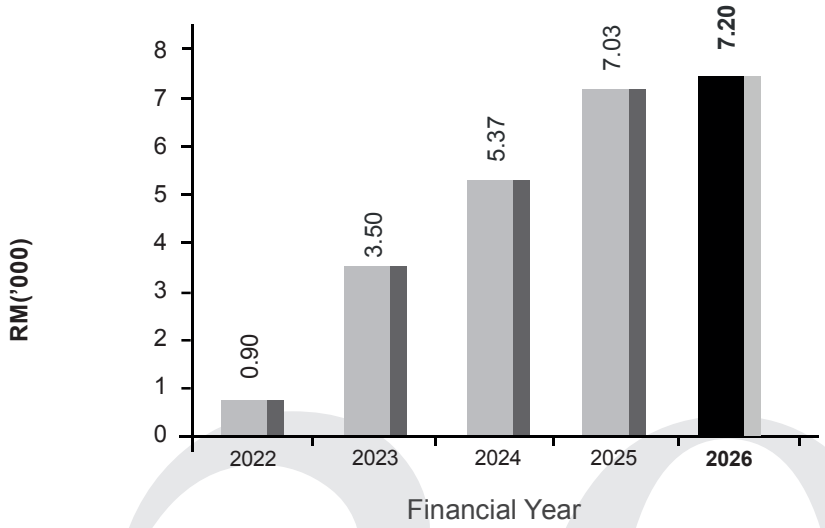


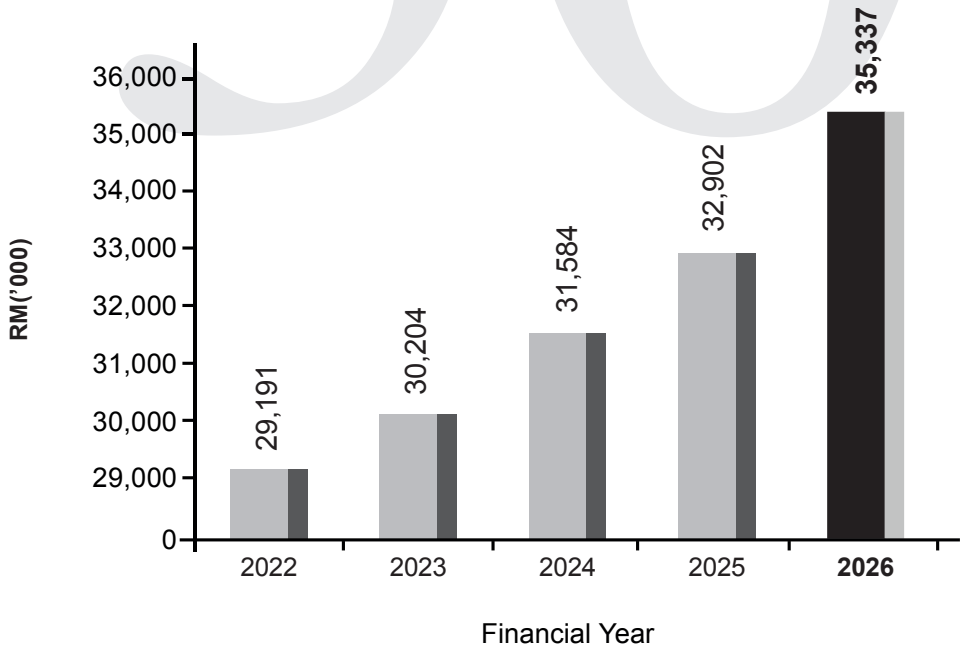
# FINANCIAL HIGHLIGHTS

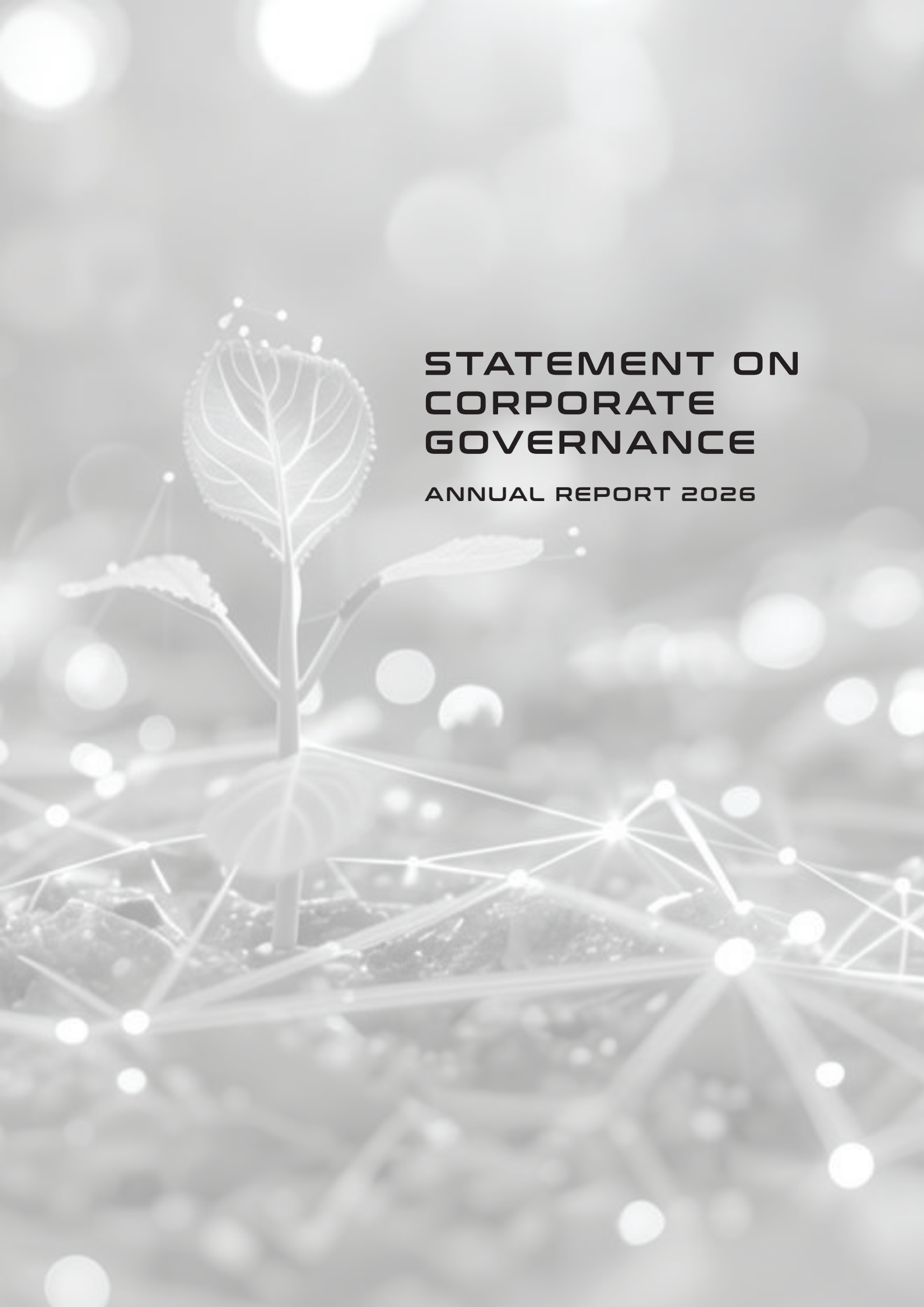
**as at 30 June 2026**

Earnings per share (sen)




Shareholders' Fund





# STATEMENT ON CORPORATE GOVERNANCE

ANNUAL REPORT 2026

# STATEMENT ON CORPORATE GOVERNANCE

The Group acknowledges the importance of corporate governance practices in protecting and enhancing stakeholder value, increasing investors' confidence, establishing trust and building a competitive organisation. The Board of Directors ("Board") is committed to ensuring that the Principles and Practices in Corporate Governance established by the Malaysian Code on Corporate Governance ("Code") are observed and practised in order to protect and enhance the interest of all stakeholders. In line with this, the Board continues to conduct its business with integrity and exercises a high level of transparency and objectivity.

The Board's fundamental approach to good corporate governance is to ensure that the right executive leadership, business strategy and internal controls are in place. The Board subscribes to the belief that self-regulation in tandem with observance of statutory requirements is pivotal to sound corporate governance.

In line with the above, the Company continues with various initiatives and measures in achieving the highest standard of good corporate governance. The Company is committed to disclose its corporate governance practices.

## BOARD LEADERSHIP AND EFFECTIVENESS

**Board Responsibilities**

The Board has diligently carried out its responsibilities for the policies and general affairs while retaining full and effective control of the Group. This includes responsibility for the examination and deliberation of the medium and long-term strategies proposed by the management as well as strategies for the development of the Group. The Board's other main duties include regular reviews of the business operations and performance and ensuring that the infrastructure, internal controls and risk management process are well in place. The Board approves the Group's annual business plan and budget and carries out periodic reviews of the progress made by various units of the Group.

**Functions reserved for the Board and those delegated to Management**

In relation to the functions reserved for the Board and those delegated to Management, there is adequate segregation of duties between the Board and the Management. The company's standard operating procedure has also set out the Limit of Authority.

The Board reviews the yearly business plan. The Board has assigned the responsibility to implement the corporate objectives to the Group Chief Executive Officer.

**Roles and responsibilities in discharging Board's fiduciary and leadership functions**

The Board has discharged its responsibility to exercise the business judgment and to act in what they reasonably believe to be in the best interests of the company and its shareholders. In discharging the obligation, directors should be entitled to rely on the honesty and integrity of the company's senior executives and its outside advisors and auditors.

In furtherance of its responsibilities, the Board of Directors has assumed, among others, the following responsibilities:

- Reviewing and adopting a strategic plan for the company
- Overseeing the conduct of the company's business
- Identifying principal risks and ensuring the implementations of appropriate internal controls and mitigation measures
- Succession Planning
- Overseeing the development and implementation of a shareholder communications policy for the company
- Reviewing the adequacy and the integrity of the management information and internal controls system of the company

**Code of conduct**

The Group continues to conduct its day to day business operation and action in accordance to the ethical standards described in the Group Charter. The established Group Charter contains the company's philosophy, values, vision and hope.

In furtherance to create and maintain a culture of high ethical standards and commitment to compliance, guidelines in relation to wrongdoings have been established in the Board of Director's Charter. The procedures apply to all the Directors and employees of the Group as guidance to disclose any improper conduct relating to unlawful activities occurring in the Company.

The Group has also established a new required guideline of Anti-Bribery and Anti-Corruption Policy based on the Group Charter and incorporated in it the other related internal policies.

This Anti-Bribery and Anti-Corruption Policy including the attachments of Group Charter, Memorandum of No-Gift Policy, Whistleblowing Policy, Anti-Bribery and Anti-Corruption Compliance and Code of Conduct are made available for reference at the Company's website at www.edaran.com

**Promoting Sustainability**

The Company will pursue its success and prosperity only through acceptable and justifiable means, mindful always to others and of the environment pursuant to the Code.

The Company's philosophy established in the Group Charter is adopted as a way to conduct the business and to achieve sustainability. The Sustainability Statement covers the sustainability management activities and its processes.

**Supply of information and access to advice**

Board meetings are held regularly, at least once every quarter when reports on the financial and operational performance are tabled for review. The Board also evaluates corporate proposals that may give significant financial impact to the Group such as capital expenditure and acquisitions or disposals of assets.

# STATEMENT ON CORPORATE GOVERNANCE

During the financial year ended 30 June 2026 the Board held five meetings. All the Directors have complied with the minimum 50% attendance requirement in respect of Board Meetings as stipulated in the Bursa Securities Main Market Listing Requirements. The details of the Directors' attendance are laid out in the Statement Accompanying Notice of Annual General Meeting.

The agenda for every Board meeting, together with comprehensive management reports are furnished to all Directors for their perusal in advance of the meeting date. This gives the Directors ample time to review matters to be deliberated at the Board meeting and to facilitate informed decision-making.

All members of the Board have ready and unrestricted access to the advice and services of the Company Secretaries. The Directors have the liberty to seek independent professional advice if so required by them. Any such request is presented to the Board for approval.

**Company Secretary**

The Company Secretary and/or the Assistant Company Secretary and/or any other person as may be appointed by the Audit Committee shall be the Secretary to the Audit Committee. The appointed Company Secretaries have several years of experience and are qualified to adequately carry out their duties as advisor to the Board in respect of:

- current best practice;
- corporate governance requirements and practices;
- directors' duties under the law;
- board reporting and disclosure obligations;
- listing rule requirements; and
- proper meetings' procedure.

**Board Charter**

A Board Charter, based on the Group Charter (which was established in March 2010) and Malaysian Code on Corporate Governance 2021 requirements have been established. It provides guidance and clarity on the role of the Board and the Board Committees and the requirements in carrying out their roles and in discharging their duties.

The Board Charter shall be reviewed and updated in accordance to the needs and directions of the Company. It can be accessed on the Company's website www.edaran.com

**Composition of the Board**

The Group continues to have a strong and experienced Board, comprising members from a wide variety of background with suitable qualifications and experience relevant to the business. All Board members are of high caliber and have skills and knowledge in various industries. The profiles of the Directors set out in the Profile of this Annual Report; reflect clearly the depth and diversity in expertise to allow for an independent and objective analysis of business decisions.

Effective 27 August 2026, The Board has nine (9) members, two (2) of whom are Executive Director, five (5) Independent Non-Executive Directors and two (2) Non-Independent Non-Executive Directors. The Independent Directors, fulfil their roles by exercising independent judgment and objective participation in the deliberations of the Board.

**Committees Established by the Board**

The Board has established Board Committees to assist the Board. The functions and terms of reference of the Board Committees as well as the authority delegated by the Board to these Committees are clearly defined. The Board may determine such other responsibilities from time to time. The Committees are as follows:

- **Audit Committee**
  The terms of reference of the Audit Committee are set out in the Audit Committee Report.

- **Nominating Committee**
  The terms of reference of the Nominating Committee are set out in the section 'Appointments and Re-election of Directors' in this Statement on Corporate Governance.

- **Remuneration Committee**
  The terms of reference of the Remuneration Committee are set out in the section 'Directors' Remuneration' in this Statement on Corporate Governance.

- **Risk Management Committee**
  The main function of the Risk Management Committee is to assist the Board in its supervisory role in the management of risks covering external and strategic risks, customer and product risks, regulatory and financial risks, people, operations and internal process risks.

  To streamline the strategic planning and initiatives including all the related risks of the Group, the function of this committee is replaced by The Team.

  The composition of The Team is as follows:

**Members : Fazlan Azri Tajudin (Chairman)**
**Dato' Bistamam Ramli**
**Amal Nadiah Tajudin**
**Amal Najmin Tajudin**
**Asbanizam Abu Bakar**
**Suhaili Ismail**

The terms of reference of The Team include:

- Developing a risk management framework.

- Identifying the Group's key business risks.
- Developing and implementing mitigating action plans.
- Coordinating and monitoring the effectiveness of the Group's risk management activities.
- Plan and develop long term strategies and initiatives.

**Board Assessment**

The effectiveness of the Board has been evaluated by considering the Board composition and structure, principal responsibilities of the Board, Board process, management performance and succession planning and Board governance.

The Board acknowledges the importance of achieving gender diversity within the organization although currently, the Board does not have any gender diversity policy. As an equal opportunity employer, the Company does not discriminate between any of its applicants based on race or gender. The Company has always created an environment where everyone has equal chance and the opportunity to advance into leadership positions.

**Appointments and Re-election of Directors**

The proposed appointment of new member(s) of the Board is recommended by the Nominating Committee to the Board for approval. The Nominating Committee composition effective 27 August 2026 is as follows:

**Chairman : Md Arif Bin Haji Hasan**
**(Independent, Non-Executive Directors)**

**Members : Dato' Sri Syed Ismail Syed Azizan**
**(Independent, Non-Executive Directors)**

**Wan Adlan Affandy Bin Wan Abdul Rahman**
**(Non-Independent, Non-Executive Directors)**

The Nominating Committee's responsibilities are as follows:

- Recommend to the Board, technically competent persons of integrity with a strong sense of professionalism and who practise the highest standards for appointment as members of the Board of Directors, Managing Director and members of Board Committees.
- Review the Board structure and balance of appointments between Executive and Non-Executive Directors.
- Review the adequacy of the Committee structures of the Audit, Nominating, Remuneration and other Board Committees.
- Review, on an annual basis, the required mix of skills and experience and other qualities, including core competencies which Non-Executive Directors should bring to the Board.
- Carry out the process endorsed by the Board for assessing the effectiveness of the Board as a whole, the Committees of the Board and the contribution of each individual Director.

The Articles of Association states that at each Annual General Meeting (AGM), one-third of the Directors are required to retire from office. All Directors shall retire from office at least once in every three years and shall be eligible for re-election.

In considering candidates for directorship, the Nominating Committee has performed a thorough assessment of the candidate and deliberated the assessment prior recommending it to the Board for approval. The Nominating Committee has taken into account the candidate's experience, skill and technical competency and professionalism before the directorship appointment.

The Nominating Committee has reviewed the required mix of skills and experience and other qualities, including core competencies which Non-Executive Directors should bring to the Board.

Arrangement has been made for the newly appointed Director to attend Mandatory Accreditation Programme (MAP) as prescribed by the Bursa Malaysia Main Market Listing Requirement 15.08 and MAP Part I and II on Sustainability.

**Level and Make-up of Remuneration**

The Remuneration Committee carries out reviews whereupon recommendations are submitted to the Board on the level and make-up of remuneration. This is to ensure that the remuneration policy remains competitive and in tandem with the corporate objectives, culture and strategy. The Remuneration Committee is wholly made up of Non-Executive Directors and with effect from 27 August 2026, the members are as follows:

**Chairman : Ahmad Yasri Mohd Hashim**
**@ Mohd Hassan**

**Members : Adenan Ismail**

**Saadah Huda Binti Sholah**

The responsibilities of the Remuneration Committee are as follows:

- Establish a formal and transparent policy and procedure for executive remuneration and the remuneration packages of individual Directors.
- Consider and recommend the level and make-up of the remuneration of the Executive Directors.
- Review all benefits and entitlements of the Board of Directors on a regular basis.

The determination of the remuneration packages for Non-Executive Directors is a matter for the Board as a

whole. Fees payable to Non-Executive Directors are recommended by the Board for shareholders' approval at the AGM. The Executive Directors play no part in the decisions made on their remuneration.

The Executive Directors' remuneration consists of salary, allowance, bonus and other customary benefits as deemed appropriate. The Non-Executive Directors' remuneration consists of annual flat fees as a Board member and allowance for attendance of meetings. The Directors' remuneration is disclosed in Note 25 and Note 29 of the Financial Statements and the components of remuneration for the financial year 2026 are as follows:

| | Fees | Salaries and Other Emoluments | Benefits-in-Kind | Total (RM) |
|---|---|---|---|---|
| Executive Directors | 36,000.00 | 1,272,239.00 | 16,979.00 | 1,325,218.00 |
| Non-Executive Directors | 924,000.00 | 305,000.00 | - | 1,229,000.00 |

| Range of Remuneration | Number of Directors: Executive Director | Number of Directors: Non-Executive Director |
|---|---|---|
| Below RM50,000 | - | - |
| RM50,001 - RM150,000 | - | 6 |
| RM150,001 - RM200,000 | - | - |
| RM200,001 - RM300,000 | - | 2 |
| RM300,001 - RM400,000 | 1 | 1 |
| RM400,001 - RM500,000 | - | - |
| RM500,001 - RM600,000 | - | - |
| RM600,001 - RM700,000 | - | - |
| RM700,001 - RM800,000 | - | - |
| RM800,001 - RM900,000 | 1 | - |

## REINFORCING INDEPENDENCE

The Code recommends the Board to undertake an assessment of its independent directors. In line with the recommendation, the Board's standards for determining the independence of a director are set in the Board Charter where the Board shall conduct an annual self-evaluation. The Board Charter has also included the membership and term for the independent director as recommended.

The Board is committed in undertaking the assessment of its independent director annually based on the standards determined by the Nominating Committee. The Nominating Committee has reviewed such standards at least annually and recommends any appropriate changes to the Board for consideration. All Independent directors were found independent of management and free from any business or other relationship which could interfere with the exercise of independent judgment and able to act in the best interests of the Group.

The Board is recommended by the Code to comprise a majority of Independent Directors if the Chairman is not an Independent Director and the Board adopts the Code recommendation by having the majority of Independent Directors.

In furtherance to the above, there is a clear division of roles and responsibilities between the Chairman and Managing Director. The Chairman heads the Board of Directors while the Managing Director manages the Company's operations.

In respect of potential conflicts of interest, the Board is committed in ensuring that there is no undue risk involved. All related party transactions are disclosed and strictly dealt with in accordance with the Main Market Listing Requirements of Bursa Malaysia Securities Berhad.

## FOSTERING COMMITMENT

The Board has obtained the commitment from its member at the time of appointment. Directors would notify the chairman before accepting any new directorship. All Directors were found to be in compliance with the requirements of Main Market Listing Requirements of Bursa Malaysia Securities Berhad with regard to the number of directorships held in the listed companies.

**Directors' Training**

Members of the Board are required to undertake training programmes prescribed by Bursa Malaysia Securities Berhad, ensuring that they remain abreast of developments in the industry, emerging trends and evolving regulatory and business environments.

During the financial year under review, the Board engaged in discussions on the importance of continually strengthening the collective capabilities of the Group's employees. Particular emphasis was placed on the

development of essential soft skills, including oral and written communication, which are fundamental to effective engagement within the Group and in building constructive relationships with customers, business partners and other stakeholders.

The Board was further briefed on the importance of building and sustaining EDARAN's credibility and reputation upon the enduring values and principles of **Taqwa**, with particular emphasis on truthfulness, trustworthiness, effective communication and the continual pursuit of knowledge and intellectual development. In essence, these discussions extended beyond competencies and performance to encompass the broader imperative of character building within the organisation.

From an operational and strategic perspective, the Board engaged in discussions on emerging technologies and their potential impact on the Group's businesses and the broader operating environment. These discussions were intended to enhance the Directors' understanding and preparedness to evaluate and provide appropriate guidance on business initiatives proposed by the various business units. Areas considered included hydrogen technology, cybersecurity, Artificial Intelligence (AI) subject matter expertise and Big Data technologies.

The Board was also provided with an overview of emerging AI capabilities and developments, enabling Directors to gain a broader appreciation of the transformative impact of AI and its implications for businesses and society globally.

This continuing process of familiarising the Board with emerging technologies is an important part of ensuring that the Directors remain sufficiently informed to discharge their oversight responsibilities effectively. As EDARAN continues to explore new e-solutions and intelligent applications, maintaining an informed and forward-looking Board will be essential in providing sound counsel, evaluating opportunities and risks, and guiding the Group's strategic direction.

## UPHOLDING INTEGRITY IN FINANCIAL REPORTING

### Financial Reporting

The Board aims to present a balanced, clear and meaningful assessment of the Group's financial position and prospects in all their reports to shareholders, investors and regulatory authorities. The Audit Committee assists the Board in scrutinising information for disclosure to ensure accuracy, adequacy and completeness. The Statement by Directors pursuant to Section 169 of the Companies Act, 2016 is set out in the Financial Statements of this Annual Report.

### Internal Controls

The Board has overall responsibility for maintaining a system on internal controls that provides reasonable assurance of effective and efficient operations and compliance with Standard Operating Procedures and other internal guidelines. The Statement on Internal Control, which is set out in this Annual Report, provides an overview of the risk management process as well as the manner by which the internal control systems have been designed to manage risks and avert failures.

### Relationship with External Auditors

The role of the Audit Committee in relation to the external auditors may be found in the Audit Committee Report. The Group maintains a transparent relationship with its external auditors.

## COMMUNICATION WITH SHAREHOLDERS AND INVESTORS

### Investor Relations

The Board acknowledges the need for shareholders to be informed of all material business matters affecting the Group. Timely releases of financial results on a quarterly basis provide the shareholders with an overview of the Group's performance and operations. In addition, information is also available through the various announcements made during the year and through circulars, if necessary.

The AGM is the principal forum for dialogue with shareholders in which they are encouraged to participate. At each AGM, the Board presents the progress and performance of the Group and where appropriate, provides the shareholders with a written clarification.

For the re-election of Directors, the Board ensures that full information is disclosed in notices of meeting regarding Directors who are retiring and who are willing to serve if re-elected.

Each item of special business included in the notice of the meeting will be accompanied by an explanatory statement of the effects of the proposed resolution to facilitate the full understanding and evaluation of issues involved.

The Group's website, www.edaran.com is accessible for the shareholders, investors and members of the public to obtain information on Group's announcements, corporate information, operational updates and financial performance.



# NOMINATING COMMITTEE STATEMENT

ANNUAL REPORT 2026

# NOMINATING COMMITTEE STATEMENT

## COMPOSITION

The Board of Directors has appointed its Board Nominating Committee in a guided manner. The Committee structure and Terms of Reference that provide appropriate framework for the Committee's roles and responsibilities are in accordance with the regulatory requirements. Based on the experience and credentials, composition of the Group's Nominating Committee members are as follows:

**Composition and Name of Members**

- Md Arif Hj Hasan
  Chairman/ Independent, Non-Executive Director
- Dato' Sri Syed Ismail Syed Azizan
  Member / Independent, Non-Executive Director
- Wan Adlan Affandy Bin Wan Abdul Rahman
  Member / Non-Independent, Non-Executive Director

## ROLES AND RESPONSIBILITIES

Nominating Committee roles and responsibilities are set out in the written Terms of Reference, available in the Company's website at www.edaran.com. The responsibilities, among others, include the followings:-

- Recommend to the Board, technically competent persons of integrity with a strong sense of professionalism and who practise the highest standards for appointment as members of the Board of Directors, Managing Director and members of Board Committees.
- Review the Board structure and balance of appointments between Executive and Non-Executive Directors.
- Review the adequacy of the Committee structures of the Audit, Nominating, Remuneration and other Board Committees.
- Review, on an annual basis, the required mix of skills and experience and other qualities, including core competencies which Non-Executive Directors should bring to the Board.
- Carry out the process endorsed by the Board for assessing the effectiveness of the Board as a whole, the Committees of the Board and the contribution of each individual Director.

## ACTIVITIES OF THE NOMINATING COMMITTEE DURING THE YEAR

In accordance with its terms of reference, the following activities were undertaken by the Nominating Committee during the financial year:

- Reviewed composition of the Board based on the required mix of skills, experience and other qualities.
- Assessed the performance of the Board and its effectiveness as a whole.
- Assessed the suitability of the potential Director candidates to fill for the vacancies based on their skills, professional qualifications, experience and integrity.
- Reviewed and assessed the evaluation of Fit and Proper criteria for Directors and key Management Personnel.
- Recommended the renewal of employment contract of key management personnel.

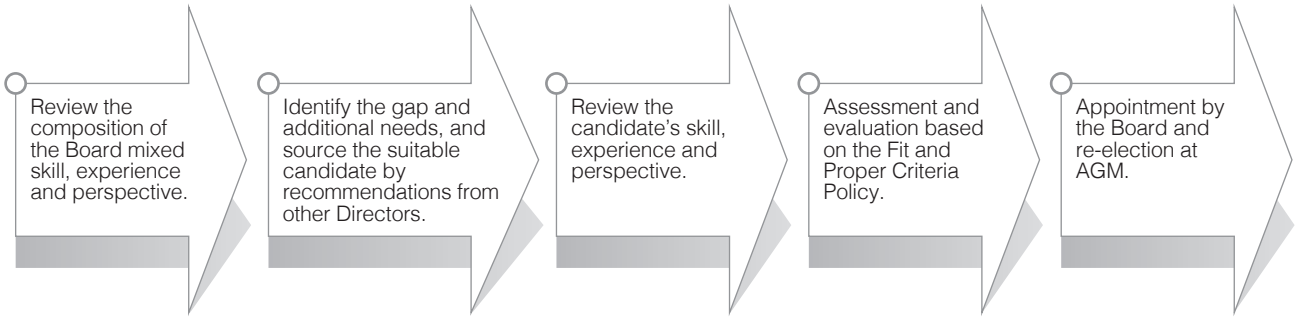
## MEETING

Below are details of meeting held and attended by the Nominating Committee during the financial year:

| Date | Time | Name of Members | Attendance |
|---|---|---|---|
| 3 Dec 2025 | 9:30am | Encik Md Arif Hj Hasan | 1 of 1 |
| | | Encik Adenan Ismail | 1 of 1 |
| | | Encik Wan Adlan Affandy Wan Abdul Rahman | 1 of 1 |

## APPOINTMENT OF NEW DIRECTOR

The diagram below shows the process on selection and appointment of new Director during the financial year:-



# NOMINATING COMMITTEE STATEMENT

## EVALUATION AND ASSESSMENT

The Board practices performance evaluation based on the Directors' contributions, made in the manner which could build sustainable value for stakeholders and in accordance with the roles and responsibilities imposed. This exercise involves the assessment of the following criteria process:-





# AUDIT COMMITTEE REPORT

ANNUAL REPORT 2026

# AUDIT COMMITTEE REPORT

## COMPOSITION

The Audit Committee members were appointed by the Board of Directors from amongst its Non-Executive Directors and consist of not less than three members at all time. All of the Audit Committee members are independent directors and at least one member is a member of the Malaysian Institute of Accountants or otherwise fulfills the criteria set out in paragraph 15.09 (1C) of the Bursa Securities Main Market Listing Requirements. No alternate Director is appointed as a member of the Audit Committee. The Chairman of the Audit Committee who is an Independent, Non-Executive Director was elected from amongst the members themselves.

## SECRETARY

The Company Secretary and/or the Assistant Company Secretary and/or any other person as may be appointed by the Audit Committee shall be the Secretary to the Audit Committee. The minutes of meetings are circulated to the Committee members and briefed to all other members of the Board. Alternatively, the Chairman of the Audit Committee shall present the Audit Committee Report at the earliest Board of Directors' meeting. The Audit Committee Report shall include, among others, a summary of all matters discussed in the Audit Committee meeting including the decisions and recommendations made.

## TERMS OF REFERENCE

In line with the provisions of the Listing Requirements, the Audit Committee Terms of Reference is made available on the Company's website at www.edaran.com.

## ACTIVITIES OF THE AUDIT COMMITTEE DURING THE YEAR

### Meetings

During the financial year, a total of five Audit Committee meetings were held on the following dates:

| Meeting No. | Date | Time |
|---|---|---|
| 03-25 | 27 August 2025 | 9:30 a.m. |
| 04-25 | 01 October 2025 | 9:30 a.m. |
| 05-25 | 26 November 2025 | 9:30 a.m. |
| 01-26 | 25 February 2026 | 9:30 a.m. |
| 02-26 | 25 May 2026 | 9:00 a.m. |

The details of attendance of each member at the committee meetings held are as follows:

| Composition and Name of Members | Attendance at Meetings |
|---|---|
| Encik Ahmad Yasri Mohd Hashim @ Mohd Hassan<br>Chairman / Independent, Non-Executive Director | 5 of 5 |
| Encik Md Arif Hj Hasan<br>Member / Independent, Non-Executive Director | 5 of 5 |
| Encik Adenan Ismail<br>Member / Independent Non-Executive Director | 5 of 5 |
| Wan Adlan Affandy Wan Abdul Rahman<br>Member / Non-Independent, Non-Executive Director | 4 of 5 |

### Financial Reporting

- Reviewed the quarterly results and year-end financial statements, prior to the approval by the Board of Directors, focusing particularly on changes in or implementation of major accounting policy changes, significant or unusual events and compliance with accounting standards and other legal requirements.
- Reviewed the draft audited financial statements for the financial year ended 30 June 2025.
- Reviewed the draft announcements to the Bursa Malaysia Securities Berhad on the quarterly report of the Group for the financial quarters ended 30 June 2025, 30 September 2025, 31 December 2025 and 31 March 2026.

### Internal Audit

The Head of Internal Audit normally attended the meetings. Other Directors and senior personnel of the Group attended the meetings at the invitation of the Committee. As and when necessary, the external auditors were invited to the meetings.

In accordance with its terms of reference, the following activities were undertaken by the Audit Committee:

- Reviewed the annual audit plan to ensure adequate scope and coverage for the year.
- Reviewed the adequacy of the scope, functions competency and resources of the internal audit functions and ensure that it has the necessary authority to carry out its work.
- Reviewed the internal audit programme, the results of the internal audit programme, processes or investigations undertaken and whether or not appropriate action is taken on the recommendations of the internal audit function.
- Reviewed the internal audit reports, audit recommendations made and the management's responses thereon. Where appropriate, the Audit Committee has directed action to be taken by the management to rectify and improve the system of internal controls.
- Reviewed the status reports to monitor the implementation of audit recommendations to ensure that all key risks and controls have been addressed.
- Reviewed related party transaction within the Company or Group including transaction, procedure and course of conduct.
- Reviewed appraisal or assessment of the performance of members of the internal audit function.
- Considered other topics as defined by the Board of Directors.
- Provided necessary support to the internal audit activities.

# AUDIT COMMITTEE REPORT

## External Auditor

- Reviewed with the external auditor, its audit plan covering the audit objectives and approach, audit plan and key audit areas.
- Reviewed with the external auditor, its evaluation of the system of internal controls.
- Reviewed with the external auditor, its audit report and the results of the audit, particularly the accounting issues and significant audit adjustments arising from the audit.
- Reviewed the assistance given by the employees of the Company to the external auditor.
- Reviewed the quarterly results and year-end financial statements, prior to the approval by the Board of Directors, focusing particularly on changes in or implementation of major accounting policy changes, significant or unusual events and compliance with accounting standards and other legal requirements.
- Reviewed the external auditor's management letter and the management's response thereto.
- Reviewed the appointment and remuneration of the external auditor and made recommendation thereon.

The Audit Committee updated the Board on the issues and concerns discussed during their meetings including those raised by the external auditors and where appropriate, made the necessary recommendations to the Board

## Internal Audit Function

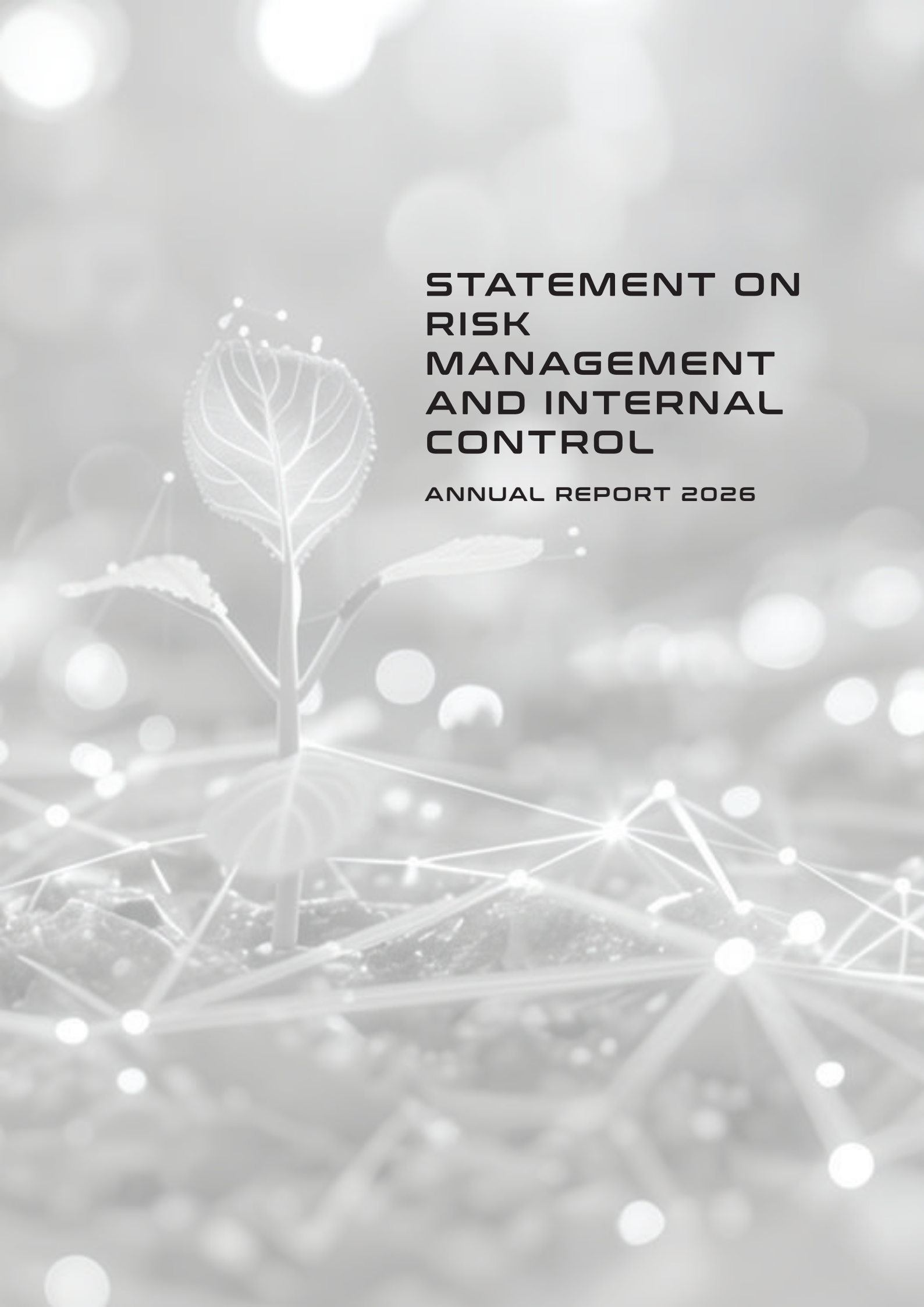
The Group has established an in-house Internal Audit to assist the Audit Committee to oversee that the Management has in place a sound risk management, internal controls and governance systems. The costs incurred for maintaining the Internal Audit function for the financial year 2026 was approximately RM395,000.

The internal audit function is guided by its Audit Charter and reports directly to the Audit Committee. The main role of the Internal Audit is to independently assess the internal control system established by the Management, the adequacy and integrity of the system and to make appropriate recommendations for implementation. The formulation of auditable areas in the annual audit plan is premised on risk-based approach to ensure that the higher risk activities in the Group are audited periodically. The audit plan covers key operational activities that are significant to the overall performance of the Group.

During the financial year ended 30 June 2026, the Internal Audit carried out reviews in accordance with the annual audit plan. The annual audit plan had taken into cognizance, the Group's objectives and business strategies. The Internal Audit also conducts ad hoc assignments and special reviews as instructed by the Audit Committee as and when necessary, including the following activities:

a) Prepared the Financial Year 2027 Annual Internal Audit Plan for Committee's approval;
b) Organized training programs for Internai Auditor to enhance audit skills and knowledge; and
c) Kept the Committee informed of the progress of the department activities

Recommendations for improvements were put forward for implementation by the Management.



# STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

ANNUAL REPORT 2026

# STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

Pursuant to the Bursa Malaysia Securities Berhad Listing Requirements paragraph 15.26(b) and in accordance to the Principle B of Malaysian Code on Corporate Governance (28 April 2021) on the Effective Audit and Risk Management, the Board of Directors ("Board") is pleased to present this Statement on Risk Management and Internal Control.

The Board acknowledges its responsibility for the Group's system of internal controls and its effectiveness to safeguard shareholders' investment and the Group's asset. The Board has established an on-going process for identifying, evaluating and managing significant risks faced by the Group and this process has been in place during the year under review. The management assist the Board in the implementation of the Board's policies and procedures on risks and controls.

## Board Responsibility

The Board has overall responsibility for maintaining the system on internal controls and risk management in ensuring effective and efficient operations as well as compliance with Standard Operating Procedures and other internal guidelines. The Board is assisted by the Risk Management Committee and the Audit Committee in monitoring and management of the identified business risks covering the internal and external risks.

The Board is of the view that the Group's risk management and internal control system is operating adequately and effectively, in all material aspects, based on the risk management and internal control framework of the Group and the assurance from the management that the system and procedures put in place is being practised.

The Statement on Risk Management and Internal Control, which is set out in this Annual Report, provides an overview of the risk management process as well as the manner by which the internal control systems have been designed to manage risks and avert failures.

## Internal Control Processes

The key processes that have been established by the Board in reviewing the adequacy and integrity of the internal controls system, which provide reasonable assurance against material misstatement or loss, include the following:

- Internal procedures and limits of authority set out in the Standard Operating Procedures, which are periodically reviewed, facilitate compliance with internal controls and other regulatory requirements.
- The management provides regular and comprehensive information covering financial performance, key business indicators, staff utilisation and cash flow performance.
- The professionalism and competence of the staff are maintained through a comprehensive recruitment process, performance appraisal, training and development programmes.

The Internal Audit Department performs internal audits on various operating units within Group on a risk-based approach based on the annual audit plan approved by the Audit Committee. The department checks for compliance with policies and procedures and the effectiveness of the internal control system and highlights significant findings of non-compliance in the quarterly Audit Committee meetings of the Group.

## Risk Management

Consistent with the Principle B of the Malaysian Code on Corporate Governance (28 April 2021), the Risk Management Committee has been established to assist the Board to oversee the overall management of principal areas of risk covering external and strategic risks, customer and product risks, regulatory and financial risks, people, operations and internal process risks. To streamline the strategic planning and initiatives including all the related risks of the Group, the function of this committee is replaced by The Team and closely monitored by the Board Audit Committee.

The terms of reference of The Team include:

- Developing a risk management framework.
- Identifying the Group's key business risks.
- Developing and implementing mitigating action plans.
- Coordinating and monitoring the effectiveness of the Group's risk management activities.
- Plan and develop long term strategies and initiatives.

The Group's key risk profile that identifed the type of threats to the Company has been established and categorised as below.



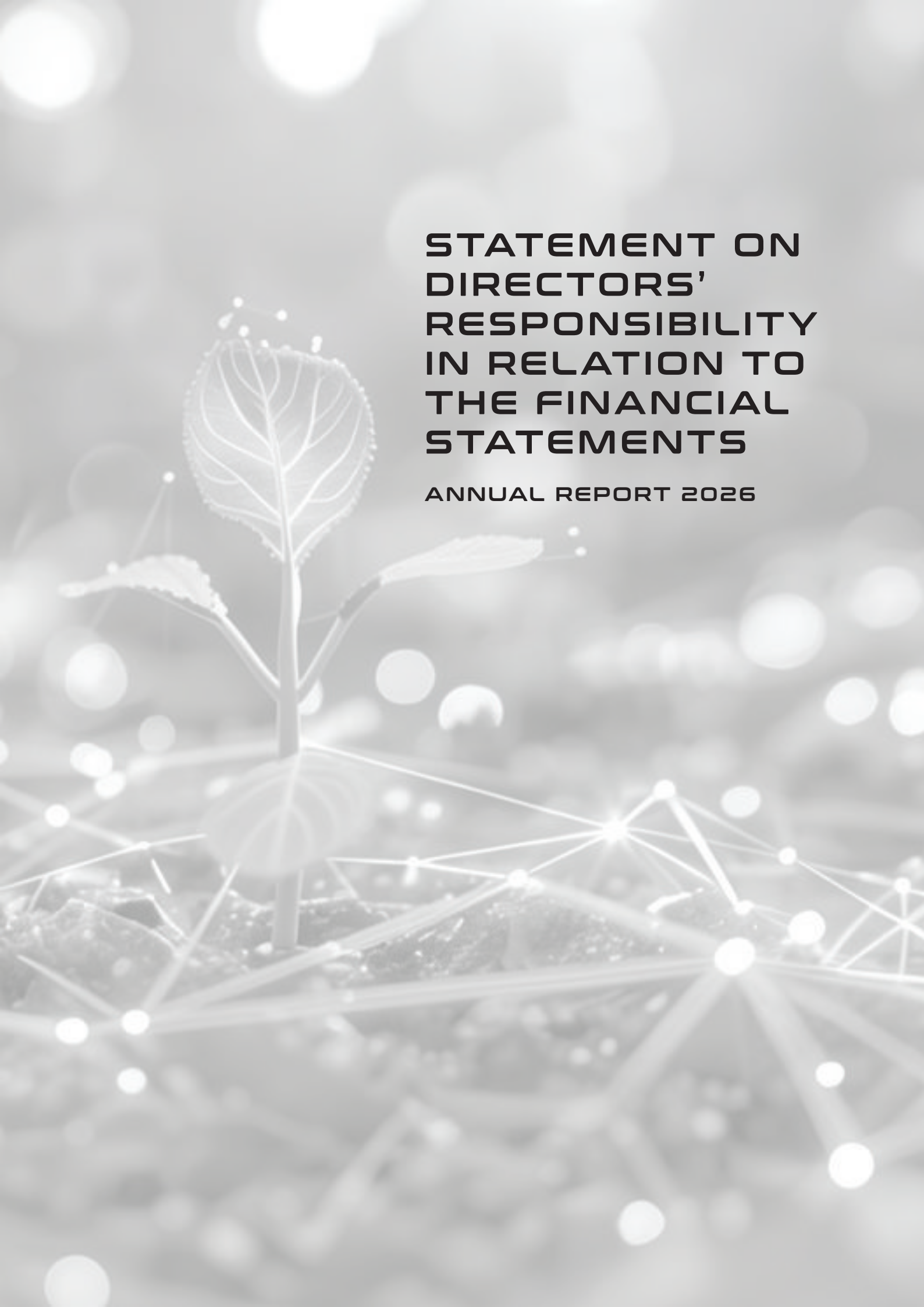

These risks were assessed and the sensible measures were taken to control the threats.

## Conclusion

The Board is of the view that there were no material losses, deficiencies or errors arising from any inadequacy or failure of the Group's internal control system that will require disclosure in the Annual Report. The Board continues to take measures to strengthen the system of internal control maintained by the Group and ensure shareholders' investment and Group's assets are consistently safeguarded.

Based on the established framework and management assurance received, the Board believes the Group's risk management and internal control system is operating adequately and effectively. In line with the Statement on Risk Management and Internal Control Guidelines, the Managing Director/Chief Executive Officer have provided assurance to the Board the Group's risk management and internal control is operating effectively, in all material respects, for the financial year under review.

The external auditor has reviewed this statement for inclusion in the annual report for the financial year ended 30 June 2026 and reported to the Board that the statement is consistent with the process adopted by the Board in reviewing the adequacy and integrity of the system of internal controls in accordance with the requirements of Bursa Malaysia Securities Bhd Listing Requirement paragraph 15.23 and AAPG3.



# STATEMENT ON DIRECTORS' RESPONSIBILITY IN RELATION TO THE FINANCIAL STATEMENTS

ANNUAL REPORT 2026

# STATEMENT OF DIRECTORS' RESPONSIBILITY IN RELATION TO THE FINANCIAL STATEMENTS

The Directors are responsible for ensuring that the annual audited financial statements of the Group and the Company are drawn up in accordance with the requirements of the applicable financial reporting standards in Malaysia, the provisions of the Companies Act, 2016 and the Bursa Securities Main Market Listing Requirements.

The Directors are also responsible for ensuring that the annual audited financial statements of the Group and the Company are prepared with reasonable accuracy so as to provide a true and fair view of the state of affairs of the Group and the Company as at the end of the financial year and of their results and cash flows for that year then ended.

In preparing the annual audited financial statements, the Directors have:

- Applied the appropriate and relevant accounting policies on a consistent basis.
- Exercised judgment and made estimates that are reasonable and prudent.
- Followed all applicable Financial Reporting Standards in Malaysia.

The Directors are responsible for ensuring that the Group and the Company keep accounting records which disclose with reasonable accuracy the financial position of the Group and the Company, and which enable them to ensure that the financial statements comply with the Companies Act, 2016 and Bursa Securities Main Market Listing Requirements.

The Directors have taken reasonable steps to safeguard the assets of the Group, prevent and detect fraud and other irregularities.



# SUSTAINABILITY STATEMENT

## ANNUAL REPORT 2026

# SUSTAINABILITY STATEMENT

## OVERVIEW

Sustainability is a subject matter that EDARAN holds dear and pertinent in its endeavours to be a profitable organisation. Sustainability is indeed the operative principle in the Company's mission to be not just a successful company but to be a company of value. The tenet of sustainability, expectedly, runs central within the Company's Charter and manifests itself in practices, direct and indirect, in every activity of the Company. In 2010, EDARAN made a declaration of its appreciation of sustainability, through its Annual Report. The principle of sustainability will remain a continual guide for EDARAN for as long as the Company shall exist.

### The Value Of Sustainability In EDARAN

EDARAN has long been aware that even as profit creation and maximisation remain one of the main thrusts of business, it is sustainable profit creation that will ultimately ensure the continuity and success of the Company. EDARAN remains clear on its long term goal and that, simply, is to stay in the business for the long haul. In essence, to be sustainable. For this reason, EDARAN strives to operate in a sustainable manner on all fronts, not in the least, to adopt sustainable ways of thinking, of producing, of using, of disposing, of organising, of marketing, of development and of action. We will continue to create value not only for the Company but for all stakeholders including the communities and society at large by practising a sustainability strategy and actions that imprints upon the economy, environment and the social front in a beneficial way.

As a Company whose principal activities lie in and around the domain of Information Technology and Connectivity and indeed, as an enabler of technology, our activities and products impact individuals, communities, industries, the business world, the academia and almost every aspect of societal life. The scope of influence of our activities is undeniably vast. It is therefore clearly one of our responsibilities to ensure matters of sustainability such as producing, disposing, marketing, application and use of our products and services are monitored to avoid wastage of resources and accumulation of obsolete 'junk' which malaise our environment. Essentially, sustainability in an IT company is about minimizing the negative impact of information technology use on the social, economic and environmental aspects of life, and using information technology in fact, to help solve sustainability issues.

### The Boundary

The statement covers the Company's principal activities where specific scopes have been defined to ensure precision and relevancy to its material topics, disclosures and indicators. Data in this Sustainability Statement have been sourced internally and verified by the heads of business unit and the Senior Management. Edaran would remain committed to continually enhancing the data collection and analysis process to further improve its disclosures.

## REPORTING STANDARD

### Sustainability Reporting Standards

EDARAN has made careful consideration to adopt the approaches that best fits its circumstances in identifying its sustainability matters. The Statement is prepared aligned with the Main Market Listing Requirement of Bursa Malaysia and guided by among others, are:

- Bursa Malaysia Sustainability Reporting Guide 3rd Edition
- National Sustainability Reporting Framework
- Malaysian Code on Corporate Governance 2021

EDARAN also recognizes the global commitment of the following 17 Sustainable Development Goals in 2030 Agenda for Sustainable Development, adopted by all United Nations Members:-



# SUSTAINABILITY STATEMENT

The Company's existing sustainability initiatives have incorporated these 17 Sustainable Development Goals as defined in the material sustainability matters covering the Economic Impact, Environmental Impact and Social Impact.

Moving forward, Edaran is preparing to adopt the International Sustainability Standard Board's (ISSB) International Financial Reporting Standards (IFRS) S1 on General Requirements for Disclosure of Sustainability-related Financial Information and IFRS S2 on Climate-related Disclosures in our reporting.

## GOVERNANCE

### Monitoring Sustainability In EDARAN

Governance of the Company's sustainability efforts fall upon the shoulder of every member of the organisation beginning with the Board of Directors. The Management and every member of the Staff is empowered to continually identify areas relevant to their function and field of work within the Group, for the consideration of the Board of Directors and the Management and thereafter translated into suitable actions towards sustainability of the issue in question.

### The Structure

Edaran is committed to upholding sustainability governance standards through a comprehensive governance framework. This framework includes our Board of Directors, Senior Managements, and the respective business units, which comprise multifunctional experts from various departments across all operating entities. The Group's sustainability strategy and performance are monitored by the Board and are further supported by key committees including the Risk Management & ESG Governance Committee.

***Diagram: Sustainability Governance***




### Approval

This Statement has been reviewed and approved by the Board of Directors with oversight provided by the Risk Management & ESG Governance Committee who is responsible for the Statement's content, structure and level of disclosure as disclose in the Roles and Responsibilities table.

***Table: Roles & Responsibilities***

| Board of Directors | Risk Management & ESG Governance Committee | Sustainability Team |
|---|---|---|
| The Board of Directors plays vital roles in guiding the organization, ensuring accountability, and safeguarding stakeholders through effective governance practices.<br><br>The responsibilities encompass strategic oversight, risk management, financial integrity, and ethical compliance - all of which are essential for the organization's long-term success. | The Committee is a board-level committee that assists the Board in fulfilling its corporate governance oversight responsibilities, particularly regarding risk dentification, evaluation, mitigation, and ESG matters.<br><br>Their responsibilities include reviewing the risk policy, monitoring the risk plan, overseeing the implementation of the risk management policy, overseeing and evaluating ESG matters, and ensuring board reporting and accountability. | The sustainability team is responsible for executing the company's sustainability strategy, managing ESG initiatives, and ensuring compliance with reporting frameworks.<br><br>Their key responsibilities include:<br>i. Developing sustainability strategy and project planning;<br>ii. Gathering sustainability data and prepare reports for internal and external stakeholders;<br>iii. Maintaining regulatory compliance and identifying ESG risks and opportunities;<br>iv. Engaging with stakeholders and developing sustainability communication strategies; and<br>v. Identifying sustainability innovations and improvement opportunities. |

To further strengthen our governance standards, we adhere to the *ISO/IEC 27001 Information Security Management System (ISMS)*, which we recently obtained to manage sensitive company information while ensuring its confidentiality, integrity, and availability. We also uphold the Capability Maturity Model Integration (CMMI) standard—a globally recognized process improvement framework widely adopted in the IT industry—to enhance operational performance, quality, and client trust.

# SUSTAINABILITY STATEMENT

**Stakeholders' Engagement**

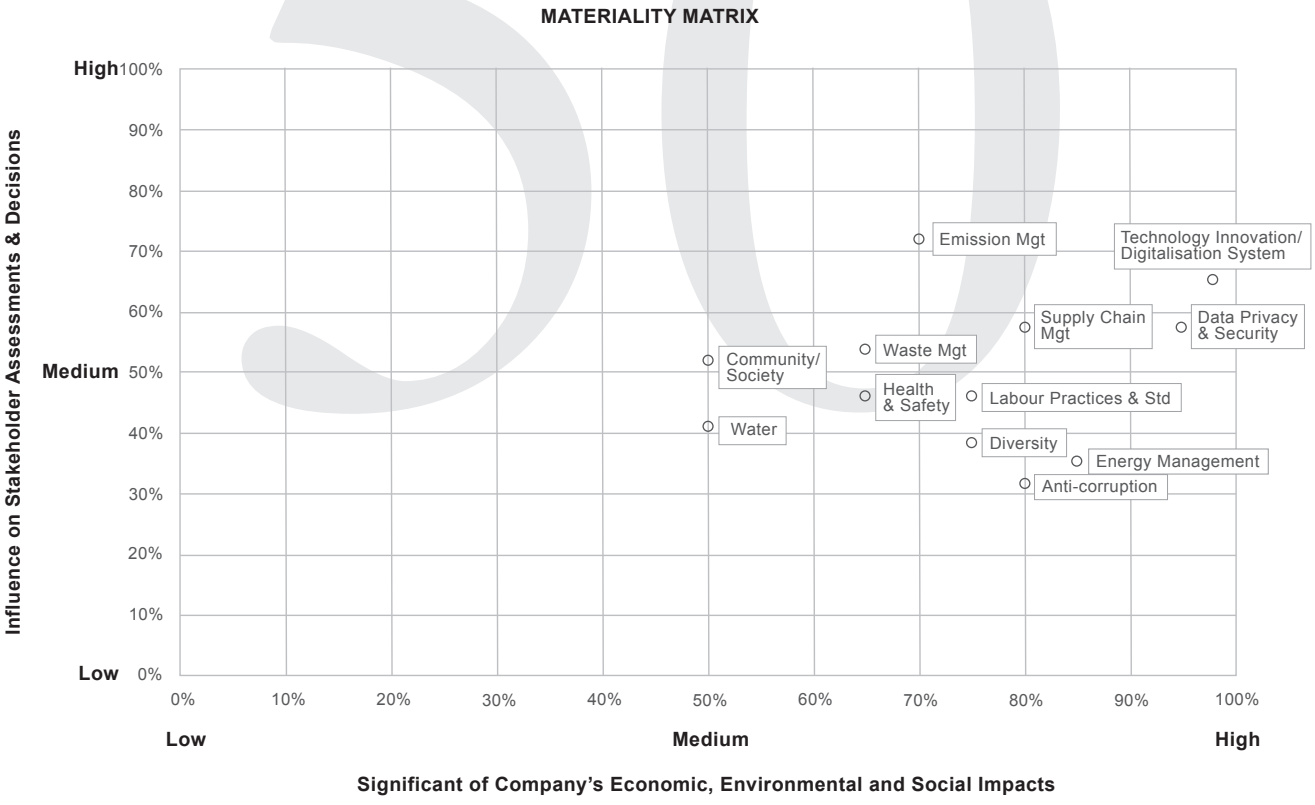
EDARAN has made careful consideration to adopt the approaches that best fits its circumstances in identifying its sustainability matters. In the effort to gain a broad understanding of these matters, the Company has selected a diverse range of stakeholders with different levels of interest to participate in the Stakeholder Engagement Survey for Prioritisation of Sustainability Matters which is aligned with Main Market Listing Requirement guided by Bursa Malaysia Sustainability Reporting Guide 3rd Edition and its accompanying Toolkits.

As part of the Company's process to identify the sustainability matters, Directors and members of staff have participated in the Stakeholder Engagement Survey for Prioritisation of Sustainability Matters. The Company also refer to its business objectives and strategies, risk management assessment and related regulations, and Group Charter in this process.

These are among the internal and external sources identified by the guide that have been the most relevant to the Company and its operations in determining the Company's sustainability matters.

EDARAN has taken the outcome of the survey to identify and prioritise its sustainability matters and form a materiality matrix which the matters were weighted from the participants' view and feedback. In addition, the outcome of the materiality assessment undertaken was presented to the Corporate Governance Review Team for approval to ensure the integrity and credibility of this materiality process and assessment.

Aligned with the Bursa Malaysia Sustainability Reporting Guide's recommendation, below Materiality Matrix is disclosed in this Sustainability Statement to illustrate on the importance of each prioritised material sustainability matters, and reviewed by the Board of Directors.




**SUSTAINABILITY MATERIAL MATTERS**

The identification of these sustainability material matters guides the Company in focusing on the ESG topic that are most relevant to its business and stakeholders.

# SUSTAINABILITY STATEMENT

| Material Matters | Risk | Opportunities | Management Approach |
|---|---|---|---|
| **Anti-Corruption** | Poor corporate governance practices will tarnish Edaran's reputation and image. | Effective corporate governance will enhance reputation as a trustworthy company amongst the stakeholders. | Board and all staff are committed to conducting the business with integrity, guided by the Edaran's Group Charter and other accompanying policies and procedures.<br><br>All new staff undergo an induction programme where they are required to familiarised themselves with Edaran's Group Charter and other accompanying policies and procedures.<br><br>All employees are required to sign the Anti-Bribery and Corruption Form as an integrity pledge to indicate commitment to act against corruption. |

Number of employees attended the Anti–Bribery and Anti-Corruption related training and programme:

**2025**

| Position | No. of Employees Attended | Total Employee | Attendance in Percentage |
|---|---|---|---|
| Executive | 90 | 154 | 58% |
| Non-Executive | 18 | 31 | 58% |

**2026**

| Position | No. of Employees Attended | Total Employee | Attendance in Percentage |
|---|---|---|---|
| Executive | 92 | 177 | 52% |
| Non-Executive | 18 | 40 | 45% |

| Material Matters | Risk | Opportunities | Management Approach |
|---|---|---|---|
| **Community / Society** | Business activities that give negative impacts on the communities affect the license and image of the Company. | Regular activities and engagements to strengthen the relationship with local communities. | Engage in activities to strengthen the relationship with not only the local society but also the community as a whole. |

Total amount spent on gift and donation by Company:

**2025**

| Company | Amount (RM) |
|---|---|
| Edaran IT Services Sdn Bhd | 747,227.43 |
| Edaran Berhad | - |
| Edar Life | - |
| MIDC | - |
| **Total** | **747,227.43** |

**2026**

| Company | Amount (RM) |
|---|---|
| Edaran IT Services Sdn Bhd | 631,861.00 |
| Edaran Berhad | - |
| Edar Life | - |
| MIDC | - |
| **Total** | **631,861.00** |

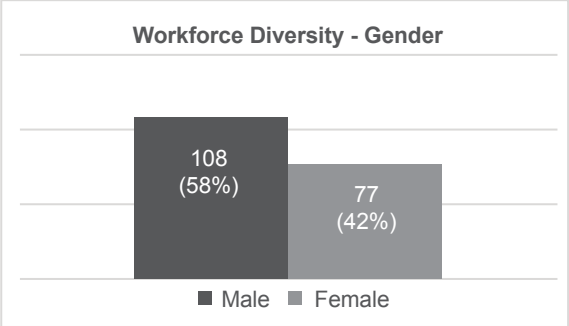
| Material Matters | Risk | Opportunities | Management Approach |
|---|---|---|---|
| **Diversity** | Discriminatory employment practice will damage Edaran reputation and image. | Promoting equal employment opportunities and non-discrimination by actively encouraging diversity in gender, race, religion, age and nationality | Guided by the Group Charter, Edaran is dedicated to maintaining fair employment practices and consistently reviewing the recruitment requirement and process. |

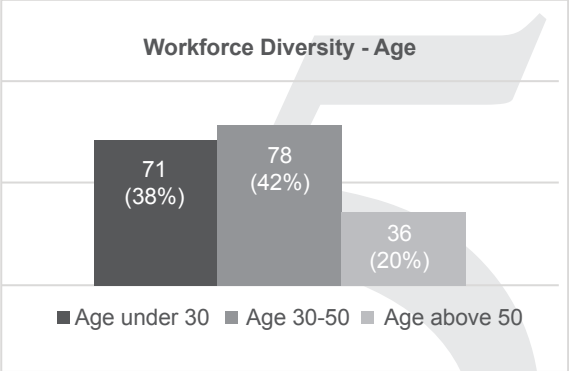
# SUSTAINABILITY STATEMENT

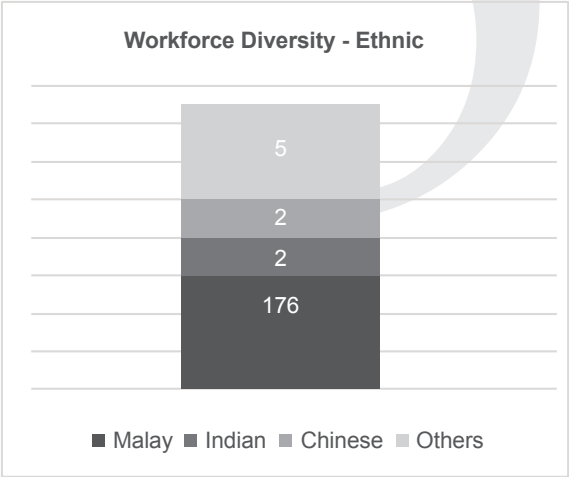
Percentage of employees by gender and age group, for each employee category: -

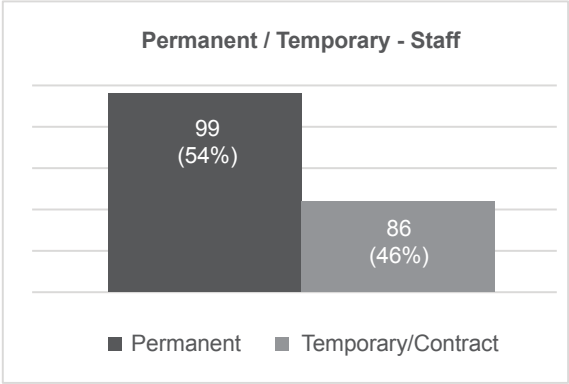
*Workforce diversity in:*

**2025**

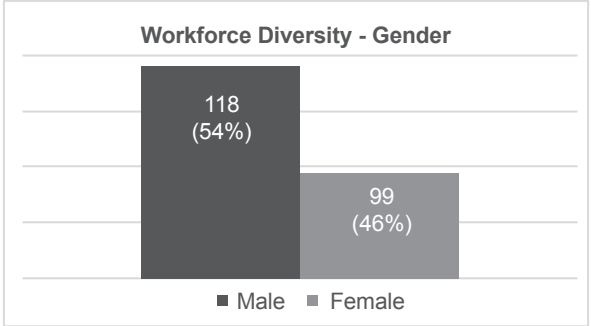


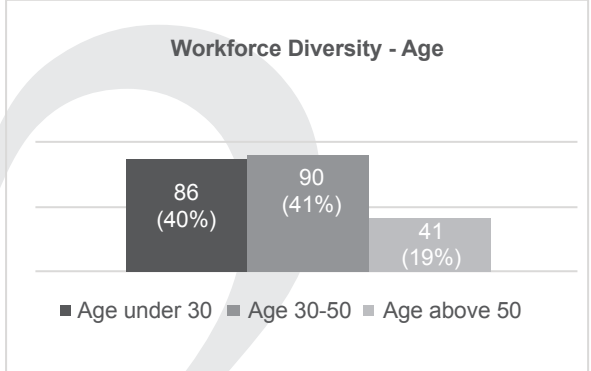



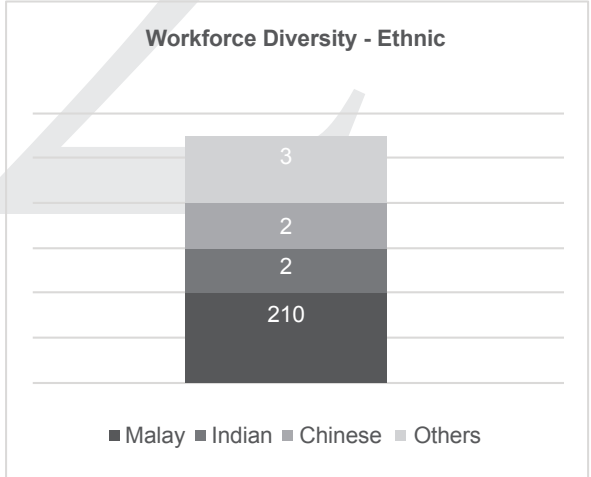



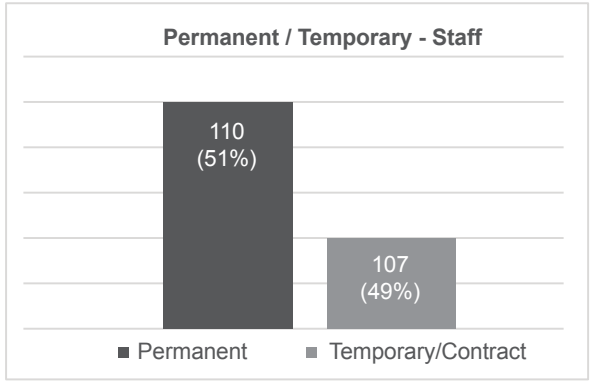




**2026**



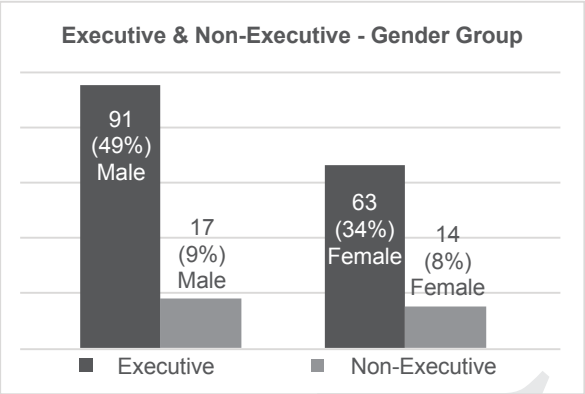



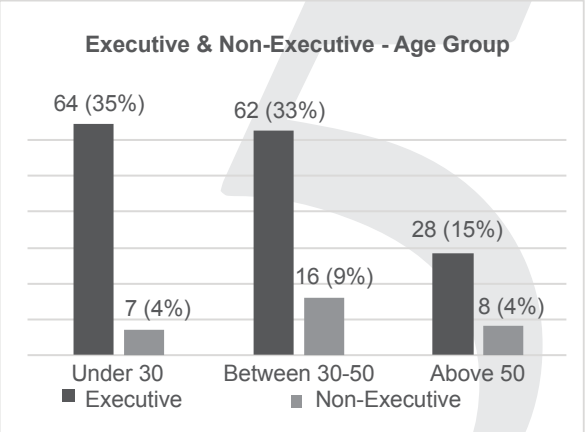



Percentage of employees by gender and age group, for each employee category: -

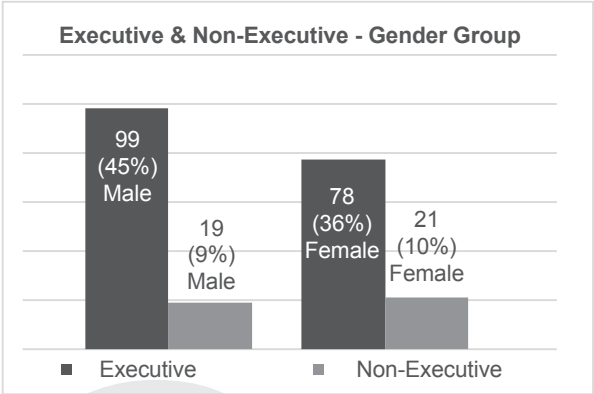
*For Executive (Exec) and Non-Executive (Non-Exec):*

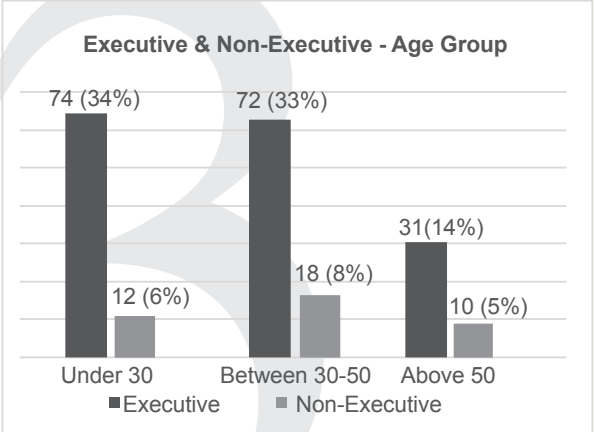
**2025**




**2026**

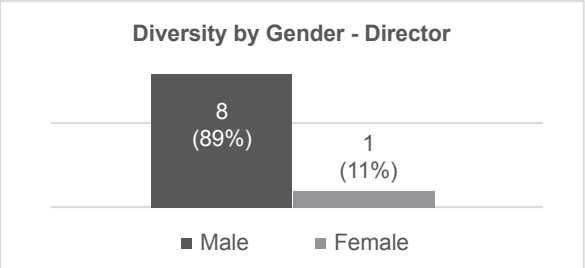


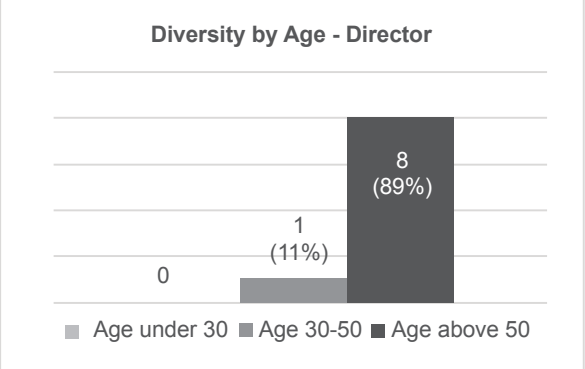




Percentage of directors by gender and age group: -

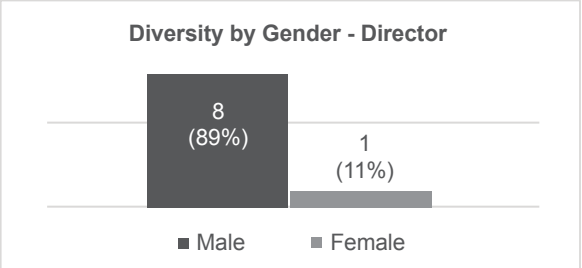
*Details of Board of Directors:*

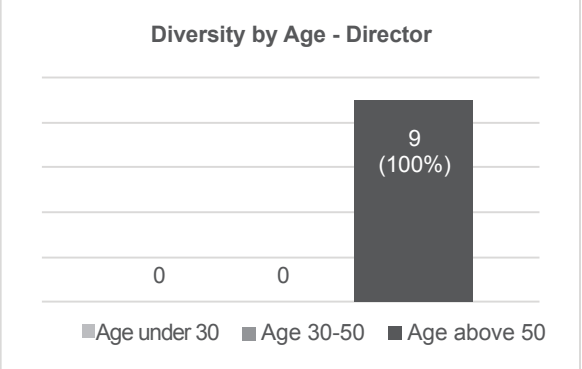
**2025**




**2026**



| Material Matters | Risk | Opportunities | Management Approach |
|---|---|---|---|
| **Energy Management** | Poor energy management leads to higher cost and wastage of resources. | Efficient energy management will reduce operational cost and results in cost saving in operation. | Edaran aims to reduce the energy consumption to minimise the impact arising from the business operations. |

Total energy consumption in kilowatts for Financial Year:

**2025**

| Edaran Group of Companies | Kilowatt | Megawatt |
|---|---|---|
| Edaran IT | 175,128 | |
| Elitemac | 25,064 | |
| Edaran | 156,892 | |
| Edar Life | 140,749 | |
| **Total** | **497,833kW** | **497.833MW** |

**2026**

| Edaran Group of Companies | Kilowatt | Megawatt |
|---|---|---|
| Edaran IT | 191,339 | |
| Elitemac | 97,830 | |
| Edaran | 157,403 | |
| Edar Life | 173,646 | |
| **Total** | **620,218kW** | **620.218MW** |

| Material Matters | Risk | Opportunities | Management Approach |
|---|---|---|---|
| **Health and Safety** | Accidents and injuries in workplace lead to productivity loss, legal actions and reputational damage. | Conducive working environment and safety culture improve employees' wellbeing and productivity and maintains Edaran's reputation. | Group Human Resource Development implements various measures and controls as guideline for all employees to conduct business operations in a safe manner.<br><br>Edaran also offers medical care to all employees which include annual health screening to ensure employees get medical attention when necessary. |

**2025**

During financial year 2025, Group Human Resource Development had carried out the followings: -

- Edaran Health Day Programme
- Kursus Asas Organisasi – Keselamatan Kebakaran (Jabatan Bomba & Penyelamat)
- Program 1RAPi Pencegahan Kebakaran
- Briefing on "Tempat Kerja Bebas Dadah" (Agensi Antidadah Kebangsaan

**Number of work-related injuries for Financial Year 2025: 0**

**Number of employees trained on health and safety standard for Financial Year 2025: 7**

**2026**

During financial year 2026, Group Human Resource Development had carried out the followings: -

- Edaran Health Day Programme
- Basic Occupational First Aid and CPR Training
- Basic Fire Safety Training

**Number of work-related injuries for Financial Year 2026: 0**

**Number of employees trained on health and safety standard for Financial Year 2026: 7**

| Material Matters | Risk | Opportunities | Management Approach |
|---|---|---|---|
| **Labour Practices and Standards** | Breaches in the law governing labour in Malaysia lead to regulatory penalties and reputational damage. | Strong employment practices reinforce Edaran's reputation as a responsible employer. | Adhere to the employment related law in all human resource practices and management.<br><br>In promoting continuous performance improvement, employees' training needs are regularly assessed to keep abreast with the technology advances and emerging trends.<br><br>In promoting a high-performance culture, a systematic performance review measurement in Key Performance Indicators is implemented. This year end performance review is for employees to have the opportunity to self-assess, engage in competency discussion and receive necessary coaching and support. |

In improving camaraderie and work-life balance, various employee engagements are being undertaken as follows: -

1. Doa and Sarapan every two weeks
2. Sports Tournaments (badminton and futsal throughout the year)
3. Local Fruit Festival

**2025**

Total training hours
Executive: **7,242**
Non-Executive: **777**
Total: **8,019 hours**

Average training hour per employee
Executive: **47**
Non-Executive: **25**

Total number of new hires (Executive and Non-Executive) for Financial Year 2025: -
**44 employees**

Total number of employee turnover (Executive and Non-Executive) for Financial Year 2025: -
- 14 employees (9 Executives and 5 Non-Executives)

| Employee | No. of Resignation | % |
|---|---|---|
| Executive | 9 | 64% |
| Non-Executive | 5 | 36% |
| **Total** | **14** | **100%** |

Number of substantiated complaints concerning human rights violations: - NIL

**2026**

Total training hours
Executive: **14,156**
Non-Executive: **1,184**
Total: **15,339 hours**

Average training hour per employee
Executive: **80**
Non-Executive: **30**

Total number of new hires (Executive and Non-Executive) for Financial Year 2026: -
**54 employees**

Total number of employee turnover (Executive and Non-Executive) for Financial Year 2026: -
- 20 employees (11 Executives and 9 Non-Executives)

| Employee | No. of Resignation | % |
|---|---|---|
| Executive | 11 | 55% |
| Non-Executive | 9 | 45% |
| **Total** | **20** | **100%** |

Number of substantiated complaints concerning human rights violations: - NIL

| Material Matters | Risk | Opportunities | Management Approach |
|---|---|---|---|
| **Supply Chain Management** | Non-compliance to the external and internal ethical principles by suppliers and contractors exposes Edaran to operational disruptions. | Sound procurement governance attracts and retains credible supplier and contractor. | Guided by the Group Charter, Edaran is committed in ensuring that its suppliers and contractors practice ethical dealings, address the health and safety, environmental management matters and human rights principles. |

**2025**

Total Number of Suppliers/Contractors and Amount Spent for Financial Year 2025

| Edaran Group of Companies | Total No. of Suppliers & Contractors | Total Amount Spent (RM) | % |
|---|---|---|---|
| Edaran Berhad | 9 | 254,370.87 | 1.5 |
| Edar Life | 40 | 503,089.21 | 2.9 |
| Edaran IT | 148 | 15,551,128.85 | 90.7 |
| MIDC Technology | 40 | 618,960.16 | 3.6 |
| Edaran Trade Network | 2 | 225,000.00 | 1.3 |
| **Total** | **239** | **17,152,549.08** | **100** |

**2026**

Total Number of Suppliers/Contractors and Amount Spent for Financial Year 2026

| Edaran Group of Companies | Total No. of Suppliers & Contractors | Total Amount Spent (RM) |
|---|---|---|
| Edaran Berhad | 12 | 293,250.88 |
| Edar Life | 110 | 3,562,387.47 |
| Edaran IT | 123 | 25,910,818.70 |
| MIDC Technology | 14 | 468,565.63 |
| Edaran Trade Network | - | - |
| **Total** | **259** | **30,235,022.68** |

Total Number of New Suppliers and Contractors for Financial Year 2025

| Edaran Group of Companies | Total No. of Existing / New Suppliers and Contractors | |
|---|---|---|
| | New | Existing |
| Edaran Berhad | 0 | 9 |
| Edar Life | 12 | 28 |
| Edaran IT | 29 | 119 |
| MIDC Technology | 19 | 21 |
| Edaran Trade Network | 1 | 1 |

Total spending (based on invoice amount) as follows:
Local (Malaysia) – RM15,649,541.94 (99.7%)
Overseas – RM47,647.54 (0.30%)
Note: overseas transactions refer to online purchase/subscription.

Total Number of New Suppliers and Contractors for Financial Year 2026

| Edaran Group of Companies | Total No. of Existing / New Suppliers and Contractors | |
|---|---|---|
| | New | Existing |
| Edaran Berhad | 4 | 8 |
| Edar Life | 104 | 6 |
| Edaran IT | 19 | 104 |
| MIDC Technology | 9 | 5 |
| Edaran Trade Network | - | - |

Total spending (based on invoice amount) as follows:
Local (Malaysia) – RM30, 203,773.54 (99.9%)
Overseas – RM31, 249.14 (0.10%)
Note: overseas transactions refer to online purchase/subscription.

| Material Matters | Risk | Opportunities | Management Approach |
|---|---|---|---|
| **Data Privacy and Management** | Cyber threats including breach of customer data may lead to loss of customers' trust and reputational damage. | Improve data management and protect critical customers' data to maintaining trust on Edaran. | Conducting regular review to ensure data privacy and security controls and processes are operating effectively. |

Number of complaints on breaching of customer data privacy or loss for financial year: -

**2025**
NIL

**2026**
NIL

| Material Matters | Risk | Opportunities | Management Approach |
|---|---|---|---|
| **Water** | Poor water management leads to higher cost and wastage of water resources. | Efficient water management will reduce operational cost and results in cost saving in operation. | Reduce water wastage through regular checking and scheduled maintenance of toilets and pantries.<br><br>Raise awareness among employees through campaigns and reminders on water saving habits at office premises. |

Total volume of water used in cubic metres for Financial Year: -

**2025**

| Edaran Group of Companies | m3 | Mega litres |
|---|---|---|
| Edaran IT | 808 | |
| Elitemac | 192 | |
| Edaran | 211 | |
| Edar Life | 496 | |
| **Total** | **1,707** | **1.707 mega litres** |

**2026**

| Edaran Group of Companies | m3 | Mega litres |
|---|---|---|
| Edaran IT | 552 | |
| Elitemac | 470 | |
| Edaran | 357 | |
| Edar Life | 808 | |
| **Total** | **2,187** | **2.187 mega litres** |

| Material Matters | Risk | Opportunities | Management Approach |
|---|---|---|---|
| **Waste Management** | Poor waste management practice damages ecosystem and contributes to climate changing, and undermine the sustainability efforts. | By building waste management system, the Company can reduce environmental impact, support community welfare and face potential challenges. | Record the waste information for monitoring and foster a culture of environmental responsibility within the organization in enhancing waste management effort. |

# SUSTAINABILITY STATEMENT

Record on the total waste generated from February until June 2025:

| Type of Waste | kg |
|---|---|
| Cake | 18.62 |
| Cookies | 16.48 |
| Food waste | 79.80 |
| Coffee bean waste | 14.46 |
| Kitchen (Vegetables) | 24.19 |
| **Total** | **153.55** |
| Fried Chicken | 4 nos |
| Chic Chop | 4 nos |
| Chic Roasted | 2 nos |
| Cucur (Mee Mama) | 6 nos |
| Mango | 1 nos |
| Pizza Doh | 3 nos |
| Tauhu Goreng (Mee Mama) | 6 nos |
| Telur Rebus | 6 nos |
| Avocado | 2 nos |

Landfilled non-hazardous waste:

2025 = 0.714196 tonnes
2026 = 0.440674 tonnes

| Material Matters | Risk | Opportunities | Management Approach |
|---|---|---|---|
| **Emission Management** | Global warming and climate change. | To reduce the carbon emission to ensure compliance with the regulation and increase credibility and trust among stakeholders and customers. | Consolidate relevant data from business travel and employee travelling:<br>Fuel claim (petrol/diesel), flight, taxi |

1. Record the travelling expenses
   (Total travelling expenses for Financial Year 2025 is RM357,713)
2. Record the petrol card usage.
3. Calculate the greenhouse gas (GHG) emission

**GHG Emissions Summary Report**

Report for General ID: 919 Generated: 2025-09-18 07:42:53

***Total GHG Emissions***

| Category | Unit | 2023 | 2024 | 2025 |
|---|---|---|---|---|
| Total Scope 2 | metric tonnes of CO2e | 0.00 | 0.00 | 34.21 |
| Total Scope 3 | | 0.00 | 0.00 | 385.32 |
| **Total Scope 2+3** | | **0.00** | **0.00** | 419.53 |

***Total Intensity***

| Category | Unit | 2023 | 2024 | 2025 |
|---|---|---|---|---|
| Scope 2 Intensity | metric tonnes of CO2e/million RM revenue | 0.00 | 0.00 | 0.00 |
| Scope 3 Intensity | | 0.00 | 0.00 | 0.00 |
| **Total Intensity (Scope 2+3)** | | **0.00** | **0.00** | 0.00 |

***Scope 3 Breakdown***

| | | | | |
|---|---|---|---|---|
| Stationary Combustion | metric tonnes of CO2e | 0.00 | 0.00 | 0.00 |
| Mobile Combustion | | 0.00 | 0.00 | 34.21 |

***Scope 2 Breakdown***

| | | | | |
|---|---|---|---|---|
| Electricity Consumption | metric tonnes of CO2e | 0.00 | 0.00 | 385.32 |
| Other Energy Consumption (Steam, Heat, Cooling) | | 0.00 | 0.00 | 0.00 |

***General Information***

| | |
|---|---|
| Id | 919 |
| Industry | Information and Communication Technology (ICT) |
| Company Size | 51 - 200 employees |
| Company Revenue | MYR 5 million - MYR 20 million |
| Created At | 2025-09-18 15:41:43 |
| Updated At | 2025-09-18 15:41:43 |

***Scope 3 Input Details***

***Stationary Combustion Inputs***

| Fuel Type | Input Unit | 2023 | 2024 | 2025 |
|---|---|---|---|---|
| No stationary combustion input data. | | | | |

***Mobile Combustion Inputs***

| Fuel Type | Input Unit | 2023 | 2024 | 2025 |
|---|---|---|---|---|
| Gasoline (Petrol) | litres | 0.00 | 0.00 | 14,154.00 |
| Diesel | | 0.00 | 0.00 | 628.00 |

***Scope 2 Input Details***

***Electricity Combustion Inputs***

| Region | Input Unit | 2023 | 2024 | 2025 |
|---|---|---|---|---|
| Peninsular Malaysia (Tenaga Nasional) | kWh | 0.00 | 0.00 | 497,833.00 |

***Revenue Inputs (Used for Intensity Calculation)***

| Year | Revenue (RM) |
|---|---|
| No annual revenue data submitted or all revenues are zero. | |

Metric tonnes of carbon dioxide equivalents (tCO2e)

| Sustainability Matter | Metric | Measurement Unit | 2025 | 2026 |
|---|---|---|---|---|
| GHG emissions | Scope 1 | Metric tonnes of carbon dioxide equivalents (tCO2e) | 0 | 0 |
| GHG emissions | Scope 2 Location-based | | 385.32 | 279.64 |
| GHG emissions | Scope 3 Cat. 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2) | | 34.21 | 10.71 |

## Assurance Statement

This Statement, to enhance its credibility, has been internally reviewed by the Group Internal Audit and Compliance Department. However, as part of our continuous improvement efforts, we are considering an external assurance in the future to further demonstrate our commitment in sustainability reporting.

| Sustainability Matter | Metric | Measurement Unit | 2025 | 2026 | Target | Assurance | Remarks |
|---|---|---|---|---|---|---|---|
| Anti-corruption | Percentage of employees who have received training on anti-corruption - Executive | Percentage | 58 | 52 | — | Internal | |
| Anti-corruption | Percentage of employees who have received training on anti-corruption - Non-Executive | Percentage | 58 | 45 | — | Internal | |
| Anti-corruption | Confirmed incidents of corruption and action taken | Number | 0 | 0 | — | Internal | |
| Community/Society | Total amount invested in the community where the target beneficiaries are external to the listed issuer | MYR | 747,227.43 | * 631,861.10 | — | Internal | |
| Footnote 2026 | Changes have been made to correct the amount stated in Community/Society for Year 2026 | | | | | | |
| Community/Society | Total number of beneficiaries of the investment in communities | Number | 73 Masjid/Sur-au/Madrasah | * 3 Schools<br>804 Individuals<br>150 Masjid/Surau/Madrasa-h/Islamic Institution<br>2 Communities Kedah | — | Internal | |
| Footnote 2026 | Changes have been made to correct the spelling of “communities.” | | | | | | |
| Diversity | Percentage of employees by gender - Directors (Male) | Percentage | 89 | 89 | — | Internal | |
| Diversity | Percentage of employees by gender - Directors (Female) | Percentage | 11 | 11 | — | Internal | |
| Diversity | Percentage of employees by gender - Executive (Male) | Percentage | 49 | 45 | — | Internal | |

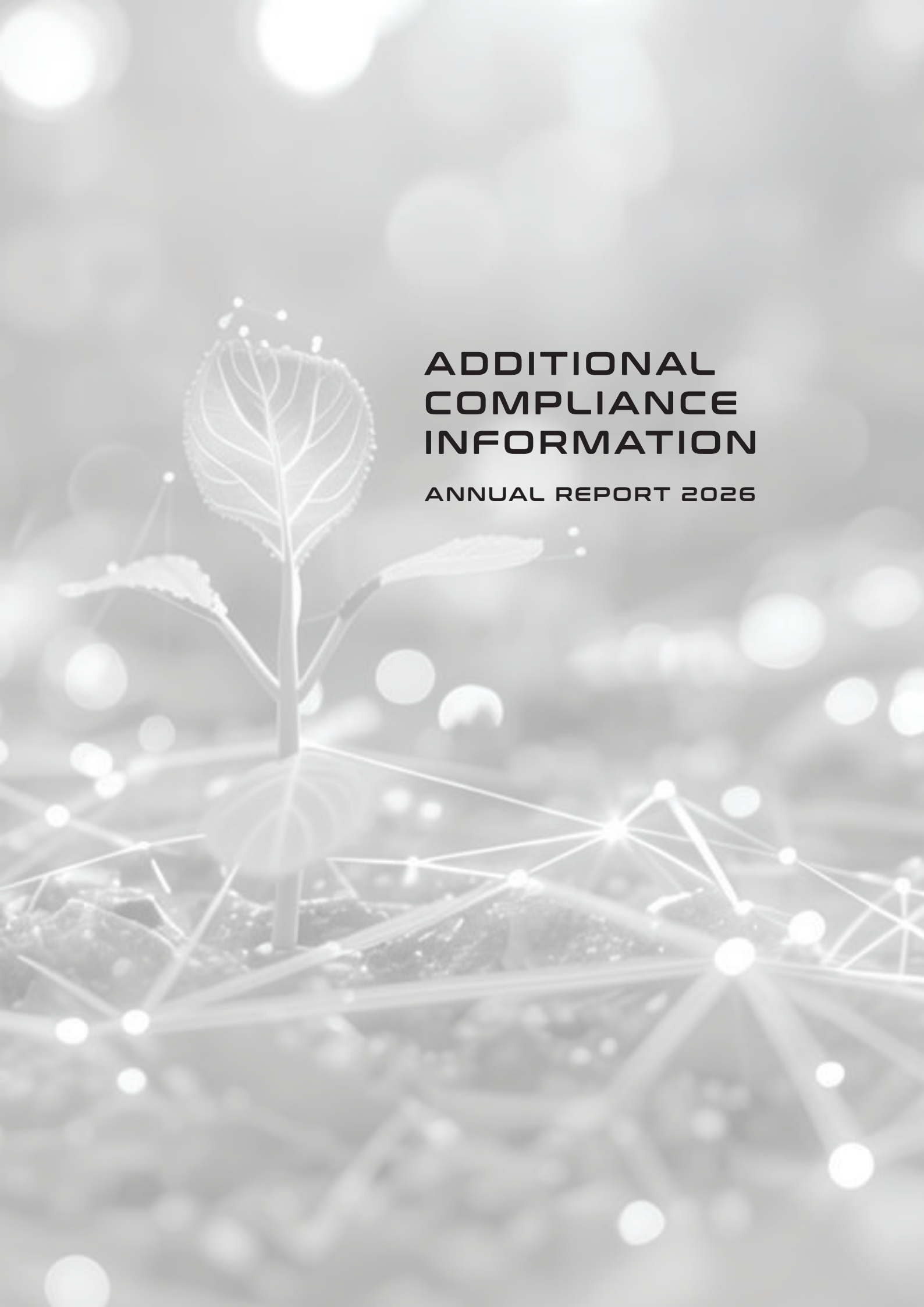
| Sustainability Matter | Metric | Measurement Unit | 2025 | 2026 | Target | Assurance | Remarks |
|---|---|---|---|---|---|---|---|
| Diversity | Percentage of employees by gender - Executive (Female) | Percentage | 34 | 36 | — | Internal | |
| Diversity | Percentage of employees by gender - Non-Executive (Male) | Percentage | 9 | 9 | — | Internal | |
| Diversity | Percentage of employees by gender - Non-Executive (Female) | Percentage | 8 | 10 | — | Internal | |
| Diversity | Percentage of employees by age group - Executive (Under 30) | Percentage | 35 | 34 | — | Internal | |
| Diversity | Percentage of employees by age group - Executive (Between 30-50) | Percentage | 33 | 33 | — | Internal | |
| Diversity | Percentage of employees by age group - Executive (Above 50) | Percentage | 15 | 14 | — | Internal | |
| Diversity | Percentage of employees by age group - Non-Executive (Under 30) | Percentage | 4 | 6 | — | Internal | |
| Diversity | Percentage of employees by age group - Non-Executive (Between 30-50) | Percentage | 9 | 8 | — | Internal | |
| Diversity | Percentage of employees by age group - Non-Executive (Above 50) | Percentage | 4 | 5 | — | Internal | |
| Diversity | Percentage of employees by age group - Directors (Under 30) | Percentage | 0 | 0 | — | Internal | |

| Sustainability Matter | Metric | Measurement Unit | 2025 | 2026 | Target | Assurance | Remarks |
|---|---|---|---|---|---|---|---|
| Diversity | Percentage of employees by age group - Directors (Between 30-50) | Percentage | 11 | 0 | — | Internal | |
| Diversity | Percentage of employees by age group - Directors (Above 50) | Percentage | 89 | 100 | — | Internal | |
| Energy Management | Total energy consumption | MWh | 497.833 | 620.218 | — | Internal | |
| Health and safety | Number of work-related fatalities | Number | 0 | 0 | — | Internal | |
| Health and safety | Lost time incident rate | Number | 0 | 0 | — | Internal | |
| Health and safety | Number of employees trained on health and safety standards | Number | 7 | 7 | — | Internal | |
| Labour practices and standards | Total hours of training - Executive | Hours | 7242 | 14156 | — | Internal | |
| Labour practices and standards | Total hours of training - Non-Executive | Hours | 777 | 1184 | — | Internal | |
| Labour practices and standards | Average training hour per employee - Executive | Hours | 47 | 80 | — | Internal | |
| Labour practices and standards | Average training hour per employee - Non - Executive | Hours | 25 | 30 | — | Internal | |
| Labour practices and standards | Percentage of employees - Temporary/Contract | Percentage | 46 | 49 | — | Internal | |
| Labour practices and standards | Total number of new hires (Executive and Non-Executive) | Number | 44 | 54 | — | Internal | |
| Labour practices and standards | Total number of employee turnover - Executive | Number | 9 | 11 | — | Internal | |

| Sustainability Matter | Metric | Measurement Unit | 2025 | 2026 | Target | Assurance | Remarks |
|---|---|---|---|---|---|---|---|
| Labour practices and standards | Total number of employee turnover - Non-Executive | Number | 5 | 9 | — | Internal | |
| Labour practices and standards | Number of substantiated complaints concerning human rights violations | Number | 0 | 0 | — | Internal | |
| Supply chain and management | Proportion of spending on local suppliers | Percentage | 99.70 | 99.90 | — | Internal | |
| Water | Total water consumption | megalitre | 1.707 | 2.187 | — | Internal | |

| Sustainability Matter | Metric | Measurement Unit | 2025 | 2026 | Target | Assurance | Remarks |
|---|---|---|---|---|---|---|---|
| Data privacy and security | Number of substantiated complaints concerning breaches of customer privacy and losses of customer data | Number | 0 | 0 | — | Internal | Monitoring via Wazuh SIEM from Jan 2026.<br>ISO 27001:2022 certified April 2026.<br>Pre-Jan 2026 data from IT logs |

| Sustainability Matter | Metric | Measurement Unit | 2025 | 2026 | Target | Assurance | Remarks |
|---|---|---|---|---|---|---|---|
| GHG emissions | Scope 1 | Metric tonnes of carbon dioxide equivalents (tCO2e) | 0 | 0 | — | Internal | |
| GHG emissions | Scope 2 Location-based | Metric tonnes of carbon dioxide equivalents (tCO2e) | 385.32 | 279.64 | — | Internal | |
| GHG emissions | Scope 3 Cat.3: Fuel-and-energy-related activities (not included in Scopes 1 or 2) | Metric tonnes of carbon dioxide equivalents (tCO2e) | 34.21 | 10.71 | — | Internal | |



# ADDITIONAL COMPLIANCE INFORMATION

ANNUAL REPORT 2026

# ADDITIONAL COMPLIANCE INFORMATION

The following information is provided in compliance with paragraph 9.25 of Main Market Listing Requirement.

1. **Directors (as at 30 September 2026)**
   None of the Directors has any family relationships except Wan Adlan Affandy Wan Abdul Rahman, who is the brother-in-law of Fazlan Azri Tajudin. The profiles of the respective directors are set out on pages 10 to 12 of this Annual Report.

2. **Offence (as at 30 September 2026)**
   None of the Directors has been convicted of any offence within the past five years, other than traffic offences.

3. **Conflict of Interest (as at 30 September 2026)**
   There has been no conflict of interest between any of the Directors and the Company and its subsidiaries.

4. **Share Buyback**
   The Company did not enter into any share buy-back transaction during the financial year.

5. **Options, Warrants or Convertible Securities**
   There were no options, warrants or convertible securities exercised during the financial year.

6. **American Depository Receipt ("ADR") or Global Depository Receipt ("GDR") Programme (as at 30 September 2026)**
   During the financial year, the Group did not sponsor any ADR or GDR programme.

7. **Imposition of Sanctions and/or Penalties (as at 30 September 2026)**
   There were no sanctions and/or penalties imposed on the Company and its subsidiaries, Directors or management by the relevant regulatory bodies during the financial year.

8. **Audit and Non-Audit Fees**
   During the financial year, the following fees are payable to the company's auditor, TGS TW PLT for services rendered:

| | Group (RM) | Company (RM) |
|---|---|---|
| - Audit fees | 125,500 | 55,000 |
| - Non-audit fees | 7,000 | 7,000 |

9. **Profit Forecast**
   The Company did not release any profit estimate, forecast or projection for the financial year. The disclosure requirements for explanatory notes for profit forecast are therefore not applicable.

10. **Profit Guarantee**
    During the financial year, there were no profit guarantees given by the Group.

11. **Material Contracts**
    There were no material contracts entered into by the Company and its subsidiaries involving Directors' and major shareholders' interests which were still subsisting as at the end of the financial year or if not then subsisting, entered into since the end of the previous financial year.

12. **Revaluation Policy on Landed Properties**
    The Group has adopted a policy of regular revaluation on its landed properties in the financial year as disclosed in Note 3 of the Financial Statements.

13. **Related Party Transactions**
    Details of the transactions with related parties undertaken by the Group during the period as disclosed in Note 32 of the Financial Statements.

14. **Recurrent Related Party Transactions**
    The Company has not sought any mandate from the shareholders for Recurrent Related Party Transactions ("RRPT") and has not entered into any RRPT since the last AGM.



# STATISTICS ON SHAREHOLDINGS

ANNUAL REPORT 2026

# STATISTICS ON SHAREHOLDINGS

**Statement of Shareholdings (as at 30 September 2026)**

| | |
|---|---|
| Issued Shares Capital | : 60,000,000 Ordinary shares |
| Paid Up Capital | : RM16,022,580 |
| Voting Rights | : One vote per shareholder on a show of hands |
| | One vote per share on a poll |
| No. Of Shareholders | : 2,254 |

**Analysis of Shareholdings**

**A. Distribution of Shareholdings (as at 30 September 2026)**

| Size of Shareholdings | Shareholders | Shareholding | % |
|---|---|---|---|
| Less than 100 | 40 | 912 | 0.00 |
| 100 - 1000 | 1,372 | 1,172,980 | 2.03 |
| 1,001 - 10,000 | 599 | 2,756,900 | 4.76 |
| 10,001 - 100,000 | 207 | 6,175,860 | 10.66 |
| 100,001 to less than 5% of issued shares | 33 | 23,657,815 | 40.86 |
| 5% and above of issued shares | 3 | 24,140,733 | 41.69 |
| **Total** | **2,254** | **57,905,200** | **100.00** |

**B. List of Thirty (30) Largest Shareholders (as at 30 September 2026)**

| | Name | No. of Shares | % |
|---|---|---|---|
| 1 | Valiant Chapter Sdn Bhd | 14,819,765 | 25.59 |
| 2 | Kauthar Sdn Bhd | 4,730,832 | 8.17 |
| 3 | Unique Pyramid Sdn Bhd | 4,590,136 | 7.93 |
| 4 | GD Services PLT | 2,886,800 | 4.99 |
| 5 | Berjaya Equity Nominees (Tempatan) Sdn Bhd<br>Berjaya Mutual Berhad for Amanah Raya Berhad for Common Fund | 2,860,000 | 4.94 |
| 6 | Initiative Aims Sdn Bhd | 2,825,662 | 4.88 |
| 7 | Gigantic Talent Sdn Bhd | 2,823,700 | 4.88 |
| 8 | Berjaya Equity Nominees (Tempatan) Sdn Bhd<br>Exempt for Berjaya Mutual Berhad | 2,790,000 | 4.82 |
| 9 | Fazlan & Amal Sdn Bhd | 1,250,100 | 2.16 |
| 10 | Redtone Digital Berhad | 1,161,700 | 2.01 |
| 11 | Datuk Mohd Shu'aib Bin Hj Ishak | 1,141,428 | 1.97 |
| 12 | Mohd Termizi Bin Mamat @ Muhamad | 990,800 | 1.71 |
| 13 | RHB Nominees (Tempatan) Sdn Bhd<br>Pledged Securities Account For Mohamed Faroz Bin Mohamed Jakel | 770,000 | 1.33 |
| 14 | Kauthar General Services Sdn Bhd | 563,500 | 0.97 |
| 15 | Yong Chin Hin | 449,300 | 0.78 |
| 16 | Alliancegroup Nominees (Tempatan) Sdn Bhd<br>Pledged Securities Account For On Kok Thong | 343,200 | 0.59 |
| 17 | Kenanga Nominees (Tempatan) Sdn Bhd<br>Rakuten Trade Sdn Bhd For Tan Hooi Kueng | 332,000 | 0.57 |
| 18 | Tan Say Leong | 320,000 | 0.55 |

**B. List of Thirty (30) Largest Shareholders (as at 30 September 2026) (Continued)**

| | Name | No. of Shares | % |
|---|---|---|---|
| 19 | Ahmad Yasri Bin Mohd Hashim @ Mohd Hassan | 202,385 | 0.35 |
| 20 | Berjaya Equity Nominees (Tempatan) Sdn Bhd<br>Pledged Securities Account For Haw Kim Ek | 200,000 | 0.35 |
| 21 | Lim Poh Keow | 200,000 | 0.35 |
| 22 | Chua Soak Sun | 166,200 | 0.29 |
| 23 | Shim Kuan Yan | 153,000 | 0.26 |
| 24 | Cheng Sang Uh | 139,200 | 0.24 |
| 25 | MBSB Investment Nominees (Tempatan) Sdn Bhd<br>Pledged Securities Account For Muara Setara Sdn Bhd | 135,800 | 0.23 |
| 26 | Kenanga Nominees (Tempatan) Sdn Bhd<br>Pledged Securities Account For Cheah Goi Ching | 135,000 | 0.23 |
| 27 | Moomoo Nominees (Tempatan) Sdn. Bhd.<br>Pledged Securities Account For Cheong Soon Hock | 128,800 | 0.22 |
| 28 | RHB Nominees (Tempatan) Sdn Bhd<br>Pledged Securities Account For Gan Thiam Seng | 126,000 | 0.22 |
| 29 | Tan Hooi Kueng | 121,300 | 0.21 |
| 30 | Balamurugan A/L Tanga Rajoo | 120,000 | 0.21 |

Note:
The computation of the above percentage (%) excludes the Treasury Shares of 2,094,800 held by the Company.

**C. Substantial Shareholders (as at 30 September 2026)**
**(as shown in the Register of Substantial Shareholders)**

| Name of Substantial Shareholders | No. of Shares Held | % |
|---|---|---|
| 1. Valiant Chapter Sdn Bhd | 14,819,765 | 25.59 |
| 2. Kauthar Sdn Bhd | 4,730,832 | 8.17 |
| 3. Unique Pyramid Sdn Bhd | 4,590,136 | 7.93 |

Note:
The computation of the above percentage (%) excludes the Treasury Shares of 2,094,800 held by the Company.

# STATISTICS ON SHAREHOLDINGS

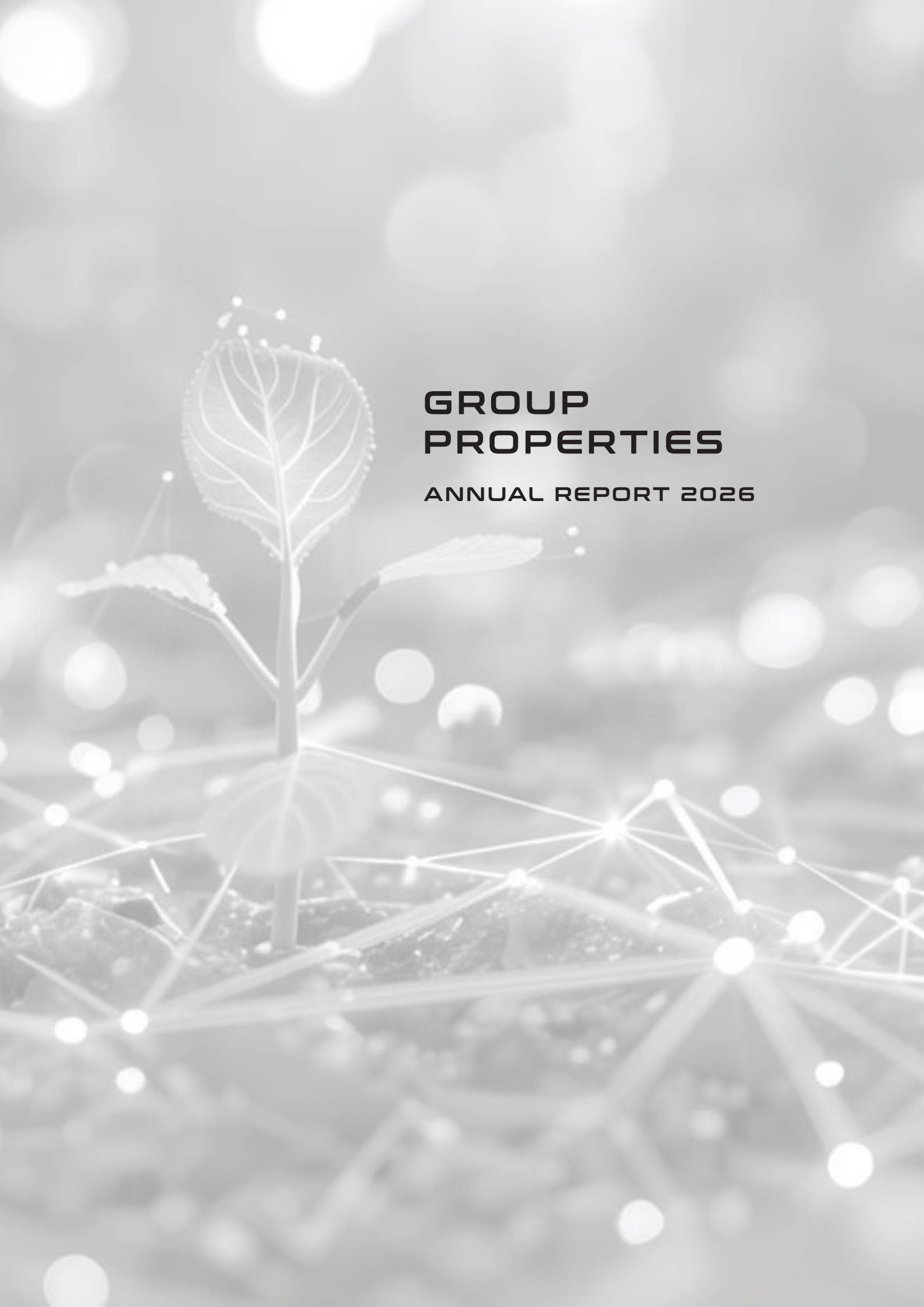
**D. Directors' Shareholding (as at 30 September 2026)**
**(as shown in the Register of Directors' Shareholding)**

| Directors | No. of Share Held (Direct) | No. of Share Held (Indirect) | % |
|---|---|---|---|
| 1. Dato' Bistamam Ramli | 0 | 0 | 0.00 |
| 2. Dato' Sri Syed Ismail Syed Azizan | 0 | 0 | 0.00 |
| 3. Datuk Mohd Shu'aib Hj Ishak | 1,141,428 | 0 | 1.97 |
| 4. Ahmad Yasri Mohd Hashim @Mohd Hassan | 202,385 | 0 | 0.35 |
| 5. Md Arif Hasan | 0 | 0 | 0.00 |
| 6. Adenan Ismail | 0 | 0 | 0.00 |
| 7. Wan Adlan Affandy Wan Abdul Rahman | 0 | 0 | 0.00 |
| 8. Saadah Huda Sholah | 0 | 0 | 0.00 |
| 9. Fazlan Azri Tajudin | 0 | 1,813,600 | 3.13 |

Notes:
i. Fazlan Azri Tajudin is deemed interested in the shares held by Fazlan & Amal Sdn Bhd and Kauthar General Services Sdn Bhd by virtue of his 25% and 50% interest therein respectively.
ii. The computation of the above percentage (%) excludes the Treasury Shares of 2,094,800 held by the Company.

**E. Directors' Shareholding in subsidiaries and associate companies**
**(as at 30 September 2026)**

| Directors | No. of Share Held (Direct) | No. of Share Held (Indirect) | % |
|---|---|---|---|
| 1. Dato' Bistamam Ramli | | | |
| Nil | - | - | - |
| 2. Dato' Sri Syed Ismail Syed Azizan | | | |
| Nil | - | - | - |
| 3. Datuk Mohd Shu'aib Hj Ishak | | | |
| Nil | - | - | - |
| 4. Ahmad Yasri Mohd Hashim @ Mohd Hassan | | | |
| Nil | - | - | - |
| 5. Md Arif Hasan | | | |
| Nil | - | - | - |
| 6. Adenan Ismail | | | |
| Nil | - | - | - |
| 7. Wan Adlan Affandy Wan Abdul Rahman | | | |
| Nil | - | - | - |
| 8. Saadah Huda Sholah | | | |
| Nil | - | - | - |
| 9. Fazlan Azri Tajudin | | | |
| Nil | - | - | - |



# GROUP PROPERTIES

## ANNUAL REPORT 2026

# GROUP PROPERTIES
as at 30 June 2026

| Location | Description/ Current Use of Building | Tenure/ Tenure Period | Date of Revaluation | Approximate Age of Building (years) | Building Area/ Land Area (sq. meters) | Net Book Value (RM'000) |
|---|---|---|---|---|---|---|
| Lot No. 11341<br>Title No. PN 28142<br>Mukim of Ampang,<br>District and State of<br>Wilayah Persekutuan<br>Kuala Lumpur.<br><br>(No. 33, Jalan 2/76C<br>Desa Pandan, 55100<br>Kuala Lumpur) | Terrace Shop/Offices<br>● Own Occupation (Office space) | Leasehold / 99 years expiring on 06.07.2085 | 30 Sept. 2021 | 32 | 950.08 / 334.00 | 4,608 |
| Lot No. 11332<br>Title No. PN 36545<br>Mukim of Ampang,<br>District and State of<br>Wilayah Persekutuan<br>Kuala Lumpur.<br><br>(No. 32, Jalan 1/76C,<br>Desa Pandan, 55100<br>Kuala Lumpur) | Terrace Shop/Offices<br>● Own Occupation (Office space) | Leasehold / 99 years expiring on 06.07.2085 | 30 Sept. 2021 | 32 | 869.13 / 284.00 | 3,767 |
| Lot No. 11304<br>Title No. PN 28631<br>Mukim of Ampang,<br>District and State of<br>Wilayah Persekutuan<br>Kuala Lumpur.<br><br>(No. 2, Jalan 4/76C<br>Desa Pandan, 55100<br>Kuala Lumpur) | Terrace Shop/Offices<br>● Own Occupation (Office space) | Leasehold / 99 years expiring on 07.07.2085 | 30 Sept. 2021 | 31 | 547.46 / 294.00 | 4,218 |
| Lot No. 11303<br>Title No. PN 28632<br>Mukim of Ampang,<br>District and State of<br>Wilayah Persekutuan<br>Kuala Lumpur.<br><br>(No. 4, Jalan 4/76C<br>Desa Pandan, 55100<br>Kuala Lumpur) | Terrace Shop/Offices<br>● Own Occupation (Office space) | Leasehold / 99 years expiring on 07.07.2085 | 30 Sept. 2021 | 31 | 410.00 / 163.00 | 3,010 |
| Lot No. 11302<br>Title No. PN 28633<br>Mukim of Ampang,<br>District and State of<br>Wilayah Persekutuan<br>Kuala Lumpur.<br><br>(No. 6 Jalan 4/76C,<br>Desa Pandan, 55100<br>Kuala Lumpur) | Terrace Shop/Offices<br>● Own Occupation (Office space) | Leasehold / 99 years expiring on 07.07.2085 | 30 Sept. 2021 | 31 | 443.34 / 163.00 | 3,110 |

# GROUP PROPERTIES

as at 30 June 2026

| Location | Description/ Current Use of Building | Tenure/ Tenure Period | Date of Revaluation | Approximate Age of Building (years) | Building Area/ Land Area (sq. meters) | Net Book Value (RM'000) |
|---|---|---|---|---|---|---|
| Lot No. 11348 Title No. PN 36544 Mukim of Ampang, District and State of Wilayah Persekutuan Kuala Lumpur.<br><br>(No. 19, Jalan 2/76C Desa Pandan, 55100 Kuala Lumpur) | Terrace Shop/Offices<br>● Own Occupation (Office space) | Leasehold / 99 years expiring on 06.07.2085 | 30 Sept. 2021 | 31 | 434.79 / 153.00 | 2,573 |
| Lot No. 11347 Title No. PN 36543 Mukim of Ampang, District and State of Wilayah Persekutuan Kuala Lumpur.<br><br>(No. 21, Jalan 2/76C Desa Pandan, 55100 Kuala Lumpur) | Terrace Shop/Offices<br>● Own Occupation (Office space) | Leasehold / 99 years expiring on 06.07.2085 | 30 Sept. 2021 | 31 | 434.79 / 153.00 | 2,471 |
| Lot No. 11462 Held under Strata Title Pajakan Negeri (WP): 28323/M1/2/2 Mukim of Ampang District and State of Wilayah Persekutuan Kuala Lumpur.<br><br>(No. 23-1, First Floor, Jalan 5/76B Desa Pandan, 55100 Kuala Lumpur) | Terrace Shop/Offices<br>● Own Occupation (Office space) | Leasehold / 99 years expiring on 06.07.2085 | 30 Sept. 2021 | 32 | 139.00 | 434 |



# REPORTS AND FINANCIAL STATEMENTS

## ANNUAL REPORT 2026

**EDARAN BERHAD**
(Incorporated in Malaysia)

**REPORTS AND FINANCIAL STATEMENTS**

**30 JUNE 2026**

**INDEX**
*****


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**EDARAN BERHAD**
(Incorporated in Malaysia)

# DIRECTORS' REPORT

The Directors have pleasure in submitting their report together with the audited financial statements of the Group and of the Company for the financial year ended 30 June 2026.

## Principal Activities

The Company is principally engaged in the provision of management services and investment holding. The principal activities of its subsidiary companies are disclosed in Note 7 to the financial statements.

## Financial Results

| | Group<br>RM | Company<br>RM |
|---|---|---|
| Profit for the financial year | 4,171,965 | 2,643,602 |
| Attributable to: | | |
| Owners of the Company | 4,171,965 | 2,643,602 |

## Reserves and Provisions

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

## Dividends

Since the end of the last financial year, the Company paid:

| | RM |
|---|---|
| Interim single-tier dividend of 3.00 sen per ordinary share in respect of the financial year ended 30 June 2026 on 6 February 2026 | 1,737,156 |

The Board of Directors does not recommend any final dividend in respect of the current financial year.

**Issue of Shares and Debentures**

There was no issuance of shares or debentures during the financial year.

**Treasury Shares**

As of 30 June 2026, the Company held 2,094,800 treasury shares out of the total 60,000,000 issued ordinary shares. Further relevant details are disclosed in Note 17 to the financial statements.

**Options Granted Over Unissued Shares**

No options were granted to any person to take up unissued shares of the Company during the financial year.

**Directors**

The Directors in office during the financial year until the date of this report are:

| | |
|---|---|
| Dato' Abdul Halim Abdullah * | (Retired on 1 July 2026) |
| Dato' Bistamam Ramli * | (Appointed on 23 January 2026) |
| Datuk Mohd Shu'aib Hj Ishak * | |
| Dato' Sri Syed Ismail Syed Azizan | |
| Ahmad Yasri Mohd Hashim @ Mohd Hassan | |
| Md Arif Hasan * | |
| Adenan Ismail | |
| Wan Adlan Affandy Wan Abdul Rahman * | |
| Saadah Huda Sholah | |
| Fazlan Azri Tajudin * | |

The Directors who held office in the subsidiary companies (excluding Directors who are also Directors of the Company) during the financial year up to the date of this report:

Amir Ghani Ahmad Abdul Ghani
Abdul Aziz Shik Razak
Mustafa Rawther Mohamed Rawther
Pg Sharifful Bahri PSI Pg Hj Ismail
Harliana Hj Untong

* *Director of the Company and its subsidiary companies*

The information required to be disclosed pursuant to Section 253 of the Companies Act 2016 in Malaysia is deemed incorporated herein by such reference to the financial statements of the respective subsidiary companies and made a part hereof.

**Directors' Interests in Shares**

The interests and deemed interests in the shares of the Company and of its related corporations (other than wholly owned subsidiary companies) of those who were Directors at financial year end according to the Register of Directors' Shareholdings are as follows:

| | At 1.7.2025 | Bought | Sold | At 30.6.2026 |
|---|---|---|---|---|
| **Interests in the Company** | | | | |
| **Direct Interests** | | | | |
| Datuk Mohd Shu'aib Hj Ishak | 1,141,428 | - | - | 1,141,428 |
| Ahmad Yasri Mohd Hashim @ Mohd Hassan | 202,385 | - | - | 202,385 |
| **Indirect Interests** | | | | |
| Fazlan Azri Tajudin * | 1,722,600 | 91,000 | - | 1,813,600 |

* Deemed interest by virtue of his interest in Fazlan & Amal Sdn. Bhd. and Kauthar General Services Sdn. Bhd. which holds 1,250,100 and 563,500 shares in the Company respectively.

Other than as disclosed above, none of the other Directors in office at the end of the financial year have any interest in shares in the Company or its related corporations during the financial year.

**Directors' Benefits**

Since the end of the previous financial year, no Director of the Company has received or become entitled to receive a benefit (other than a benefit included in the aggregate amount of remuneration received or due and receivable by Directors as shown below) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest.

The details of the Directors' remuneration for the financial year ended 30 June 2026 are as below:

| | Group RM | Company RM |
|---|---|---|
| Fee | 960,000 | 324,000 |
| Salaries and other emoluments | 1,465,000 | 1,105,000 |
| Social security contributions | 1,839 | 1,393 |
| Defined contribution plans | 110,400 | 96,000 |
| Estimated money value of benefits-in-kind | 16,979 | 8,646 |
| | 2,554,218 | 1,535,039 |

**Directors' Benefits (Cont'd)**

Neither during nor at the end of the financial year, was the Company a party to any arrangement whose object was to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

**Indemnity and Insurance Costs**

There was no indemnity given to or insurance effected for any Directors, officers and auditors of the Company in accordance with Section 289 of the Companies Act 2016 in Malaysia.

**Other Statutory Information**

(a) Before the financial statements of the Group and of the Company were prepared, the Directors took reasonable steps:

(i) to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and satisfied themselves that adequate allowance had been made for doubtful debts and there were no bad debts to be written off; and

(ii) to ensure that any current assets which were unlikely to be realised in the ordinary course of business including the value of current assets as shown in the accounting records of the Group and of the Company have been written down to an amount which the current assets might be expected so to realise.

(b) At the date of this report, the Directors are not aware of any circumstances:

(i) which would render it necessary to write off any bad debts or the amount of the allowances for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; or

(ii) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; or

(iii) not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading; or

(iv) which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

**Other Statutory Information (Cont'd)**

(c) At the date of this report, there does not exist:

(i) any charge on the assets of the Group and of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or

(ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year.

(d) In the opinion of the Directors:

(i) no contingent liability or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group and of the Company to meet its obligations as and when they fall due;

(ii) the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature; and

(iii) there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

**Subsidiary Companies**

The details of the subsidiary companies are disclosed in Note 7 to the financial statements.

**Auditors**

The Auditors, Messrs. TGS TW PLT (202106000004 (LLP0026851-LCA) & AF002345), have expressed their willingness to continue in office.

Auditors' remuneration of the Group and of the Company as disclosed in Note 25 to the financial statements are RM132,500 and RM62,000 respectively.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors dated 6 October 2026.

DATO' BISTAMAM RAMLI

FAZLAN AZRI TAJUDIN

KUALA LUMPUR

**EDARAN BERHAD**
(Incorporated in Malaysia)

## STATEMENT BY DIRECTORS
## Pursuant to Section 251(2) of the Companies Act 2016

We, the undersigned, being two of the Directors of the Company, do hereby state that, in the opinion of the Directors, the financial statements set out on pages 17 to 101 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 30 June 2026 and of their financial performance and cash flows for the financial year then ended.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors dated 6 October 2026.

DATO' BISTAMAM RAMLI

FAZLAN AZRI TAJUDIN

KUALA LUMPUR

**EDARAN BERHAD**
(Incorporated in Malaysia)

**STATUTORY DECLARATION**
**Pursuant to Section 251(1) of the Companies Act 2016**

I, DATO' BISTAMAM RAMLI, being the Director primarily responsible for the financial management of Edaran Berhad, do solemnly and sincerely declare that to the best of my knowledge and belief, the financial statements set out on pages 17 to 101 are correct and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by the )
abovenamed at Kuala Lumpur in the )
Federal Territory on 6 October 2026 )

DATO' BISTAMAM RAMLI

Before me,

SHI'ARATUL AKMAL SAHARI
Commissioner for Oaths

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EDARAN BERHAD**
[Registration No: 199201010141 (241644-W)]
(Incorporated in Malaysia)

## Report on the Audit of the Financial Statements

### Opinion

We have audited the financial statements of Edaran Berhad, which comprise the statements of financial position as at 30 June 2026 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 17 to 101.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 30 June 2026, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

### Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Basis for Opinion (Cont'd)

*Independence and Other Ethical Responsibilities*

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), as applicable to audits of financial statements of public interest entities and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

## Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

| Key audit matters | How we addressed the key audit matters |
|---|---|
| **Contract revenue and contract costs recognition**<br><br>Refer to Note 3 (Material Accounting Policy Information) and Note 10 (Contract Assets and Contract Liabilities).<br><br>The Group is involved in construction service contract which span more than one accounting period. The revenue from construction service activities is recognised over the period of the contract by reference to the progress towards complete satisfaction of the performance obligations under the contracts. | We evaluated whether the accounting policy adopted by the management is consistent with the requirements of MFRS 15 *Revenue from Contracts with Customers*.<br><br>We verified the total contract sums and material cost elements in the project budgets for selected significant on-going projects against their respective supporting documents including contracts, key assumptions and relevant workings for estimates of contract costs. |

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EDARAN BERHAD (CONT'D)**
[Registration No: 199201010141 (241644-W)]
(Incorporated in Malaysia)

**Key Audit Matters (Cont'd)**

| Key audit matters | How we addressed the key audit matters |
|---|---|
| **Contract revenue and contract costs recognition (Cont'd)**<br><br>The Group uses the percentage of completion method in accounting for the progress towards complete satisfaction of the performance obligations.<br><br>We identified contract revenue and contract costs as key audit matter as significant management judgement and estimates are involved in estimating the total construction service contract costs.<br><br>The significant judgement includes determining the progress towards satisfaction of performance obligation, the extent of the construction service costs incurred and the estimated total construction service costs.<br><br>Such judgement involves estimation uncertainty which the changes in these judgements could lead to a material change in the value of revenue recognised. | We inquired the management regarding the status of the ongoing project to ascertain the alignment in determining the revenue recognition and whether the total budgeted cost is estimated reliably.<br><br>We recomputed and assess the mathematical accuracy of revenue and costs recognised based on percentage of completion method and considered the implications of any identified error and change in estimates.<br><br>We examined cost and the recognised project revenue on which the determination of completion ratio is based. The mathematical accuracy of the percentage of completion on cost calculation is tested.<br><br>We assessed the adequacy and reasonableness of the disclosures in the financial statements. |
| **Recoverability of trade receivables**<br><br>Refer to Note 3 (Material Accounting Policy Information) and Note 11 (Trade Receivables). | We obtained the understanding of the Group's credit risk policy, and tested the processes used by management to assess credit exposures. |

## Key Audit Matters (Cont'd)

| Key audit matters | How we addressed the key audit matters |
|---|---|
| **Recoverability of trade receivables (Cont'd)** | |
| The Group's trade receivables amounting to RM26 million, representing approximately 38% of the Group's total current assets as at 30 June 2026.<br><br>The assessment of recoverability of receivables involved judgements and estimation uncertainty in analysing historical bad debts, customer concentration, customer creditworthiness and customer payment terms. | We assessed the reasonableness of the methods and assumptions used by management in estimating the recoverable amount and impairment loss, which include consideration of the current economic.<br><br>We tested the accuracy and completeness of the data used by the management.<br><br>We reviewed the adequacy of the amount of impairment loss and inquired the management regarding the recoverability of a sample of trade receivables that are pass due but not impaired accounts and review of customers' correspondence.<br><br>We reviewed the appropriateness of the indicators of impairment and disclosures made in accordance with MFRS 9 *Financial Instruments.* |

We have determined that there are no key audit matters to communicate for the Company in our report.

## Information Other than the Financial Statements and Auditors' Report Thereon

The Directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

**Information Other than the Financial Statements and Auditors' Report Thereon (Cont'd)**

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Responsibilities of the Directors for the Financial Statements**

The Directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EDARAN BERHAD (CONT'D)**
[Registration No: 199201010141 (241644-W)]
(Incorporated in Malaysia)

## Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.

**Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)**

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also: (Cont'd)

- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.

- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work perform for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EDARAN BERHAD (CONT'D)**
[Registration No: 199201010141 (241644-W)]
(Incorporated in Malaysia)

## Report on Other Legal and Regulatory Requirements

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiary company of which we have not acted as auditors, are disclosed in Note 7 to the financial statements.

## Other Matters

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

TGS TW PLT
202106000004 (LLP0026851-LCA) & AF002345
Chartered Accountants

LIAN JAT MEANG
03679/08/2028 J
Chartered Accountant

KUALA LUMPUR
28 October 2026

**EDARAN BERHAD**
(Incorporated in Malaysia)

**STATEMENTS OF FINANCIAL POSITION**
**AS AT 30 JUNE 2026**

| | | Group | | Company | |
|---|---|---|---|---|---|
| | | 2026 | 2025 | 2026 | 2025 |
| | Note | RM | RM | RM | RM |
| **ASSETS** | | | | | |
| **Non-current assets** | | | | | |
| Property, plant and equipment | 4 | 68,984,867 | 101,394,418 | 1,108,144 | 1,340,239 |
| Right-of-use assets | 5 | 18,890,014 | 19,459,427 | 34,714 | 52,826 |
| Intangible assets | 6 | 1,970 | 1,970 | - | - |
| Investment in subsidiary companies | 7 | - | - | 40,248,416 | 40,475,587 |
| Other investments | 8 | - | - | - | - |
| | | 87,876,851 | 120,855,815 | 41,391,274 | 41,868,652 |
| **Current assets** | | | | | |
| Inventories | 9 | 1,662,083 | 238,764 | - | - |
| Contract assets | 10 | 1,484,000 | 1,050,714 | - | - |
| Trade receivables | 11 | 26,484,584 | 30,150,634 | - | - |
| Other receivables | 12 | 3,382,593 | 1,818,814 | 90,701 | 87,855 |
| Amount due from subsidiary companies | 13 | - | - | - | 1,917,287 |
| Tax recoverable | | 1,215 | 900 | 1,215 | 900 |
| Deposits, bank and cash balances | 14 | 36,825,739 | 43,487,309 | 1,721,270 | 1,932,340 |
| | | 69,840,214 | 76,747,135 | 1,813,186 | 3,938,382 |
| **Total assets** | | 157,717,065 | 197,602,950 | 43,204,460 | 45,807,034 |

**EDARAN BERHAD**
(Incorporated in Malaysia)

**STATEMENTS OF FINANCIAL POSITION**
**AS AT 30 JUNE 2026 (CONT'D)**

| | Note | Group 2026 RM | Group 2025 RM | Company 2026 RM | Company 2025 RM |
|---|---|---|---|---|---|
| **EQUITY** | | | | | |
| Share capital | 15 | 16,022,580 | 16,022,580 | 16,022,580 | 16,022,580 |
| Reserves | 16 | 20,363,703 | 17,928,894 | 2,038,761 | 1,132,315 |
| Treasury shares | 17 | (1,049,536) | (1,049,536) | (1,049,536) | (1,049,536) |
| Equity attributable to owners of the Company | | 35,336,747 | 32,901,938 | 17,011,805 | 16,105,359 |
| Non-controlling interests | | (1,000,675) | (1,000,675) | - | - |
| **Total equity** | | 34,336,072 | 31,901,263 | 17,011,805 | 16,105,359 |
| **LIABILITIES** | | | | | |
| **Non-current liabilities** | | | | | |
| Loans and borrowings | 18 | 42,949,439 | 86,339,246 | - | - |
| Lease liabilities | 19 | 516,429 | 694,431 | 17,982 | 36,864 |
| Deferred tax liabilities | 20 | 3,890,199 | 3,956,079 | - | - |
| | | 47,356,067 | 90,989,756 | 17,982 | 36,864 |
| **Current liabilities** | | | | | |
| Loans and borrowings | 18 | 42,695,625 | 39,111,314 | - | - |
| Lease liabilities | 19 | 625,561 | 787,563 | 18,882 | 18,143 |
| Contract liabilities | 10 | 13,688,196 | 14,688,044 | - | - |
| Trade payables | 21 | 6,955,297 | 5,058,810 | - | - |
| Other payables | 22 | 10,313,573 | 13,332,866 | 471,856 | 1,250,369 |
| Amount due to subsidiary companies | 13 | - | - | 25,683,935 | 28,396,299 |
| Tax payable | | 1,746,674 | 1,733,334 | - | - |
| | | 76,024,926 | 74,711,931 | 26,174,673 | 29,664,811 |
| **Total liabilities** | | 123,380,993 | 165,701,687 | 26,192,655 | 29,701,675 |
| **Total equity and liabilities** | | 157,717,065 | 197,602,950 | 43,204,460 | 45,807,034 |

The accompanying notes form an integral part of the financial statements.

**EDARAN BERHAD**
(Incorporated in Malaysia)

## STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

| | Note | Group 2026 RM | Group 2025 RM | Company 2026 RM | Company 2025 RM |
|---|---|---|---|---|---|
| Revenue | 23 | 144,658,111 | 132,956,639 | 10,008,000 | 11,190,000 |
| Cost of sales | | (96,205,524) | (83,537,388) | - | - |
| **Gross profit** | | 48,452,587 | 49,419,251 | 10,008,000 | 11,190,000 |
| Other income | | 759,249 | 797,031 | 158,227 | 163,458 |
| Net gain/(loss) on impairment of financial assets | | - | - | 110,790 | (708,280) |
| Administrative expenses | | (29,678,378) | (27,593,340) | (6,325,437) | (5,793,999) |
| Other expenses | | (5,867,915) | (6,236,061) | (947,875) | (798,312) |
| **Profit from operation** | | 13,665,543 | 16,386,881 | 3,003,705 | 4,052,867 |
| Finance costs | 24 | (5,626,986) | (9,412,877) | (360,103) | (2,577) |
| **Profit before tax** | 25 | 8,038,557 | 6,974,004 | 2,643,602 | 4,050,290 |
| Taxation | 26 | (3,866,592) | (2,905,786) | - | - |
| **Profit for the financial year, representing total comprehensive income for the financial year** | | 4,171,965 | 4,068,218 | 2,643,602 | 4,050,290 |
| **Profit for the financial year attributable to:** | | | | | |
| Owners of the Company | | 4,171,965 | 4,068,218 | 2,643,602 | 4,050,290 |
| Non-controlling interests | | - | - | - | - |
| | | 4,171,965 | 4,068,218 | 2,643,602 | 4,050,290 |
| **Total comprehensive income attributable to:** | | | | | |
| Owners of the Company | | 4,171,965 | 4,068,218 | 2,643,602 | 4,050,290 |
| Non-controlling interests | | - | - | - | - |
| | | 4,171,965 | 4,068,218 | 2,643,602 | 4,050,290 |
| **Earnings per share (sen)** | | | | | |
| Basic earnings per share | 27 | 7.20 | 7.03 | | |
| Diluted earnings per share | 27 | 7.20 | 7.03 | | |

**EDARAN BERHAD**
(Incorporated in Malaysia)

**STATEMENTS OF CHANGES IN EQUITY**
**FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026**

| | | Attributable to the owners of the Company | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| | | Non-distributable | | | | Distributable | | | |
| **Group** | **Note** | **Share capital RM** | **Treasury shares RM** | **Revaluation reserve RM** | **Foreign currency translation reserve RM** | **Retained earnings RM** | **Total RM** | **Non-controlling interests RM** | **Total equity RM** |
| **At 1 July 2025** | | 16,022,580 | (1,049,536) | 12,296,945 | 424 | 5,631,525 | 32,901,938 | (1,000,675) | 31,901,263 |
| Profit for the financial year, representing total comprehensive income for the financial year | | - | - | - | - | 4,171,965 | 4,171,965 | - | 4,171,965 |
| Transfer from revaluation reserve to retained earnings | 16(a) | - | - | (229,788) | - | 229,788 | - | - | - |
| **Transactions with owners:** | | | | | | | | | |
| - Dividends to owners of the Company | 28 | - | - | - | - | (1,737,156) | (1,737,156) | - | (1,737,156) |
| **At 30 June 2026** | | 16,022,580 | (1,049,536) | 12,067,157 | 424 | 8,296,122 | 35,336,747 | (1,000,675) | 34,336,072 |

**EDARAN BERHAD**
(Incorporated in Malaysia)

**STATEMENTS OF CHANGES IN EQUITY**
**FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)**

| | | Attributable to the owners of the Company | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| | | Non-distributable | | | | Distributable | | | |
| **Group** | **Note** | **Share capital RM** | **Treasury shares RM** | **Revaluation reserve RM** | **Foreign currency translation reserve RM** | **(Accumulated losses)/ Retained earnings RM** | **Total RM** | **Non-controlling interests RM** | **Total equity RM** |
| **At 1 July 2024** | | 68,022,580 | (1,049,536) | 12,526,734 | 424 | (47,915,985) | 31,584,217 | (1,000,675) | 30,583,542 |
| Profit for the financial year, representing total comprehensive income for the financial year | | - | - | - | - | 4,068,218 | 4,068,218 | - | 4,068,218 |
| Transfer from revaluation reserve to retained earnings | 16(a) | - | - | (229,789) | - | 229,789 | - | - | - |
| **Transaction with owners:** | | | | | | | | | |
| - Dividends to owners of the Company | 28 | - | - | - | - | (2,750,497) | (2,750,497) | - | (2,750,497) |
| - Share capital reduction | 15 | (52,000,000) | - | - | - | 52,000,000 | - | - | - |
| **At 30 June 2025** | | 16,022,580 | (1,049,536) | 12,296,945 | 424 | 5,631,525 | 32,901,938 | (1,000,675) | 31,901,263 |

**EDARAN BERHAD**
(Incorporated in Malaysia)

**STATEMENTS OF CHANGES IN EQUITY**
**FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)**

| | | Attributable to owners of the Company | | | |
|---|---|---|---|---|---|
| | | Non-distributable | | Retained | |
| | | Share capital | Treasury shares | earnings/ (Accumulated losses) | Total equity |
| **Company** | **Note** | **RM** | **RM** | **RM** | **RM** |
| **At 1 July 2025** | | 16,022,580 | (1,049,536) | 1,132,315 | 16,105,359 |
| Profit for the financial year, representing total comprehensive income for the financial year | | - | - | 2,643,602 | 2,643,602 |
| **Transactions with owners:** | | | | | |
| - Dividends to owners of the Company | 28 | - | - | (1,737,156) | (1,737,156) |
| **At 30 June 2026** | | 16,022,580 | (1,049,536) | 2,038,761 | 17,011,805 |
| **At 1 July 2024** | | 68,022,580 | (1,049,536) | (52,167,478) | 14,805,566 |
| Profit for the financial year, representing total comprehensive income for the financial year | | - | - | 4,050,290 | 4,050,290 |
| **Transactions with owners:** | | | | | |
| - Dividends to owners of the Company | 28 | - | - | (2,750,497) | (2,750,497) |
| - Share capital reduction | 15 | (52,000,000) | - | 52,000,000 | - |
| **At 30 June 2025** | | 16,022,580 | (1,049,536) | 1,132,315 | 16,105,359 |

**EDARAN BERHAD**
(Incorporated in Malaysia)

**STATEMENTS OF CASH FLOWS**
**FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026**

| | Group | | Company | |
|---|---|---|---|---|
| | **2026** | **2025** | **2026** | **2025** |
| | **RM** | **RM** | **RM** | **RM** |
| **Cash flows from operating activities** | | | | |
| Profit before tax | 8,038,557 | 6,974,004 | 2,643,602 | 4,050,290 |
| Adjustments for: | | | | |
| Amortisation of intangible assets | - | 272,710 | - | - |
| Bad debts written off | - | 285,792 | - | - |
| Depreciation of: | | | | |
| - property, plant and equipment | 35,251,713 | 20,856,320 | 310,808 | 307,292 |
| - right-of-use assets | 1,056,554 | 15,882,172 | 18,112 | 18,112 |
| Dividends income | - | - | (5,250,000) | (7,500,000) |
| Gain on disposal of property, plant and equipment | (38,999) | (7) | - | - |
| Finance costs | 5,626,986 | 9,412,877 | 360,103 | 2,577 |
| Interest income | (715,450) | (681,979) | (153,427) | (163,458) |
| Impairment losses on: | | | | |
| - investment in subsidiary companies | - | - | 227,171 | 128,092 |
| - amount due from subsidiary companies | - | - | 41,925 | 708,280 |
| Reversal of impairment losses on: | | | | |
| - amount due from subsidiary companies | - | - | (152,715) | - |
| Property, plant and equipment written off | 4,412 | 2 | 3,480 | 2 |
| Operating profit/(loss) before working capital changes | 49,223,773 | 53,001,891 | (1,950,941) | (2,448,813) |

**EDARAN BERHAD**
(Incorporated in Malaysia)

**STATEMENTS OF CASH FLOWS**
**FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)**

| | | Group | | Company | |
|---|---|---|---|---|---|
| | | 2026 | 2025 | 2026 | 2025 |
| | Note | RM | RM | RM | RM |
| **Cash flows from operating activities (Cont'd)** | | | | | |
| Change in working capital: | | | | | |
| Contract assets/liabilities | | (1,433,134) | 8,149,088 | - | - |
| Inventories | | (1,423,319) | 433,996 | - | - |
| Receivables | | 2,102,271 | 13,434,009 | (2,846) | (14,556) |
| Payables | | (109,465) | (19,714,197) | 234,828 | (189,246) |
| Cash generated from/(used in) operations | | 48,360,126 | 55,304,787 | (1,718,959) | (2,652,615) |
| Interest received | | 715,450 | 681,979 | 153,427 | 163,458 |
| Tax refund | | - | 74,012 | - | 24,756 |
| Tax paid | | (3,919,447) | (2,737,573) | (315) | (900) |
| Net cash from/(used in) operating activities | | 45,156,129 | 53,323,205 | (1,565,847) | (2,465,301) |
| **Cash flows from investing activities** | | | | | |
| Acquisition of: | | | | | |
| - property, plant and equipment | | (2,846,577) | (1,355,000) | (82,193) | (37,396) |
| - right-of-use assets | 5(c) | (28,081) | - | - | - |
| Advance from subsidiary companies | | - | - | 2,028,077 | 709,034 |
| Dividends received | | - | - | 5,250,000 | 7,500,000 |
| Interest paid | | - | - | (358,235) | - |
| Proceeds from disposal of property, plant and equipment | | 39,002 | 10 | - | - |
| Placement of fixed deposits pledged | | (2,218,605) | (4,820,160) | - | - |
| Net cash (used in)/from investing activities | | (5,054,261) | (6,175,150) | 6,837,649 | 8,171,638 |

**EDARAN BERHAD**
(Incorporated in Malaysia)

## STATEMENTS OF CASH FLOWS
## FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

| | Note | Group 2026 RM | Group 2025 RM | Company 2026 RM | Company 2025 RM |
|---|---|---|---|---|---|
| **Cash flows from financing activities** | | | | | |
| Repayment to subsidiary companies | 30 | - | - | (2,712,364) | (2,286,163) |
| Interest paid | | (5,626,986) | (9,412,877) | (1,868) | (2,577) |
| Dividends paid | | (2,750,497) | (1,737,156) | (2,750,497) | (1,737,156) |
| Payment of lease liabilities | 30 | (799,064) | (91,356,816) | (18,143) | (17,434) |
| (Repayment to)/Proceeds from borrowings | 30 | (39,805,496) | 81,144,830 | - | - |
| Net cash used in financing activities | | (48,982,043) | (21,362,019) | (5,482,872) | (4,043,330) |
| **Net increase/(decrease) in cash and cash equivalents** | | (8,880,175) | 25,786,036 | (211,070) | 1,663,007 |
| **Cash and cash equivalents at the beginning of the financial year** | | 37,947,144 | 12,161,108 | 1,932,340 | 269,333 |
| **Cash and cash equivalents at the end of the financial year** | | 29,066,969 | 37,947,144 | 1,721,270 | 1,932,340 |
| **Cash and cash equivalents at the end of the financial year comprises:** | | | | | |
| Cash and bank balances | 14 | 21,414,273 | 17,484,200 | 1,654,056 | 1,866,493 |
| Deposits with licensed banks | 14 | 15,411,466 | 26,003,109 | 67,214 | 65,847 |
| | | 36,825,739 | 43,487,309 | 1,721,270 | 1,932,340 |
| Less: Deposits pledged with licensed banks | 14 | (7,758,770) | (5,540,165) | - | - |
| | | 29,066,969 | 37,947,144 | 1,721,270 | 1,932,340 |

**EDARAN BERHAD**
(Incorporated in Malaysia)

**STATEMENTS OF CASH FLOWS**
**FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)**

## NOTE TO THE STATEMENT OF CASH FLOWS

**Cash outflows for leases as a lessee**

| | | Group | | Company | |
|---|---|---|---|---|---|
| | | 2026 | 2025 | 2026 | 2025 |
| | Note | RM | RM | RM | RM |
| Included in net cash from/ (used in) operating activities | | | | | |
| Payment relating to short-term leases | 25 | 80,430 | 50,103 | - | - |
| Payment relating to low-value assets | 25 | 114,579 | 131,102 | 3,528 | 3,528 |
| | | 195,009 | 181,205 | 3,528 | 3,528 |
| Included in net cash used in financing activities | | | | | |
| Payment of lease liabilities | 30 | 799,064 | 91,356,816 | 18,143 | 17,434 |
| Interest paid in relation to lease liabilities | 24 | 53,760 | 4,918,268 | 1,868 | 2,577 |
| | | 852,824 | 96,275,084 | 20,011 | 20,011 |

**EDARAN BERHAD**
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS**
**30 JUNE 2026**

## 1. Corporate Information

The Company is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the main market of the Bursa Malaysia Securities Berhad.

The registered office of the Company is located at No. 33-1, Jalan 2/76C, Desa Pandan, 55100 Kuala Lumpur.

The principal place of business of the Company is located at No. 2, Jalan 4/76C, Desa Pandan, 55100 Kuala Lumpur.

The Company is principally engaged in the provision of management services and investment holding. The principal activities of its subsidiary companies are disclosed in Note 7. There have been no significant changes in the nature of these activities of the Company and its subsidiary companies during the financial year.

## 2. Basis of Preparation

### (a) Statement of compliance

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

The financial statements of the Group and of the Company have been prepared under the historical cost convention, unless otherwise indicated in the financial statements.

**Adoption of amended standard**

During the financial year, the Group and the Company have adopted the following amendments to MFRSs issued by the Malaysian Accounting Standards Board ("MASB") that are mandatory for current financial year:

| | |
|---|---|
| Amendments to MFRS 121 | Lack of Exchangeability |

The adoption of the amendments to MFRSs did not have any significant impact on the financial statements of the Group and of the Company.

## 2. Basis of Preparation (Cont'd)

### (a) Statement of compliance (Cont'd)

**Standard issued but not yet effective**

The Group and the Company have not applied the following new MFRSs and amendments to MFRSs that have been issued by the MASB but are not yet effective for the Group and the Company:

| | | Effective dates for financial periods beginning on or after |
|---|---|---|
| Amendments to MFRS 9 and MFRS 7 | Contracts Referencing Nature-dependent Electricity | 1 January 2026 |
| Amendments to MFRS 9 and MFRS 7 | Amendments to the Classification and Measurement of Financial Instruments | 1 January 2026 |
| Amendments to MFRS 1<br>Amendments to MFRS 7<br>Amendments to MFRS 9<br>Amendments to MFRS 10<br>Amendments to MFRS 107 | Annual Improvements - Volume 11 | 1 January 2026 |
| MFRS 18 | Presentation and Disclosure in Financial Statements | 1 January 2027 |
| MFRS 19 | Subsidiaries without Public Accountability: Disclosures | 1 January 2027 |
| Amendments to MFRS 19 | Subsidiaries without Public Accountability: Disclosures | 1 January 2027 |
| Amendments to MFRS 121 | Translation to a Hyperinflationary Presentation Currency | 1 January 2027 |
| MFRS 20 | Regulatory Assets and Regulatory Liabilities | 1 January 2029 |
| Amendments to MFRS 128 | Amendments to the Fair Value Option for Investments in Associates and Joint Ventures | Applicable when an entity first applies MFRS 18 |
| Amendments to MFRS 10 and MFRS 128 | Sale or Contribution of Assets between an Investor and its Associate or Joint Venture | Deferred until further notice |

The Group and the Company intend to adopt the above new MFRSs and amendments to MFRSs when they become effective.

## 2. Basis of Preparation (Cont'd)

### (a) Statement of compliance (Cont'd)

**Standard issued but not yet effective (Cont'd)**

The initial application of the above-mentioned to MFRSs are not expected to have any significant impacts on the financial statements of the Group and of the Company except for the new disclosures required under MFRS 18. Further details on MFRS 18 are discussed below:

MFRS 18 Presentation and Disclosure in Financial Statements

MFRS 18 will replace MFRS 101 Presentation of Financial Statements, which retains the majority of the requirement of MFRS 101 and complementing them with new requirements. In addition, narrow-scope amendments have been made to MFRS 107 Statement of Cash Flows and some requirements of MFRS 101 have been moved to the new MFRS 108 Basis of Preparation of Financial Statements.

MFRS 18 introduces key new requirements as follows:

(i) Statements of profit or loss and other comprehensive income

The standard requires reclassification of all income and expenses within the statements of profit or loss into five categories: operating, investing, financing, income taxes and discontinued operations, whereof the first three are new. The standard also requires to present a newly-defined operating profit sub-total, and the net profit will not change.

(ii) Statements of cash flows

The standard requires to disclose the starting point for cash flows from operations under the indirect method, from "profit or loss" to "operating profit or loss" and the optionality around classification of cash flows from dividends and interest are removed.

(iii) Management-defined performance measures ("MPMs")

The standard requires MPMs to be disclosed in a single note in the financial statements and enhanced guidance is provided on aggregation and disaggregation of financial information.

The Group and the Company are currently assessing the impact of MFRS 18, particularly with respect to the structure of statements of profit or loss, the statements of cash flows and the additional disclosures required for MPMs. The Group and the Company are also assessing the impact on aggregation and disaggregation on how information is grouped in the financial statements.

## 2. Basis of Preparation (Cont'd)

### (b) Functional and presentation currency

These financial statements are presented in Ringgit Malaysia ("RM"), which is the Group's and the Company's functional currency. All financial information is presented in RM and has been rounded to the nearest RM except when otherwise stated.

### (c) Significant accounting judgements, estimates and assumptions

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

**Judgements**

The following are the judgements made by management in the process of applying the Group's accounting policies that have most significant effect on the amounts recognised in the financial statements:

Satisfaction of performance obligations in relation to contracts with customers

The Group is required to assess each of its contracts with customers to determine whether performance obligations are satisfied over time or at a point in time in order to determine the appropriate method for recognising revenue. This assessment was made based on the terms and conditions of the contracts, and the provisions of relevant laws and regulations.

The Group recognises revenue over time in the following circumstances:

(a) The customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
(b) The Group does not create an asset with an alternative use to the Group and has an enforceable right to payment for performance completed to date; and
(c) The Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced.

Where the above criteria are not met, revenue is recognised at a point in time. Where revenue is recognised at a point of time, the Group assesses each contract with customers to determine when the performance obligation of the Group under the contract is satisfied.

## 2. Basis of Preparation (Cont'd)

### (c) Significant accounting judgements, estimates and assumptions (Cont'd)

**Judgements (Cont'd)**

Determining the lease term of contracts with renewal option - Group as lessee

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Group has a lease contract that exclude extension option. The Group applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise the renewal. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew.

The Group excludes the renewal period as part of the lease term for leases of buildings as these are reasonably certain not to be exercised because there will not be a significant negative effect on operation if a replacement asset is not readily available.

**Key sources of estimation uncertainty**

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period are set out below:

Useful lives/depreciation of property, plant and equipment and right-of-use ("ROU") asset

The Group regularly reviews the estimated useful lives of property, plant and equipment and ROU asset based on factors such as business plan and strategies, expected level of usage and future technological developments. Future results of operations could be materially affected by changes in these estimates brought about by changes in the factors mentioned above. A reduction in the estimated useful lives of property, plant and equipment and ROU asset would increase the recorded depreciation and decrease the value of property, plant and equipment and ROU asset. The carrying amount at the reporting date for property, plant and equipment and ROU asset are disclosed in Notes 4 and 5 respectively.

## 2. Basis of Preparation (Cont'd)

### (c) Significant accounting judgements, estimates and assumptions (Cont'd)

**Key sources of estimation uncertainty (Cont'd)**

Impairment of investment in subsidiary companies

The Company reviews its investment in subsidiary companies when there are indicators of impairment. Impairment is measured by comparing the carrying amount of an investment with its recoverable amount. Significant judgement is required in determining the recoverable amount. Estimating the recoverable amount requires the Company to make an estimate of the expected future cash flows from the cash-generating units and also to determine a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount at the reporting date for investment in subsidiary companies is disclosed in Note 7.

Product development costs

The Group capitalises product development costs for a project in accordance with the accounting policy as disclosed in Note 3(e)(i). Initial capitalisation of product development costs is based on management's judgement that technological and economic feasibility is confirmed, usually when a product development project has reached a defined milestone according to an established project management model. In determining the amounts to be capitalised, management makes assumptions regarding the expected future cash generations of the project, discount rates to be applied and the expected period of benefits. The carrying amount at the reporting date for product development costs is disclosed in Note 6.

Amortisation of product development costs

Changes in the expected level of usage and technological development could impact the economic useful lives, therefore future amortisation charges could be revised. The carrying amount at the reporting date for product development costs is disclosed in Note 6.

Inventories valuation

Inventories are measured at the lower of cost and net realisable value. The Group estimates the net realisable value of inventories based on an assessment of expected selling prices. Demand levels and pricing competition could change from time to time. If such factors result in an adverse effect on the Group's products, the Group might be required to reduce the value of its inventories. Details of inventories are disclosed in Note 9.

## 2. Basis of Preparation (Cont'd)

### (c) Significant accounting judgements, estimates and assumptions (Cont'd)

**Key sources of estimation uncertainty (Cont'd)**

Deferred tax assets

Deferred tax assets are recognised for all unutilised business losses, unutilised capital allowances and other deductible temporary differences to the extent that it is probable that taxable profit will be available against which the unutilised business losses, unutilised capital allowances and other deductible temporary differences can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. The carrying value of recognised and unrecognised deferred tax assets is disclosed in Note 20.

Revenue from construction service contracts

Construction service contract revenue and costs are recognised over the period of the contract in the profit or loss by reference to the progress towards complete satisfaction of that performance obligation.

The progress towards complete satisfaction of performance obligation is measured based on the proportion of service contract costs incurred for work performed up to the end of the reporting period as a percentage of the estimated total construction service costs of the contract.

The total estimated construction service contract costs are based on approved budgets, which require assessments and judgements to be made on changes in, for example, work scope, changes in costs and costs to completion. In making the judgement, the Group evaluates based on past experience, the work of specialists and a continuous monitoring mechanism.

The details of contract assets/liabilities related to the construction service contracts are disclosed in Note 10.

Determination of transaction prices

The Group is required to determine the transaction price in respect of each of its contracts with customers. In making such judgement the Group assesses the impact of any variable consideration in the contract due to discounts or penalties in the contract.

There is no estimation required in determining the transaction price, as revenue from sale of goods and rendering of services are based on invoiced value. Discounts are not considered as they are only given in rare circumstances.

## 2. Basis of Preparation (Cont'd)

### (c) Significant accounting judgements, estimates and assumptions (Cont'd)

**Key sources of estimation uncertainty (Cont'd)**

Provision for expected credit loss of financial assets at amortised cost

The Group reviews the recoverability of its receivables, include trade and other receivables, contract assets and amount due from subsidiary companies at each reporting date to assess whether an impairment loss should be recognised. The impairment provisions for receivables are based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history and existing market conditions at the end of the reporting period.

The carrying amounts at the reporting date for receivables are disclosed in Notes 10, 11, 12 and 13 respectively.

Discount rate used in leases

Where the interest rate implicit in the lease cannot be readily determined, the Group uses the incremental borrowing rate to measure the lease liabilities. The incremental borrowing rate is the interest rate that the Group would have to pay to borrow over a similar term, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. Therefore, the incremental borrowing rate requires estimation, particularly when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Group estimates the incremental borrowing rate using observable inputs when available and is required to make certain entity specific estimates.

Income taxes

Judgement is involved in determining the provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business.

The Group recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made. As at 30 June 2026, the Group has tax recoverable and tax payable of RM1,215 and RM1,746,674 (2025: RM900 and RM1,733,334) respectively while the Company has tax recoverable of RM1,215 (2025: RM900).

## 3. Material Accounting Policy Information

The accounting policies set out below have been applied consistently to all periods presented in these financial statements unless otherwise stated.

### (a) Basis of consolidation

(i) Subsidiary companies

Subsidiary companies are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Potential voting rights are considered when assessing whether the Group has power over another entity. Subsidiary companies are fully consolidated from the date that control commences until the date control ceases.

In the Company's separate financial statements, investment in subsidiary companies is stated at cost less accumulated impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts are recognised in profit or loss. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount. See Note 3(n)(i) for accounting policy on impairment of non-financial assets.

Inter-company transactions, balances and unrealised gains or losses on transactions between Group entities are eliminated. Unrealised losses are eliminated only if there is no indication of impairment.

(ii) Business combinations

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of new subsidiary company is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in business combination are measured initially at their fair values at the acquisition date. The Group recognises non-controlling interest in the acquiree on an acquisition-by-acquisition basis, either at fair value or at the non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets.

When the business combination is achieved in stages, the acquirers previously held equity interest in the acquiree is re-measured at its acquisition-date fair value and the resulting gain or loss recognised in profit or loss.

## 3. Material Accounting Policy Information (Cont'd)

### (a) Basis of consolidation (Cont'd)

(ii) Business combinations (Cont'd)

The initial accounting for the acquisition of the new subsidiary company is incomplete by the end of the reporting period, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period (which cannot exceed one year from the acquisition date), or additional assets or liabilities recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date, if known, would have affected the amount recognised at that date.

The contingent consideration to be transferred by the Group recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability that is a financial instrument and within the scope of MFRS 9 is measured at fair value with the changes in fair value recognised in profit or loss. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

Transaction costs, other than those associated with the issuance of debt or equity securities, that the Group incurs in connection with a business combination are expensed as incurred.

(iii) Non-controlling interests

Non-controlling interests at the end of the reporting period, being the equity in subsidiary companies not attributable directly or indirectly to the equity holders of the Company, are presented in the consolidated statement of financial position and statement of changes in equity, separately from equity attributable to the owners of the Company. Non-controlling interests in the results of the Group are presented in the consolidated statement of comprehensive income as an allocation of the profit or loss and the comprehensive income for the financial year between the non-controlling interests and owners of the Company.

Losses applicable to the non-controlling interests in subsidiary companies are allocated to the non-controlling interests even if doing so causes the non-controlling interests to have a deficit balance.

The Group treats all changes in its ownership interest in subsidiary companies that do not result in a loss of control as equity transactions between the Group and its non-controlling interest holders. Any difference between the Group's share of net assets before and after the change, and any consideration received or paid, is adjusted to or against Group reserves.

## 3. Material Accounting Policy Information (Cont'd)

### (a) Basis of consolidation (Cont'd)

(iv) Loss of control

When the Group loses control over a subsidiary company, it derecognised the assets and liabilities of the former subsidiary company, including any goodwill, and non-controlling interests and other components of equity related to the former subsidiary company from the consolidated statement of financial position. Any resulting gains or losses recognised in profit or loss. If the Group retains any interest in the former subsidiary company, then such interest is remeasured at fair value when control is lost. Subsequently, it is accounted for as an equity-accounted investee or as a financial asset depending on the level of influence retained.

(v) Goodwill on consolidation

Goodwill is initially recognised at cost (being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interests and any previous interest held over the net identifiable net assets acquired and liabilities assumed). If the total consideration transferred, non-controlling interests recognised and previously held interest measured at fair value is less than the fair value of the net assets of the subsidiary company acquired (i.e. a bargain purchase), the gain recognised in profit or loss.

After the initial recognition, goodwill is measured at cost less accumulated impairment losses. Goodwill is reviewed for impairment annually or more frequent when there is objective evidence that the carrying value may be impaired. See Note 3(n)(i) for accounting policy on impairment of non-financial assets.

### (b) Foreign currency translation

(i) Foreign currency transactions

Transactions in foreign currency are recorded in the functional currency of the Group entities using the exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are retranslated to the functional currency at the exchange rates on the reporting date. Non-monetary assets and liabilities carried at fair value that are denominated in foreign currencies are retranslated to the functional currency at the exchange rates at the date when the fair value was determined. Non-monetary items in a foreign currency that are measured in terms of historical cost are not retranslated.

## 3. Material Accounting Policy Information (Cont'd)

### (b) Foreign currency translation (Cont'd)

(i) Foreign currency transactions (Cont'd)

Exchange differences arising on the settlement of monetary items or on translating monetary items at the reporting date are included in profit or loss except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operation. These are initially taken directly to the foreign currency translation reserve within equity until the disposal of the foreign operations, at which time they are recognised in profit or loss. Exchange differences arising on monetary items that form part of the Group's net investment in foreign operation are recognised in profit or loss in the Group's financial statements or the individual financial statements of the foreign operation, as appropriate.

Exchange differences arising on the translation of non-monetary items carried at fair value are included in profit or loss for the reporting period except for the differences arising on the translation of non-monetary items in respect of which gains and losses recognised directly in equity. Foreign currency differences arising from such non-monetary items are also recognised in retained earnings.

(ii) Foreign operations

The assets and liabilities of foreign operations denominated in functional currencies, including goodwill and fair value adjustments arising on acquisition, are translated to RM at the exchange rate at the reporting date. The income and expenses of foreign operations are translated to RM at exchange rates at the dates of the transactions.

Foreign currency differences are recognised in other comprehensive income and accumulated in the foreign currency translation reserve ("FCTR") in equity. However, if the operation is a non-wholly owned subsidiary company, then the relevant proportionate share of the translation difference is allocated to the non-controlling interests. When a foreign operation is disposed off such that control and significant influence is lost, the cumulative amount in the FCTR related to that foreign operation reclassified to profit or loss as part of the gain or loss on disposal.

When the Group disposes of only part of its interest in a subsidiary company that includes a foreign operation, the relevant proportion of the cumulative amount is reattributed to non-controlling interests.

## 3. Material Accounting Policy Information (Cont'd)

### (c) Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses, except for capital work-in-progress are stated at cost less impairment losses and not depreciated. See Note 3(n)(i) for accounting policy on impairment of non-financial assets.

(i) Recognition and measurement

Costs includes expenditures that are directly attributable to the acquisition of the assets and any other costs directly attributable to bringing the asset to working condition for its intended use, cost of replacing component parts of the assets, and the present value of the expected cost for the decommissioning of the assets after their use. For qualifying assets, borrowing costs are capitalised in accordance with the accounting policy on borrowing costs. All other repair and maintenance costs are recognised in profit or loss as incurred.

When significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Buildings are measured at fair value less accumulated depreciation and impairment losses recognised after the date of the revaluation. Valuations are performed with sufficient regularity, usually every five years, to ensure that the carrying amount does not differ materially from the fair value of the buildings at the end of the reporting period.

As at the date of revaluation, accumulated depreciation, if any, is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. Any revaluation surplus arising upon appraisal of buildings are recognised in other comprehensive income and credited to the revaluation reserve in equity. To the extent that any revaluation decreases or impairment loss has previously been recognised in profit or loss, a revaluation increase is credited to profit or loss with the remaining part of the increase recognised in other comprehensive income. Downward revaluations of buildings are recognised upon appraisal or impairment testing, with the decrease being charged to other comprehensive income to the extent of any revaluation surplus in equity relating to this asset and any remaining decrease recognised in profit or loss. Any revaluation surplus remaining in equity on disposal of the asset is transferred to retained earnings.

Capital work-in-progress consists of renovation under property, plant and equipment. The amount is stated at cost until the property, plant and equipment are ready for their intended use.

**3. Material Accounting Policy Information (Cont'd)**

**(c) Property, plant and equipment (Cont'd)**

(ii) Subsequent costs

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The costs of the day-to-day servicing of property, plant and equipment are recognised in the profit or loss as incurred.

(iii) Depreciation

Depreciation is recognised in the profit or loss on straight-line basis to write off the cost or valuation of each asset to its residual value over its estimated useful life. Capital work-in-progress are not depreciated until the assets are ready for its intended use.

Property, plant and equipment are depreciated based on the estimated useful lives of the assets as follows:

| | |
|---|---|
| Buildings | 2% |
| Renovations | 5% - 20% |
| Motor vehicles | 20% |
| Office equipment | 20% - 50% |
| Furniture and fittings | 20% |
| Kitchen appliances | 20% - 33% |
| Computers for hire | 20% - 27% |
| Machinery | 20% |
| Mart equipment | 20% |

The residual values, useful lives and depreciation method are reviewed at each reporting period end to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the property, plant and equipment.

(iv) Derecognition

Property, plant and equipment are derecognised upon disposal or when no future economic benefit are expected from its use or disposal. The difference between the net disposal proceeds, if any, and the net carrying amount recognised in profit and loss.

## 3. Material Accounting Policy Information (Cont'd)

### (d) Leases

(a) As lessee

The Group and the Company recognise a ROU asset and a lease liability at the lease commencement date. The ROU asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs of dismantle and remove the underlying asset or to restore the underlying asset or site on which it is located, less any lease incentives received.

The ROU asset is subsequently measured at cost less any accumulated depreciation, accumulated impairment loss and, if applicable, adjusted for any remeasurement of lease liabilities. See Note 3(n)(i) for accounting policy on impairment of non-financial assets.

Land is measured at fair value less accumulated depreciation and impairment losses recognised after the date of the revaluation. Valuations are performed with sufficient regularity, usually every five years, to ensure that the carrying amount does not differ materially from the fair value of the land at the end of the reporting period.

As at the date of revaluation, accumulated depreciation, if any, is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. Any revaluation surplus arising upon appraisal of land is recognised in other comprehensive income and credited to the revaluation reserve in equity. To the extent that any revaluation decreases or impairment loss has previously been recognised in profit or loss, a revaluation increase is credited to profit or loss with the remaining part of the increase recognised in other comprehensive income. Downward revaluations of land is recognised upon appraisal or impairment testing, with the decrease being charged to other comprehensive income to the extent of any revaluation surplus in equity relating to this asset and any remaining decrease recognised in profit or loss. Any revaluation surplus remaining in equity on disposal of the asset is transferred to retained earnings.

The ROU asset is depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the ROU asset or the end of the lease term. The estimated useful lives of the ROU assets are determined on the same basis as those of property, plant and equipment as follows:

| | |
|---|---|
| Leasehold land | Over the remaining lease period |
| Shoplot | Over the lease term |
| Office buildings | Over the lease term |
| Motor vehicles | 20% |
| Office equipment | 20% |
| Computers for hire | 20% - 33% |

## 3. Material Accounting Policy Information (Cont'd)

### (d) Leases (Cont'd)

(a) As lessee (Cont'd)

The lease liability is initially measured at the present value of future lease payments at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the respective Group entities' incremental borrowing rates is used. Lease payments included in the measurement of the lease liability include fixed payments, any variable lease payments, amount expected to be payable under a residual value guarantee, and exercise price under an extension option that the Group and the Company are reasonably certain to exercise.

Variable lease payments exclude variable lease payments that are dependent on future performance or usage of the underlying asset from the lease liability. This payment recognised as expenses in profit or loss in the period in which the performance or use occurs.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in rate, or if the Group changes its assessment of whether it will exercise an extension or termination option.

The Group has elected not to recognise ROU assets and lease liabilities for short-term leases that have lease term of 12 months or less and leases of low value assets at less than RM20,000 each when purchased new. The Group recognises the lease payments associated with these leases as an expense on straight-line basis over the lease term.

(b) As lessor

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. Leases in which the Group does not transfer substantially all the risks and rewards of ownership of an asset are classified as operating leases.

If the lease arrangement contains lease and non-lease components, the Group applies MFRS 15 *Revenue from Contracts with Customers* to allocate the consideration in the contract based on the stand-alone selling price.

Rental income from operating lease recognised as income on a straight line-basis over the lease term. The lease payment recognised is included as part of "Other income". Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income.

## 3. Material Accounting Policy Information (Cont'd)

### (e) Intangible assets

(i) Internally-generated intangible assets - research and development costs

Research costs are expensed as incurred. Development expenditures on an individual project are recognised as an intangible asset when the Group can demonstrate:

- the technical feasibility of completing the intangible asset so that the asset will be available for use or sale;
- its intention to complete and its ability and intention to use or sell the assets;
- how the asset will generate future economic benefits;
- availability of resources to complete; and
- the ability to measure reliably the expenditure during development.

The amount initially recognised for internally-generated intangible assets is the sum of the expenditure incurred from the date when the intangible asset first meets the recognition criteria listed above. Development expenditure not satisfying the above criteria recognised in profit or loss in the period in which it is incurred.

Subsequent to initial recognition, internally-generated intangible assets are reported at cost less accumulated amortisation and accumulated impairment losses. Capitalised development expenditures are amortised over the periods the Company expects to benefit from selling the products developed. The amortisation expenses recognised in profit or loss on a straight-line basis and included within the other expenses.

(ii) Intangible assets acquired separately

Intangible assets are carried at cost less accumulated amortisation and accumulated impairment losses. Capitalised costs are amortised on a straight-line basis over their estimated useful lives. Amortisation expenses are recognised in profit or loss and included within the administrative expenses.

Intangible assets with indefinite useful lives are carried at cost less accumulated impairment losses. Capitalised costs are tested for impairment, annually, either individually or at the cash-generating unit level.

## 3. Material Accounting Policy Information (Cont'd)

### (e) Intangible assets (Cont'd)

(iii) Intangible assets acquired in a business combination

Intangible assets acquired in a business combination and recognised separately from goodwill are initially recognised at fair values at the acquisition date (which is regarded as their cost).

Subsequent to initial recognition, intangible assets acquired in a business combination are reported at cost less accumulated amortisation and accumulated impairment losses, on the same basis as intangible assets that are acquired separately.

(iv) Derecognition of intangible assets

An intangible asset is derecognised on disposal. Gains or losses on disposal is measured as the difference between the net disposal proceeds and the carrying amount of the asset, and recognised in profit or loss within other income or other expenses.

See Note 3(n)(i) for accounting policy on impairment of non-financial assets.

### (f) Financial assets

Financial assets are recognised in the statements of financial position when, and only when, the Group or the Company becomes a party to the contractual provisions of the financial instrument.

A financial asset, except for trade receivable without financing component, is initially measured at fair value plus or minus, for an item not at fair value through profit or loss ("FVTPL"), transaction costs. A trade receivable without a significant financing component is initially measured at the transaction price.

The Group and the Company determine the classification of their financial assets at initial recognition, and the categories include financial assets at amortised cost, financial assets at fair value through other comprehensive income ("FVTOCI") and financial assets at FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the Group and the Company change their business model for managing financial assets in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

**3. Material Accounting Policy Information (Cont'd)**

**(f) Financial assets (Cont'd)**

(i) Financial assets at amortised cost

The Group and the Company measure financial assets at amortised cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows; and

- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest rate method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

The Group's and the Company's financial assets at amortised cost includes trade and other receivables, amount due from subsidiary company, deposits, bank and cash balances.

(ii) Financial assets at FVTOCI

On initial recognition of an equity investment that is not held for trading, the Group and the Company may irrevocably elect to present subsequent changes in fair value in other comprehensive income on an investment-by-investment basis.

Equity instruments are subsequently measured at fair value. Dividends are recognised in the profit or loss as other income unless the dividend clearly represents a recovery of part of the cost of the investment, in which case, such gains are recorded in other comprehensive income. Other net gains and losses are recognised in other comprehensive income and are never recycled to profit or loss. Equity instruments designated at FVTOCI are not subject to impairment assessment.

The Group elected to classify irrevocably its non-listed equity investments under this category.

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received for financial instrument is recognised in profit or loss.

## 3. Material Accounting Policy Information (Cont'd)

### (g) Financial liabilities

Financial liabilities are recognised when, and only when, the Group and the Company become a party to the contractual provisions of the financial instruments. All financial liabilities are recognised initially at fair value plus, in the case of financial liabilities not at fair value through profit or loss, directly attributable transaction costs.

The Group and the Company classify their financial liabilities measured at amortised cost.

Subsequent to initial recognition, financial liabilities are measured at amortised cost using the effective interest method. Gains and losses are recognised in the profit or loss when the liabilities are derecognised as well as through the amortisation process.

The Group's and the Company's financial liabilities measured at amortised cost comprise trade and other payables, loans and borrowings, and amount due to subsidiary companies.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

### (h) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statements of financial position if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

### (i) Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on first-in-first-out basis. The costs of trading and consumable goods consist of direct material and other costs in bringing it to their present condition.

## 3. Material Accounting Policy Information (Cont'd)

### (j) Financial guarantee contracts

Financial guarantees are instruments issued by the Group that require the issuer to make specified payments to reimburse the holder for a loss it incurs when the specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instruments.

Financial guarantees issued are initially measured as financial liabilities at fair value, net of transaction costs. Subsequently, the liability is measured at the higher of:

- the amount of the loss allowance in accordance with the principles of MFRS 9 *Financial Instruments*; and
- the amount initially recognised less, when appropriate, the cumulative amount of income recognised in accordance with the principles of MFRS 15 *Revenue from Contracts with Customers.*

### (k) Construction service contracts

Construction service contracts are contract specifically negotiated for the provisioning, installation, commissioning, integration and maintenance of information technology products and related services and provisioning of technology for the smart technology industry and for the integrated data centre.

Cost incurred to fulfil the contracts, comprising cost of direct materials, direct labour, other direct costs, attributable overheads and payments to subcontractors are recognised as an asset and amortised over to profit or loss systematically to reflect the transfer of the contracted service to the customer.

The Group uses the efforts or inputs to the satisfaction of the performance obligations to determine the appropriate amount to recognise in a given period. This is measured by reference to the construction service contract costs incurred for work performed up to the end of the reporting period as a percentage of total estimated costs for each construction service contract. Costs incurred in the financial year in connection with future activity on a contract are excluded from contract costs in determining the stage of completion. They are presented as prepayments or other assets, depending on their nature. When the carrying amount of the asset exceeds the remaining amount of consideration that the Group expects to receive in exchange of the contracted asset, an impairment loss is recognised in profit or loss.

When costs incurred on construction service contracts plus recognised profits (less recognised losses) exceed billings to contract customers, the balance is shown as contract assets. When billings to contract customers exceed costs incurred plus recognised profits (less recognised losses), the balance is shown as contract liabilities.

## 3. Material Accounting Policy Information (Cont'd)

### (l) Contract assets and contract liabilities

Contract asset represents the Group's right to consideration for goods or services that the Group has transferred to a customer when that right is conditioned on something other than the passage of time. Contract assets are subject to impairment assessment in accordance of MFRS 9 *Financial Instruments*.

Contract liability represents the Group's obligation to transfer goods or services to customers for which the Group has received the consideration, or the amount is due to the customers. Contract liabilities are recognised as revenue when the Group performs its obligation under the contracts.

### (m) Cash and cash equivalents

Cash and cash equivalents comprise cash in hand, bank balances, demand deposits, bank overdraft and highly liquid investments that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value.

### (n) Impairment of assets

(i) Impairment of non-financial assets

At each reporting date, the Group and the Company review the carrying amounts of non-financial assets, other than inventories and contract assets, to determine whether there is any indication of impairment. If any such indication exists, impairment is measured by comparing the carrying values of the assets with their recoverable amounts. Recoverable amount is the higher of an asset's fair value less costs of disposal and value in use, which is measured by reference to discounted future cash flows. Recoverable amounts are estimated for individual assets or, if it is not possible, for the cash-generating unit to which the asset belongs and pro-rated to the asset by reference to the cost of the asset to the cost of the cash-generating unit.

Impairment loss is recognised in profit or loss, unless the asset is carried at a revalued amount. Any impairment loss of a revalued asset is treated as a revaluation decreased to the extent of a previously recognised revaluation surplus for the same asset. Any impairment losses recognised in respect of a cash-generating unit is allocated first to reduce the carrying amount of any goodwill allocated to the cash-generating unit and then to reduce the carrying amounts of the other assets in the cash-generating unit on a pro rata basis.

Reversal of impairment losses recognised in prior periods is recorded when there is an indication that the impairment losses recognised for the asset no longer exists. The reversal is recognised to the extent of the carrying amount of the asset that would have been determined (net of depreciation or amortisation), had no impairment loss been recognised. Reversal of impairment losses are credited to profit or loss, unless the asset is carried at a revalued amount, in which case the reversal is treated as a revaluation increase, in the financial year in which reversals are recognised.

## 3. Material Accounting Policy Information (Cont'd)

### (n) Impairment of assets (Cont'd)

(ii) Impairment of financial assets and contract assets

The Group and the Company recognise a loss allowance for expected credit losses (ECLs) on financial assets measured at amortised cost, contract assets and financial guarantee contracts. ECLs is estimated as the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group and Company expect to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

The Group and the Company apply the simplified approach to provide for ECLs for all trade receivables, other receivables, contracts assets and inter-company balances. The simplified approach requires the loss allowance to be measured at an amount equal to lifetime ECLs.

### (o) Share capital

(i) Ordinary shares

Ordinary shares are classified as equity. Ordinary shares are recorded at the proceeds received, net of directly attributable incremental transaction costs.

Dividends on ordinary shares are recognised as a liability in the period they are declared.

(ii) Treasury shares

The Company repurchases its own share capital which is measured at cost, being the consideration paid, including directly attributable costs. These costs are recognised as a deduction from equity as treasury shares until the shares are cancelled, reissued or disposed of. No gain or loss is recognised in profit or loss on the sale, re-issuance or cancellation of the treasury shares.

When treasury shares are distributed as share dividends, the cost of the treasury shares distributed is deducted against the retained earnings of the Company.

When treasury shares are subsequently sold in the open market or reissued the difference between the sales consideration, net of directly attributable costs and the carrying amount of the treasury shares is recognised in equity.

## 3. Material Accounting Policy Information (Cont'd)

### (p) Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount can be made.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

### (q) Employee benefits

(i) Short-term employee benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the reporting period in which the associated services are rendered by employees of the Group.

(ii) Defined contribution plans

The Group's contribution to statutory pension funds are recognised as an expense in the profit or loss as incurred. Once the contributions have been paid, the Group has no further payment obligations.

### (r) Revenue recognition

(i) Revenue from contracts with customers

The Group and the Company recognise revenue from the following major sources:

(a) Revenue from construction service contracts

The Group recognises revenue from contracts with customers from its construction service contracts, when or as it transfers control over the goods or services to the customers.

The Group's contract with customers mainly contains one performance obligation where the Group is contracted to construct a specific asset for a customer and to provide application development services. The Group considers whether there are other promises in the contract with customers that denote separate performance obligations.

## 3. Material Accounting Policy Information (Cont'd)

### (r) Revenue recognition (Cont'd)

(i) Revenue from contracts with customers (Cont'd)

The Group and the Company recognise revenue from the following major sources: (Cont'd)

(a) Revenue from construction service contracts (Cont'd)

Under the terms of contracts, control of the works performed is transferred over time as the Group creates and enhances an asset that the customer controls as the asset is created and enhanced. Revenue is recognised over the period of the contract using the input method to measure the progress towards completion of the performance obligations based on the proportion of service construction costs incurred for work performed to date bear to the estimated total construction costs.

Revenue from construction service contracts is measured at the transaction price agreed under the construction service contracts comprises the initial amount of consideration agreed in contract, variation in contract work, claims and incentive payments to the extent that it is probable that they will result in revenue and they are capable of being reliably measured.

(b) Rendering of services

Revenue from the rendering of services contracts are recognised in the reporting period in which the services are rendered, which simultaneously received and consumes the benefits provided by the Group, and the Group has a present right to payment for the services.

(c) Sale of goods

The Group sells goods to local customers. Revenue from sale of goods is recognised at a point in time when control of the goods has been transferred, which occurs upon acceptance of delivery.

Revenue is recognised based on the transaction price specified in the contract, net of any discounts. Sales are made with a credit term of 30 days, which is consistent with market practice, therefore, no element of financing is deemed present.

A receivable is recognised when the customer accepts delivery of the goods. The Group does not provide customers with rights of return or warranties on the sale of goods.

## 3. Material Accounting Policy Information (Cont'd)

### (r) Revenue recognition (Cont'd)

(i) Revenue from contracts with customers (Cont'd)

(d) Sale of foods and beverages

Revenue is measured at the fair value of consideration received or receivable, net of returns and allowances, trade discount and volume rebates. Revenue from sale of foods and beverages is recognised when control of the products has transferred to the customer, recovery of the consideration is probable, the associated costs and possible return of products can be estimated reliably, and there is no continuing management involvement with the goods.

(ii) Rental income

Rental income is accounted for on a straight-line basis over the lease terms. The aggregate costs of incentives provided to lessees are recognised as a reduction of rental income over the lease term on a straight-line basis.

(iii) Interest income

Interest income is recognised on accruals basis using the effective interest method.

### (s) Borrowing costs

All borrowing costs are recognised in profit or loss in the period in which they are incurred and reported in finance costs.

### (t) Income taxes

(i) Current tax

Current tax is the expected tax payable or receivable on the taxable income or loss for the financial year, using tax rates enacted or substantively enacted by the reporting date, and any adjustment to tax payable in respect of previous financial years.

Current taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity.

## 3. Material Accounting Policy Information (Cont'd)

### (t) Income taxes (Cont'd)

(ii) Deferred tax

Deferred tax is recognised using the liability method for all temporary differences between the carrying amounts of assets and liabilities in the statements of financial position and their tax bases. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the end of the reporting period.

The carrying amount of deferred tax asset are reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be allowable to allow all or part of the deferred tax assets to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax assets to be utilised.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items related to the underlying transactions are recognised either in other comprehensive income or directly in equity.

Deferred tax assets and liabilities are offset, if there is a legally enforceable rights exist to set off current tax assets against current tax liabilities, and the deferred taxes relate to the same taxable entity and the same tax authority.

### (u) Operating segments

An operating segment is a component of the Group that engages in business activities from which it may earn revenue and expenses that relate to transactions with any of the Group's other components. An operating segment's operating results are reviewed regularly by the chief operating decision maker, to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

## 4. Property, Plant and Equipment

| | At valuation | At cost | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| | Buildings RM | Renovations RM | Motor vehicles RM | Office equipment RM | Furniture and fittings RM | Kitchen appliances RM | Computers for hire RM | Machinery RM | Mart equipment RM | Total RM |
| **Group** | | | | | | | | | | |
| **2026** | | | | | | | | | | |
| **Cost/Valuation** | | | | | | | | | | |
| At 1 July 2025 | 7,130,000 | 6,815,372 | 2,273,857 | 7,776,711 | 1,333,778 | 190,868 | 133,499,367 | 177,649 | - | 159,197,602 |
| Additions | - | 521,964 | 467,681 | 995,590 | 341,547 | 4,880 | - | 3,560 | 511,355 | 2,846,577 |
| Disposal | - | - | (334,823) | (4,915) | - | - | - | - | - | (339,738) |
| Written off | - | - | - | (17,400) | - | (1,215) | - | - | - | (18,615) |
| At 30 June 2026 | 7,130,000 | 7,337,336 | 2,406,715 | 8,749,986 | 1,675,325 | 194,533 | 133,499,367 | 181,209 | 511,355 | 161,685,826 |
| **Accumulated depreciation** | | | | | | | | | | |
| At 1 July 2025 | 534,751 | 4,806,586 | 2,272,712 | 6,884,884 | 565,889 | 33,905 | 42,653,264 | 51,193 | - | 57,803,184 |
| Charge for the financial year | 142,600 | 508,114 | 22,923 | 464,351 | 249,558 | 41,096 | 33,753,306 | 36,030 | 33,735 | 35,251,713 |
| Disposal | - | - | (334,822) | (4,913) | - | - | - | - | - | (339,735) |
| Written off | - | - | - | (13,920) | - | (283) | - | - | - | (14,203) |
| At 30 June 2026 | 677,351 | 5,314,700 | 1,960,813 | 7,330,402 | 815,447 | 74,718 | 76,406,570 | 87,223 | 33,735 | 92,700,959 |
| **Carrying amount** | | | | | | | | | | |
| At 30 June 2026 | 6,452,649 | 2,022,636 | 445,902 | 1,419,584 | 859,878 | 119,815 | 57,092,797 | 93,986 | 477,620 | 68,984,867 |

**4. Property, Plant and Equipment (Cont'd)**

| | At valuation | At cost | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| | Buildings RM | Renovations RM | Motor vehicles RM | Office equipment RM | Furniture and fittings RM | Kitchen appliances RM | Computers for hire RM | Machinery RM | Capital work-in-progress RM | Total RM |
| **Group** | | | | | | | | | | |
| **2025** | | | | | | | | | | |
| **Cost/Valuation** | | | | | | | | | | |
| At 1 July 2024 | 7,130,000 | 6,149,454 | 2,273,857 | 6,368,888 | 790,963 | - | - | 171,605 | 600,833 | 23,485,600 |
| Additions | - | 65,085 | - | 550,188 | 542,815 | 190,868 | - | 6,044 | - | 1,355,000 |
| Reclassifications | - | 600,833 | - | - | - | - | - | - | (600,833) | - |
| Transfer from right-of-use assets | - | - | - | 989,035 | - | - | 133,499,367 | - | - | 134,488,402 |
| Disposal | - | - | - | (115,440) | - | - | - | - | - | (115,440) |
| Written off | - | - | - | (15,960) | - | - | - | - | - | (15,960) |
| At 30 June 2025 | 7,130,000 | 6,815,372 | 2,273,857 | 7,776,711 | 1,333,778 | 190,868 | 133,499,367 | 177,649 | - | 159,197,602 |
| **Accumulated depreciation** | | | | | | | | | | |
| At 1 July 2024 | 392,151 | 4,369,034 | 2,271,802 | 5,665,587 | 367,698 | - | - | 16,129 | - | 13,082,401 |
| Charge for the financial year | 142,600 | 437,552 | 910 | 361,657 | 198,191 | 33,905 | 19,646,441 | 35,064 | - | 20,856,320 |
| Transfer from right-of-use assets | - | - | - | 989,035 | - | - | 23,006,823 | - | - | 23,995,858 |
| Disposal | - | - | - | (115,437) | - | - | - | - | - | (115,437) |
| Written off | - | - | - | (15,958) | - | - | - | - | - | (15,958) |
| At 30 June 2025 | 534,751 | 4,806,586 | 2,272,712 | 6,884,884 | 565,889 | 33,905 | 42,653,264 | 51,193 | - | 57,803,184 |
| **Carrying amount** | | | | | | | | | | |
| At 30 June 2025 | 6,595,249 | 2,008,786 | 1,145 | 891,827 | 767,889 | 156,963 | 90,846,103 | 126,456 | - | 101,394,418 |

**4. Property, Plant and Equipment (Cont'd)**

| | Renovations RM | Office equipment RM | Furniture and fittings RM | Total RM |
|---|---|---|---|---|
| **Company** | | | | |
| **2026** | | | | |
| **Cost** | | | | |
| At 1 July 2025 | 4,759,918 | 275,154 | 206,390 | 5,241,462 |
| Additions | - | 73,243 | 8,950 | 82,193 |
| Written off | - | (17,400) | - | (17,400) |
| At 30 June 2026 | 4,759,918 | 330,997 | 215,340 | 5,306,255 |
| **Accumulated depreciation** | | | | |
| At 1 July 2025 | 3,564,130 | 179,462 | 157,631 | 3,901,223 |
| Charge for the financial year | 246,214 | 47,168 | 17,426 | 310,808 |
| Written off | - | (13,920) | - | (13,920) |
| At 30 June 2026 | 3,810,344 | 212,710 | 175,057 | 4,198,111 |
| **Carrying amount** | | | | |
| At 30 June 2026 | 949,574 | 118,287 | 40,283 | 1,108,144 |
| **2025** | | | | |
| **Cost** | | | | |
| At 1 July 2024 | 4,759,918 | 259,024 | 201,084 | 5,220,026 |
| Additions | - | 32,090 | 5,306 | 37,396 |
| Written off | - | (15,960) | - | (15,960) |
| At 30 June 2025 | 4,759,918 | 275,154 | 206,390 | 5,241,462 |
| **Accumulated depreciation** | | | | |
| At 1 July 2024 | 3,317,916 | 151,692 | 140,281 | 3,609,889 |
| Charge for the financial year | 246,214 | 43,728 | 17,350 | 307,292 |
| Written off | - | (15,958) | - | (15,958) |
| At 30 June 2025 | 3,564,130 | 179,462 | 157,631 | 3,901,223 |
| **Carrying amount** | | | | |
| At 30 June 2025 | 1,195,788 | 95,692 | 48,759 | 1,340,239 |

## 4. Property, Plant and Equipment (Cont'd)

(a) Assets pledged as securities to licensed banks

The carrying amount of property, plant and equipment of the Group pledged as securities for bank borrowings as disclosed in Note 18 to the financial statements are:

| | 2026<br>RM | 2025<br>RM |
|---|---|---|
| Buildings | 6,018,249 | 6,151,249 |
| Computers for hire | 57,092,797 | 90,846,103 |
| | 63,111,046 | 96,997,352 |

(b) Revaluation of buildings

Buildings of the Group were revalued on 30 September 2021, by Messrs. IM Global Property Consultants Sdn. Bhd., an independent professional valuer.

The fair value of buildings is within level 2 of the fair value hierarchy. The fair value was determined based on comparison method of valuation by using the value of the property being valued by comparing and adopting as a yardstick recent transactions and sale evidence involving other similar properties in the vicinity. Due considerations are given for such factors including location, plot size, improvements made if any, surrounding developments, facilities and amenities available.

There was no transfer between level 1 and level 2 during the financial year.

Had the buildings been carried at historical cost less accumulated depreciation and impairment loss, the carrying amount would have been RM1,193,271 (2025: RM1,253,779).

## 5. Right-of-use Assets

| | At valuation | At cost | | | | | |
|---|---|---|---|---|---|---|---|
| | Leasehold land RM | Shoplot RM | Office buildings RM | Motor vehicles RM | Office equipment RM | Computers for hire RM | Total RM |
| **Group** | | | | | | | |
| **2026** | | | | | | | |
| **Cost/Valuation** | | | | | | | |
| At 1 July 2025 | 19,160,000 | 644,671 | 163,159 | 461,857 | 125,814 | 4,384,212 | 24,939,713 |
| Additions | - | - | 30,060 | 457,081 | - | - | 487,141 |
| At 30 June 2026 | 19,160,000 | 644,671 | 193,219 | 918,938 | 125,814 | 4,384,212 | 25,426,854 |
| **Accumulated depreciation** | | | | | | | |
| At 1 July 2025 | 1,122,656 | 225,635 | 38,178 | 284,812 | 52,422 | 3,756,583 | 5,480,286 |
| Charge for the financial year | 299,375 | 128,934 | 90,827 | 99,989 | 25,163 | 412,266 | 1,056,554 |
| At 30 June 2026 | 1,422,031 | 354,569 | 129,005 | 384,801 | 77,585 | 4,168,849 | 6,536,840 |
| **Carrying amount** | | | | | | | |
| At 30 June 2026 | 17,737,969 | 290,102 | 64,214 | 534,137 | 48,229 | 215,363 | 18,890,014 |

**5. Right-of-use Assets (Cont'd)**

| | At valuation | At cost | | | | | |
|---|---|---|---|---|---|---|---|
| | Leasehold land RM | Shoplot RM | Office buildings RM | Motor vehicles RM | Office equipment RM | Computers for hire RM | Total RM |
| **Group** | | | | | | | |
| **2025** | | | | | | | |
| **Cost/Valuation** | | | | | | | |
| At 1 July 2024 | 19,160,000 | 644,671 | 61,571 | 461,857 | 1,114,849 | 137,883,579 | 159,326,527 |
| Additions | - | - | 163,159 | - | - | - | 163,159 |
| Transfer to property, plant and equipment | - | - | - | - | (989,035) | (133,499,367) | (134,488,402) |
| Expired of lease contracts | - | - | (61,571) | - | - | - | (61,571) |
| At 30 June 2025 | 19,160,000 | 644,671 | 163,159 | 461,857 | 125,814 | 4,384,212 | 24,939,713 |
| **Accumulated depreciation** | | | | | | | |
| At 1 July 2024 | 823,281 | 96,701 | 43,612 | 192,441 | 883,184 | 11,616,324 | 13,655,543 |
| Charge for the financial year | 299,375 | 128,934 | 56,137 | 92,371 | 158,273 | 15,147,082 | 15,882,172 |
| Transfer to property, plant and equipment | - | - | - | - | (989,035) | (23,006,823) | (23,995,858) |
| Expired of lease contracts | - | - | (61,571) | - | - | - | (61,571) |
| At 30 June 2025 | 1,122,656 | 225,635 | 38,178 | 284,812 | 52,422 | 3,756,583 | 5,480,286 |
| **Carrying amount** | | | | | | | |
| At 30 June 2025 | 18,037,344 | 419,036 | 124,981 | 177,045 | 73,392 | 627,629 | 19,459,427 |

**5. Right-of-use Assets (Cont'd)**

| | Company | |
|---|---|---|
| | **2026** | **2025** |
| | **RM** | **RM** |
| **Office equipment** | | |
| **Cost** | | |
| At 1 July /At 30 June | 90,559 | 90,559 |
| **Accumulated depreciation** | | |
| At 1 July | 37,733 | 19,621 |
| Charge for the financial year | 18,112 | 18,112 |
| At 30 June | 55,845 | 37,733 |
| **Carrying amount** | | |
| At 30 June | 34,714 | 52,826 |

(a) Assets pledged as securities to licensed banks

The carrying amount of right-of-use assets of the Group pledged as securities for bank borrowings as disclosed in Note 18 to the financial statements are:

| | **2026** | **2025** |
|---|---|---|
| | **RM** | **RM** |
| Leasehold land | 17,737,969 | 18,037,344 |

(b) Assets held under lease contracts

Included in the below, the motor vehicles and computers for hire of the Group pledged as securities for the related lease liabilities.

| | Group | |
|---|---|---|
| | **2026** | **2025** |
| | **RM** | **RM** |
| Motor vehicles | 534,137 | 177,045 |
| Computers for hire | 215,363 | 627,629 |
| | 749,500 | 804,674 |

**5. Right-of-use Assets (Cont'd)**

(c) Acquisition of right-of-use assets

The aggregate costs for the right-of-use assets of the Group and of the Company during the financial year under loan, leases and cash payments are as follows:

| | Group | |
|---|---|---|
| | **2026** | **2025** |
| | **RM** | **RM** |
| Aggregate costs | 487,141 | 163,159 |
| Less: Lease liabilities | (459,060) | (163,159) |
| Cash payments | 28,081 | - |

(d) Revaluation of leasehold land

Leasehold land of the Group was revalued on 30 September 2021, by Messrs. IM Global Property Consultants Sdn. Bhd., an independent professional valuer.

The fair value of leasehold land is within level 2 of the fair value hierarchy. The fair value was determined based on comparison method of valuation by using the value of the property being valued by comparing and adopting as a yardstick recent transactions and sale evidence involving other similar properties in the vicinity. Due considerations are given for such factors including location, plot size, improvements made if any, surrounding developments, facilities and amenities available.

There was no transfer between level 1 and level 2 during the financial year.

Had the leasehold land been carried at historical costs less accumulated depreciation and impairment loss, the carrying amount would have been RM5,283,097 (2025: RM5,372,604).

(e) Leasehold land

The remaining lease term of leasehold land is ranging from 59 to 60 years (2025: 60 to 61 years). There is no lease liabilities associated with this leasehold land as the payment were prepaid at inception.

## 6. Intangible Assets

| | Goodwill RM | Trademark RM | Product development costs RM | Total RM |
|---|---|---|---|---|
| **Group** | | | | |
| **2026** | | | | |
| **Cost** | | | | |
| At 1 July 2025/ At 30 June 2026 | 1,000 | 1,970 | 1,136,959 | 1,139,929 |
| **Accumulated impairment loss** | | | | |
| At 1 July 2025/ At 30 June 2026 | 1,000 | - | - | 1,000 |
| **Accumulated amortisation** | | | | |
| At 1 July 2025/ At 30 June 2026 | - | - | 1,136,959 | 1,136,959 |
| **Carrying amount** | | | | |
| At 30 June 2026 | - | 1,970 | - | 1,970 |
| **2025** | | | | |
| **Cost** | | | | |
| At 1 July 2024 | 1,000 | 1,970 | 1,156,959 | 1,159,929 |
| Reversal | - | - | (20,000) | (20,000) |
| At 30 June 2025 | 1,000 | 1,970 | 1,136,959 | 1,139,929 |
| **Accumulated impairment loss** | | | | |
| At 1 July 2024/ At 30 June 2025 | 1,000 | - | - | 1,000 |
| **Accumulated amortisation** | | | | |
| At 1 July 2024 | - | - | 864,249 | 864,249 |
| Amortisation for the financial year | - | - | 272,710 | 272,710 |
| At 30 June 2025 | - | - | 1,136,959 | 1,136,959 |
| **Carrying amount** | | | | |
| At 30 June 2025 | - | 1,970 | - | 1,970 |

## 6. Intangible Assets (Cont'd)

Description of trademark and product development costs

Trademark is related to the Group's right of the payment gateway applications and product development costs are related to the development of payment gateway applications.

Amortisation of the asset begins when development is complete and the asset is available for use. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful lives and amortisation methods are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

## 7. Investment in Subsidiary Companies

| | Company | |
|---|---|---|
| | **2026** | **2025** |
| | **RM** | **RM** |
| **At cost** | | |
| In Malaysia: | | |
| Unquoted shares | 56,784,206 | 56,784,206 |
| Less: Accumulated impairment losses | (16,535,790) | (16,308,619) |
| | 40,248,416 | 40,475,587 |

Movements in the allowance for impairment losses are as follows:

| | Company | |
|---|---|---|
| | **2026** | **2025** |
| | **RM** | **RM** |
| At 1 July | 16,308,619 | 16,180,527 |
| Charge for the financial year | 227,171 | 128,092 |
| At 30 June | 16,535,790 | 16,308,619 |

During the financial year, the Company has carried out a review of the recoverable amounts of its investment in certain subsidiary companies that had been making losses. An impairment loss amounting to RM227,171 (2025: RM128,092) was recognised during the financial year.

The impairment loss was recognised in other expenses in the statements of profit or loss and other comprehensive income.

**7. Investment in Subsidiary Companies (Cont'd)**

Details of the subsidiary companies are as follows:

| Name of company | Place of business/ Country of incorporation | Effective interest (%) 2026 | 2025 | Principal activities |
|---|---|---|---|---|
| Edaran IT Services Sdn. Bhd. | Malaysia | 100 | 100 | Provisioning, installation, commissioning, integration and maintenance of information technology products and related services |
| Edaran Lifestyle Sdn. Bhd. | Malaysia | 100 | 100 | Event management and special interest project |
| Edar Life Sdn. Bhd. | Malaysia | 20 | 20 | Provisioning of trading services, foods and beverages, consultancy and distribution of frozen halal meats |
| Edaran Lifestyle Maintenance Services Sdn. Bhd. | Malaysia | 100 | 100 | Dormant |
| SIDIC Technology Sdn. Bhd. | Malaysia | 100 | 100 | Smart technology, applications and solutions provider |
| MIDC Technology Sdn. Bhd. | Malaysia | 100 | 100 | Information technology, application development and solution provider |
| Elitemac Resources Sdn. Bhd. | Malaysia | 100 | 100 | Investment holding and provisioning of network facilities and services |

**7. Investment in Subsidiary Companies (Cont'd)**

Details of the subsidiary companies are as follows: (Cont'd)

| Name of company | Place of business/ Country of incorporation | Effective interest (%) 2026 | 2025 | Principal activities |
|---|---|---|---|---|
| ***Held through Edaran IT Services Sdn. Bhd.*** | | | | |
| Edaran Trade Network Sdn. Bhd. | Malaysia | 100 | 100 | Provisioning, installation, commissioning, integration and maintenance of information technology products and related services |
| Edar Life Sdn. Bhd. | Malaysia | 80 | 80 | Provisioning of trading services, cafe, consultancy and distribution of frozen halal meats |
| Shinba-Edaran Sdn. Bhd. *# | Brunei | 75 | 75 | Information technology provider |
| ***Held through Elitemac Resources Sdn. Bhd.*** | | | | |
| Edaran Communications Sdn. Bhd. | Malaysia | 100 | 100 | Provisioning, installation, commissioning and maintenance of power supply equipment for the telecommunication system |

* *Subsidiary company not audited by TGS TW PLT*

*# The subsidiary company is in the process to strike off.*

## 7. Investment in Subsidiary Companies (Cont'd)

(a) Material partly-owned subsidiary company

Set out below are the Group's subsidiary company that has material non-controlling interests:

| Name of company | Proportion of ownership interests and voting rights held by non-controlling interests | | Profit/(Loss) allocated to non-controlling interests | | Accumulated non-controlling interests | |
|---|---|---|---|---|---|---|
| | 2026 % | 2025 % | 2026 RM | 2025 RM | 2026 RM | 2025 RM |
| Shinba-Edaran Sdn. Bhd. | 25 | 25 | - | - | (1,000,675) | (1,000,675) |

Summarised financial information for the subsidiary company that has non-controlling interests that are material to the Group is set out below. The summarised financial information below represents amounts before inter-company eliminations.

Summarised statements of financial position

| | 2026 RM | 2025 RM |
|---|---|---|
| Shinba-Edaran Sdn. Bhd. | | |
| Non-current liabilities | (5,853,696) | (5,853,696) |
| Net liabilities | (5,853,696) | (5,853,696) |

There are no significant restrictions on the ability of the subsidiary companies to transfer funds to the Group in the form of cash dividends or repayment of loans and advances. Generally, for all subsidiary companies which are not wholly-owned by the Company, non-controlling shareholders hold protective rights restricting the Company's ability to use the assets of the subsidiary companies and settle the liabilities of the Group, unless approval is obtained from non-controlling shareholders.

## 8. Other Investments

| | Group | |
|---|---|---|
| | 2026 | 2025 |
| | RM | RM |
| **Non-current** | | |
| At fair value through other comprehensive income | | |
| Unquoted shares outside Malaysia | 14,356,937 | 14,356,937 |
| Less: Accumulated impairment losses | (14,356,937) | (14,356,937) |
| | - | - |

The Group treated its interest in PT Linewin as simple investment as the Group considers that it does not have the power to exercise significant influence over PT Linewin.

## 9. Inventories

| | Group | |
|---|---|---|
| | 2026 | 2025 |
| | RM | RM |
| Trading goods | 1,574,840 | 56,996 |
| Consumable goods | 87,243 | 181,768 |
| | 1,662,083 | 238,764 |
| **Recognised in profit or loss:** | | |
| Inventories recognised as cost of sales | 413,254 | 581,805 |

## 10. Contract Assets/(Liabilities)

| | Group | |
|---|---|---|
| | 2026 | 2025 |
| | RM | RM |
| **Current** | | |
| Contract liabilities | | |
| Construction service contracts | (12,204,196) | (13,637,330) |
| At the end of financial year: | | |
| Contract assets | 1,484,000 | 1,050,714 |
| Contract liabilities | (13,688,196) | (14,688,044) |
| | (12,204,196) | (13,637,330) |

The contract assets primarily relate to the Group's rights to consideration for work performed but not yet billed at the reporting date for its construction service contracts. The contract assets will be transferred to trade receivables when the rights become unconditional.

## 10. Contract Assets/(Liabilities) (Cont'd)

The contract liabilities primarily relate to the advance consideration received from customer for construction service contracts, which revenue is recognised over the services period from 1 month to 44 months.

| | Group | |
|---|---|---|
| | **2026** | **2025** |
| | **RM** | **RM** |
| Construction service contracts | | |
| At 1 July | (13,637,330) | (5,488,242) |
| Revenue recognised during the financial year | 143,710,111 | 132,195,490 |
| Less: Progress billing during the financial year | (142,276,977) | (140,344,578) |
| At 30 June | (12,204,196) | (13,637,330) |
| | | |
| Presented as: | | |
| Contract assets | 1,484,000 | 1,050,714 |
| Contract liabilities | (13,688,196) | (14,688,044) |
| | (12,204,196) | (13,637,330) |

The costs incurred to-date include the following charges made during the financial year:

| | Group | |
|---|---|---|
| | **2026** | **2025** |
| | **RM** | **RM** |
| Depreciation of property, plant and equipment | 33,753,306 | 19,646,441 |
| Depreciation of right-of-use assets | 412,266 | 15,147,082 |
| | 34,165,572 | 34,793,523 |

Revenue expected to be recognised in the future relating to performance obligations that are unsatisfied (or partially satisfied) at the reporting date are RM211,633,290.

## 11. Trade Receivables

| | Group | |
|---|---|---|
| | **2026** | **2025** |
| | **RM** | **RM** |
| Trade receivables | 26,484,584 | 30,150,634 |

Trade receivables are non-interest bearing and generally on 30 days (2025: 30 days) term. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

## 11. Trade Receivables (Cont'd)

During the financial year, out of the total amount of RM26,484,584 in trade receivables as at 30 June 2026, the Group has received subsequent payment up to the end of September 2026 amounting to RM25,434,235 or 96%.

In the previous financial year, out of total amount of RM30,150,634 in trade receivables as at 30 June 2025, the Group has received subsequent payment up to the end of September 2025 amounting to RM28,745,466 or 95%.

The following table provide information about the exposure to credit risk and ECLs for trade receivables and contract assets which are grouped together as they are expected to have similar risk nature:

| | Group | |
|---|---|---|
| | **2026** | **2025** |
| | **RM** | **RM** |
| Not past due | 17,604,064 | 17,167,545 |
| Past due: | | |
| Less than 30 days | 10,364,520 | 12,318,950 |
| 31 to 60 days | - | 1,475,983 |
| 61 to 90 days | - | 238,870 |
| | 27,968,584 | 31,201,348 |
| Trade receivables | 26,484,584 | 30,150,634 |
| Contract assets (Note 10) | 1,484,000 | 1,050,714 |
| | 27,968,584 | 31,201,348 |

## 12. Other Receivables

| | Group | | Company | |
|---|---|---|---|---|
| | **2026** | **2025** | **2026** | **2025** |
| | **RM** | **RM** | **RM** | **RM** |
| Other receivables | 33,921 | 24,410 | - | - |
| Deposits | 433,622 | 410,285 | 56,773 | 56,042 |
| Prepayments | 2,915,050 | 1,384,119 | 33,928 | 31,813 |
| | 3,382,593 | 1,818,814 | 90,701 | 87,855 |

Included in prepayment of the Group is an amount of RM2,607,827 (2025: RM1,156,048) related to prepaid maintenance services.

## 13. Amount Due From/(To) Subsidiary Companies

| | Company | |
|---|---|---|
| | 2026 RM | 2025 RM |
| **Amount due from subsidiary companies** | | |
| Non-trade related | | |
| Interest bearing | 8,480,562 | 11,191,842 |
| Non-interest bearing | 13,377,384 | 12,694,181 |
| Less: Accumulated impairment losses | (21,857,946) | (21,968,736) |
| | - | 1,917,287 |
| **Amount due to subsidiary companies** | | |
| Non-trade related | | |
| Interest bearing | (18,270,006) | - |
| Non-interest bearing | (7,413,929) | (28,396,299) |
| | (25,683,935) | (28,396,299) |

Movements in the allowance for impairment losses are as follows:

| | Company | |
|---|---|---|
| | 2026 RM | 2025 RM |
| At 1 July | 21,968,736 | 21,260,456 |
| Charge for the financial year | 41,925 | 708,280 |
| Reversal of impairment losses | (152,715) | - |
| At 30 June | 21,857,946 | 21,968,736 |

Certain amount due from/(to) subsidiary companies bear interest at 4% (2025: 4%) per annum are unsecured and repayable on demand.

Amount due from/(to) subsidiary companies with non-interest bearing are unsecured and repayable on demand.

## 14. Deposits, Bank and Cash Balances

| | Group | | Company | |
|---|---|---|---|---|
| | 2026 RM | 2025 RM | 2026 RM | 2025 RM |
| Cash and bank balances | 21,414,273 | 17,484,200 | 1,654,056 | 1,866,493 |
| Deposits with licensed banks | 15,411,466 | 26,003,109 | 67,214 | 65,847 |
| | 36,825,739 | 43,487,309 | 1,721,270 | 1,932,340 |

## 14. Deposits, Bank and Cash Balances (Cont'd)

Included in cash and bank balances of the Group are designated Non-Checking Current Accounts maintained with the bank amounting to RM6,737,097 (2025: RM3,638,780).

Included in deposits with licensed banks of the Group are designated Finance Service Reserve Account maintained with the bank amounting to RM7,000,000 (2025: RM4,800,000) were pledged to the bank as security for bank borrowings.

Included in deposits with licensed banks of the Group are fixed deposits maintained with the bank amounting to RM758,770 (2025: RM740,165) were pledged to the bank as security for bank borrowings.

The effective interest rates and maturities of deposits with licensed banks of the Group as at the end of the reporting period are ranged from 1.75% to 3.70% (2025: 2.20% to 5.12%) per annum and 1 to 12 months (2025: 1 to 12 months) respectively.

## 15. Share Capital

| | Group and Company | | | |
|---|---|---|---|---|
| | Number of shares | | Amount | |
| | 2026 | 2025 | 2026 | 2025 |
| | Units | Units | RM | RM |
| **Issued and fully paid:** | | | | |
| Ordinary shares | | | | |
| At 1 July | 60,000,000 | 60,000,000 | 16,022,580 | 68,022,580 |
| Share capital reduction | - | - | - | (52,000,000) |
| At 30 June | 60,000,000 | 60,000,000 | 16,022,580 | 16,022,580 |

On 18 June 2025, the Company completed a capital reduction pursuant to Section 117 of the Companies Act 2016 in Malaysia to reduce its issued share capital by RM52,000,000 for the purpose of reduction its accumulated losses of the Company. There is no changes in the number of shares issued.

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

## 16. Reserves

The nature of reserves of the Group are as follows:

(a) Revaluation reserve

| | Group | |
|---|---|---|
| | **2026** | **2025** |
| | **RM** | **RM** |
| At 1 July | 12,296,945 | 12,526,734 |
| Crystallisation of revaluation reserve to retained earnings | (229,788) | (229,789) |
| At 30 June | 12,067,157 | 12,296,945 |

The revaluation reserve represents increases in the fair value of land and buildings, and decrease to the extent that such decreases relate to an increase on the same asset previously recognised in other comprehensive income.

(b) Foreign currency translation reserve

The foreign currency translation reserve represents exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency.

## 17. Treasury Shares

The number of treasury shares held by the Company as at 30 June 2026 was 2,094,800 (2025: 2,094,800). The Company did not repurchase any of its own shares during the current and previous financial year.

None of the treasury shares were resold or cancelled during the current and previous financial years. The shares repurchased are being held as treasury shares in accordance with Section 127(4)(b) of the Companies Act 2016 in Malaysia.

As at 30 June 2026, the number of the Company's shares in issue after deducting treasury shares is 57,905,200 (2025: 57,905,200).

## 18. Loans and Borrowings

| | Group | |
|---|---|---|
| | 2026 | 2025 |
| | RM | RM |
| **Secured** | | |
| Term loans | 85,245,064 | 125,450,560 |
| Bankers' acceptance | 400,000 | - |
| | 85,645,064 | 125,450,560 |
| **Non-current** | | |
| Term loans | 42,949,439 | 86,339,246 |
| **Current** | | |
| Term loans | 42,295,625 | 39,111,314 |
| Bankers' acceptance | 400,000 | - |
| | 42,695,625 | 39,111,314 |
| | 85,645,064 | 125,450,560 |

The term loans and bankers' acceptance are secured by the following:

(i) Legal charge over leasehold land and buildings of the Group as disclosed in Notes 4 and 5 respectively;

(ii) Corporate guarantee by the Company;

(iii) Certain fixed deposits and finance service reserve account of the Group as disclosed in Note 14;

(iv) Specific debenture over the equipment financed by the bank as disclosed in Note 4; and

(v) Deed of assignment to remit contract proceed to designated Non-Checking Current Account as disclosed in Note 14.

The effective interest rates per annum are as follows:

| | Group | |
|---|---|---|
| | 2026 | 2025 |
| | % | % |
| Term loans | 4.95 - 5.80 | 5.30 - 6.15 |
| Bankers' acceptance | 3.38 | - |

## 19. Lease Liabilities

| | Group | | Company | |
|---|---|---|---|---|
| | 2026 RM | 2025 RM | 2026 RM | 2025 RM |
| Non-current | 516,429 | 694,431 | 17,982 | 36,864 |
| Current | 625,561 | 787,563 | 18,882 | 18,143 |
| | 1,141,990 | 1,481,994 | 36,864 | 55,007 |

The maturity analysis of lease liabilities at the end of the reporting period:

| | Group | | Company | |
|---|---|---|---|---|
| | 2026 RM | 2025 RM | 2026 RM | 2025 RM |
| Within 1 year | 665,521 | 832,216 | 20,011 | 20,011 |
| Between 1 to 2 years | 358,821 | 496,237 | 18,344 | 20,011 |
| Between 2 to 5 years | 176,871 | 233,338 | - | 18,344 |
| | 1,201,213 | 1,561,791 | 38,355 | 58,366 |
| Less: Future finance charges | (59,223) | (79,797) | (1,491) | (3,359) |
| Present value of lease liabilities | 1,141,990 | 1,481,994 | 36,864 | 55,007 |

The Group leases various office buildings, shoplot, motor vehicles, office equipment and computers for hire. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

The average effective interest rates per annum at the end of the reporting period for lease liabilities is ranging from 3.50% to 6.76% (2025: 3.50% to 6.76%).

Lease liabilities of the Group which are under hire purchase arrangements are secured by the Group's motor vehicles, office equipment and computers for hire as disclosed in Note 5 and corporate guarantee by the Company.

## 20. Deferred Tax Liabilities

| | Group | |
|---|---|---|
| | **2026** | **2025** |
| | **RM** | **RM** |
| At 1 July | 3,956,079 | 4,021,959 |
| Recognised in profit or loss | | |
| - Relating to crystallisation of deferred tax liabilities on revaluation reserve | (65,880) | (65,880) |
| At 30 June | 3,890,199 | 3,956,079 |

Deferred tax liabilities derived from revaluation of assets.

Deferred tax assets have not been recognised in respect of the following items:

| | Group | | Company | |
|---|---|---|---|---|
| | **2026** | **2025** | **2026** | **2025** |
| | **RM** | **RM** | **RM** | **RM** |
| Property, plant and equipment | (868,918) | (432,904) | (63,882) | (82,695) |
| Right-of-use assets | (330,967) | (617,409) | (34,714) | (52,826) |
| Lease liabilities | 353,394 | 951,796 | 36,864 | 55,007 |
| Unutilised business losses | 44,451,398 | 40,789,693 | 17,400,603 | 15,453,703 |
| Unutilised capital allowances | 6,858,749 | 6,395,400 | 2,571,860 | 2,511,505 |
| Other deductible temporary differences | 155,000 | - | 21,857,946 | 21,968,736 |
| | 50,618,656 | 47,086,576 | 41,768,677 | 39,853,430 |

Deferred tax assets have not been recognised in respect of these items as they may not have sufficient taxable profits to be used to offset or they have arisen in subsidiary companies that have a recent history of losses.

## 21. Trade Payables

| | Group | |
|---|---|---|
| | **2026** | **2025** |
| | **RM** | **RM** |
| Trade payables | 6,955,297 | 5,058,810 |

Credit terms of trade payables of the Group ranged from cash to 90 days (2025: 14 to 90 days) depending on the terms of the contracts.

## 22. Other Payables

| | Group | | Company | |
|---|---|---|---|---|
| | **2026** | **2025** | **2026** | **2025** |
| | **RM** | **RM** | **RM** | **RM** |
| Other payables | 3,398,212 | 3,553,917 | - | - |
| Deposits | 23,000 | 23,000 | - | - |
| Dividend payables | - | 1,013,341 | - | 1,013,341 |
| Accruals | 6,892,361 | 8,742,608 | 471,856 | 237,028 |
| | 10,313,573 | 13,332,866 | 471,856 | 1,250,369 |

Included in accruals of the Group is an amount of RM4,328,265 (2025: RM4,683,586) related to provision of contract costs payable to sub-contractors.

Included in other payables of the Group is an amount of RM3,370,865 (2025: RM3,545,161) related to sales and services tax payable.

## 23. Revenue

| | Group | | Company | |
|---|---|---|---|---|
| | 2026 RM | 2025 RM | 2026 RM | 2025 RM |
| Revenue from contracts with customers: | | | | |
| Construction service contract revenue | 143,710,111 | 132,195,490 | - | - |
| Management fee | - | - | 4,758,000 | 3,690,000 |
| Trading revenue | 378,097 | 583,241 | - | - |
| Rendering of services | 75,855 | 2,976 | - | - |
| Sales of foods and beverages | 494,048 | 174,932 | - | - |
| | 144,658,111 | 132,956,639 | 4,758,000 | 3,690,000 |
| Other revenue: | | | | |
| Dividends income | - | - | 5,250,000 | 7,500,000 |
| | 144,658,111 | 132,956,639 | 10,008,000 | 11,190,000 |

Breakdown of the Group's revenue from contracts with customers:

| | Information technology and services/Lifestyle | |
|---|---|---|
| | 2026 RM | 2025 RM |
| **Major goods and services:** | | |
| Construction service contract revenue | 143,710,111 | 132,195,490 |
| Trading revenue | 378,097 | 583,241 |
| Rendering of services | 75,855 | 2,976 |
| Sales of foods and beverages | 494,048 | 174,932 |
| Total revenue from contract with customers | 144,658,111 | 132,956,639 |
| **Geographical market:** | | |
| Malaysia | 144,658,111 | 132,956,639 |

| | Group | | Company | |
|---|---|---|---|---|
| | 2026 RM | 2025 RM | 2026 RM | 2025 RM |
| **Timing of revenue recognition:** | | | | |
| At a point in time | 902,930 | 761,149 | - | - |
| Over time | 143,755,181 | 132,195,490 | 4,758,000 | 3,690,000 |
| | 144,658,111 | 132,956,639 | 4,758,000 | 3,690,000 |

## 24. Finance Costs

| | Group | | Company | |
|---|---|---|---|---|
| | 2026 RM | 2025 RM | 2026 RM | 2025 RM |
| **Interest expenses on:** | | | | |
| Bank overdraft | 1,060 | 14,919 | - | - |
| Bankers' acceptance | 2,412 | - | - | - |
| Inter-company loan | - | - | 358,235 | - |
| Lease liabilities | 53,760 | 4,918,268 | 1,868 | 2,577 |
| Term loans | 5,534,430 | 4,453,765 | - | - |
| Trust receipts | - | 8,225 | - | - |
| Procurement and contract financing | 35,324 | 17,700 | - | - |
| | 5,626,986 | 9,412,877 | 360,103 | 2,577 |

## 25. Profit before Tax

Profit before tax is derived after charging/(crediting) amongst other, the following items:

| | Group | | Company | |
|---|---|---|---|---|
| | 2026 RM | 2025 RM | 2026 RM | 2025 RM |
| Auditors' remuneration | | | | |
| - statutory audits | 125,500 | 107,500 | 55,000 | 50,000 |
| - non-audit services | 7,000 | 7,000 | 7,000 | 7,000 |
| Amortisation of intangible assets | - | 272,710 | - | - |
| Bad debts written off | - | 285,792 | - | - |
| Depreciation of property, plant and equipment | 35,251,713 | 20,856,320 | 310,808 | 307,292 |
| Depreciation of right-of-use assets | 1,056,554 | 15,882,172 | 18,112 | 18,112 |
| Gain on disposal of property, plant and equipment | (38,999) | (7) | - | - |
| Interest income | (715,450) | (681,979) | (153,427) | (163,458) |
| Impairment losses on investment in subsidiary companies | - | - | 227,171 | 128,092 |
| Non-executive Directors' remuneration: | | | | |
| - fees | 924,000 | 820,000 | 324,000 | 270,000 |
| - other emoluments | 305,000 | 337,000 | 305,000 | 337,000 |

**25. Profit before Tax (Cont'd)**

Profit before tax is derived after charging/(crediting) amongst other, the following items: (Cont'd)

| | Group | | Company | |
|---|---|---|---|---|
| | **2026** | **2025** | **2026** | **2025** |
| | **RM** | **RM** | **RM** | **RM** |
| Property, plant and equipment written off | 4,412 | 2 | 3,480 | 2 |
| Rental income | - | (108,000) | - | - |
| Lease expenses relating to short-term leases (a) | 80,430 | 50,103 | - | - |
| Lease expenses relating to low-value assets (a) | 114,579 | 131,102 | 3,528 | 3,528 |
| Net loss/(gain) on impairment of financial assets: | | | | |
| - Impairment losses on amount due from subsidiary companies | - | - | 41,925 | 708,280 |
| - Reversal of impairment losses on amount due from subsidiary companies | - | - | (152,715) | - |

(a) The Group leases a number of premises, equipment and motor vehicles with contract terms of not more than one year. These leases are short-term and leases of low-value items. The Group or the Company has elected to apply the recognition exemption under MFRS 16 *Leases*.

## 26. Taxation

| | Group | | Company | |
|---|---|---|---|---|
| | 2026 RM | 2025 RM | 2026 RM | 2025 RM |
| **Tax expenses recognised in profit or loss** | | | | |
| Current tax | | | | |
| - Current year | 3,800,000 | 2,900,000 | - | - |
| - Under provision in prior years | 132,472 | 71,666 | - | - |
| | 3,932,472 | 2,971,666 | - | - |
| Deferred tax | | | | |
| - Relating to crystallisation of deferred tax liabilities on revaluation reserve | (65,880) | (65,880) | - | - |
| | 3,866,592 | 2,905,786 | - | - |

Malaysian income tax is calculated at the statutory tax rate of 24% (2025: 24%) of the estimated assessable profits for the financial year. Taxation for other jurisdiction is calculated at the rates prevailing in the respective jurisdictions.

## 26. Taxation (Cont'd)

A reconciliation of income tax expenses applicable to profit before tax at the statutory tax rate to income tax expenses at the effective income tax rate of the Group and of the Company are as follows:

| | Group | | Company | |
|---|---|---|---|---|
| | 2026 RM | 2025 RM | 2026 RM | 2025 RM |
| Profit before tax | 8,038,557 | 6,974,004 | 2,643,602 | 4,050,290 |
| At Malaysian statutory tax rate of 24% (2025: 24%) | 1,929,254 | 1,673,761 | 634,464 | 972,070 |
| Expenses not deductible for tax purposes | 1,031,009 | 451,942 | 165,877 | 186,138 |
| Income not subject to tax | (7,962) | (1,177) | (1,260,000) | (1,800,000) |
| Deferred tax assets not recognised | 971,437 | 843,641 | 459,659 | 641,792 |
| Utilisation of previously unrecognised deferred tax assets | (123,738) | (68,167) | - | - |
| Relating to crystallisation of deferred tax liabilities on revaluation reserve | (65,880) | (65,880) | - | - |
| | 3,734,120 | 2,834,120 | - | - |
| Under provision of current tax in prior years | 132,472 | 71,666 | - | - |
| | 3,866,592 | 2,905,786 | - | - |

The Group and the Company have estimated unutilised capital allowances and unutilised business losses available to carry forward to offset against future taxable profit. The said amounts are subject to approval by the tax authorities.

| | Group | | Company | |
|---|---|---|---|---|
| | 2026 RM | 2025 RM | 2026 RM | 2025 RM |
| Unutilised business losses | 44,451,398 | 40,789,693 | 17,400,603 | 15,453,703 |
| Unutilised capital allowances | 6,858,749 | 6,395,400 | 2,571,860 | 2,511,505 |
| | 51,310,147 | 47,185,093 | 19,972,463 | 17,965,208 |

## 26. Taxation (Cont'd)

Unutilised business losses will expire in the following financial years:

| | Group | | Company | |
|---|---|---|---|---|
| | 2026 RM | 2025 RM | 2026 RM | 2025 RM |
| Expiring in 2028 | 22,348,717 | 22,924,094 | 10,486,212 | 10,486,212 |
| Expiring in 2029 | 4,425,202 | 4,534,983 | - | - |
| Expiring in 2030 | 2,249,441 | 2,249,441 | - | - |
| Expiring in 2031 | 1,425,745 | 1,425,745 | 280,495 | 280,495 |
| Expiring in 2032 | 1,766,995 | 1,766,995 | 268,405 | 268,405 |
| Expiring in 2033 | 2,168,066 | 2,168,066 | 1,158,886 | 1,158,886 |
| Expiring in 2034 | 2,232,750 | 2,232,750 | 1,332,900 | 1,332,900 |
| Expiring in 2035 | 3,487,619 | 3,487,619 | 1,926,805 | 1,926,805 |
| Expiring in 2036 | 4,346,863 | - | 1,946,900 | - |
| | 44,451,398 | 40,789,693 | 17,400,603 | 15,453,703 |

Based on the current legislation, any unutilised business losses shall be carried forward for a maximum period of ten consecutive years of assessment immediately following that year of assessment, whereas the unutilised capital allowances are allowed to be carried forward indefinitely.

## 27. Earnings Per Share

(a) Basic earnings per share

The basic earnings per share are calculated based on the consolidated profit for the financial year attributable to owners of the Company and weighted average number of ordinary shares in issue during the financial year as follows:

| | Group | |
|---|---|---|
| | 2026 RM | 2025 RM |
| Profit attributable to owners of the Company | 4,171,965 | 4,068,218 |
| Weighted average number of ordinary shares in issue: | | |
| Issued ordinary shares at 1 July | 60,000,000 | 60,000,000 |
| Effect of treasury shares held | (2,094,800) | (2,094,800) |
| Weighted average number of ordinary shares at 30 June | 57,905,200 | 57,905,200 |
| Basic earnings per ordinary share (in sen) | 7.20 | 7.03 |

## 27. Earnings Per Share (Cont'd)

(b) Diluted earnings per share

The Group has no dilution in their earnings per ordinary share as there are no dilutive potential ordinary shares. There have been no other transactions involving ordinary shares or potential ordinary shares since the end of the financial year and before the authorisation of these financial statements.

## 28. Dividends

| | Group and Company | |
|---|---|---|
| | 2026 | 2025 |
| | RM | RM |
| Dividends recognised as distribution to ordinary shareholders of the Company: | | |
| First interim single-tier dividend of 3.00 sen per ordinary share in respect of the financial year ended 30 June 2026 | 1,737,156 | - |
| First interim single-tier dividend of 3.00 sen per ordinary share in respect of the financial year ended 30 June 2025 | - | 1,737,156 |
| Second interim single-tier dividend of 1.75 sen per ordinary share in respect of the financial year ended 30 June 2025 | - | 1,013,341 |
| | 1,737,156 | 2,750,497 |

The Board of Directors does not recommend any final dividend in respect of the current financial year.

## 29. Staff Costs

| | Group | | Company | |
|---|---|---|---|---|
| | 2026 RM | 2025 RM | 2026 RM | 2025 RM |
| Fee | 36,000 | 36,000 | - | - |
| Salaries, wages and other emoluments | 19,106,443 | 16,891,401 | 4,118,839 | 3,372,569 |
| Social security contributions | 336,265 | 171,032 | 27,295 | 25,538 |
| Defined contribution plans | 1,887,872 | 1,877,449 | 469,922 | 449,915 |
| Estimated money value of benefits-in-kind | 16,979 | 7,500 | 8,646 | 7,500 |
| | 21,383,559 | 18,983,382 | 4,624,702 | 3,855,522 |

Included in staff costs is aggregate amount of remuneration received and receivable by the Executive Directors of the Company and of the subsidiary companies during the financial year as below:

| | Group | | Company | |
|---|---|---|---|---|
| | 2026 RM | 2025 RM | 2026 RM | 2025 RM |
| **Directors of the Company** | | | | |
| Fee | 36,000 | 36,000 | - | - |
| Salaries and other emoluments | 1,160,000 | 730,000 | 800,000 | 730,000 |
| Social security contributions | 1,839 | 1,334 | 1,393 | 1,334 |
| Defined contribution plans | 110,400 | 87,600 | 96,000 | 87,600 |
| Estimated money value of benefits-in-kind | 16,979 | 7,500 | 8,646 | 7,500 |
| | 1,325,218 | 862,434 | 906,039 | 826,434 |

## 30. Reconciliation of Liabilities Arising from Financing Activities

The table below show the details changes in the liabilities of the Group and of the Company arising from financing activities, including both cash and non-cash changes:

| | At 1 July | New lease | Financing cash flows (i) | Other changes (ii) | At 30 June |
|---|---|---|---|---|---|
| **Group** | **RM** | **RM** | **RM** | **RM** | **RM** |
| **2026** | | | | | |
| Loans and borrowings | 125,450,560 | - | (39,805,496) | - | 85,645,064 |
| Lease liabilities | 1,481,994 | 459,060 | (799,064) | - | 1,141,990 |
| Dividend payables | 1,013,341 | - | (2,750,497) | 1,737,156 | - |
| | 127,945,895 | 459,060 | (43,355,057) | 1,737,156 | 86,787,054 |
| **2025** | | | | | |
| Loans and borrowings | 44,305,730 | - | 81,144,830 | - | 125,450,560 |
| Lease liabilities | 92,675,651 | 163,159 | (91,356,816) | - | 1,481,994 |
| Dividend payables | - | - | (1,737,156) | 2,750,497 | 1,013,341 |
| | 136,981,381 | 163,159 | (11,949,142) | 2,750,497 | 127,945,895 |
| **Company** | | | | | |
| **2026** | | | | | |
| Lease liabilities | 55,007 | - | (18,143) | - | 36,864 |
| Dividend payables | 1,013,341 | - | (2,750,497) | 1,737,156 | - |
| Amount due to subsidiary companies | 28,396,299 | - | (2,712,364) | - | 25,683,935 |
| | 29,464,647 | - | (5,481,004) | 1,737,156 | 25,720,799 |
| **2025** | | | | | |
| Lease liabilities | 72,441 | - | (17,434) | - | 55,007 |
| Dividend payables | - | - | (1,737,156) | 2,750,497 | 1,013,341 |
| Amount due to subsidiary companies | 30,682,462 | - | (2,286,163) | - | 28,396,299 |
| | 30,754,903 | - | (4,040,753) | 2,750,497 | 29,464,647 |

## 30. Reconciliation of Liabilities Arising from Financing Activities (Cont'd)

(i) The cash flows from loans and borrowings, lease liabilities and amount due to subsidiary companies make up the net amount of proceeds from or repayments of borrowings and inter-company balances in the statements of cash flows.

(ii) Other changes represent non-cash movements, including dividends payable.

## 31. Contingent liabilities and Financial Guarantees

| | Group | | Company | |
|---|---|---|---|---|
| | 2026 RM | 2025 RM | 2026 RM | 2025 RM |
| **Contingent liabilities:** | | | | |
| Bank guarantee for performance bond given to third parties | 7,710,643 | 7,539,225 | - | - |
| **Financial guarantees:** | | | | |
| Financial guarantee given to licensed banks for credit facilities granted to a subsidiary company | - | - | 85,914,157 | 126,294,652 |

## 32. Related Party Disclosures

(a) Identifying related parties

For the purposes of these financial statements, parties are considered to be related to the Group if the Group or the Company has the ability, directly or indirectly, to control or joint control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group or the Company and the party are subject to common control. Related parties may be individuals or other entities.

Related parties also include key management personnel defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group either directly or indirectly. The key management personnel comprise the Directors and management personnel of the Group, having authority and responsibility for planning, directing and controlling the activities of the Group entities directly or indirectly.

## 32. Related Party Disclosures (Cont'd)

(b) Significant related party transactions

Related party transactions have been entered into in the normal course of business under negotiated terms. In addition to the related party balances disclosed elsewhere in the financial statements, the significant related party transactions of the Group and of the Company are as follows:

| | Company | |
|---|---|---|
| | **2026** | **2025** |
| | **RM** | **RM** |
| **Transactions with subsidiary companies** | | |
| - Dividends income receivable | 5,250,000 | 7,500,000 |
| - Foods and beverages costs | 4,695 | 5,793 |
| - Interest expense | 358,235 | - |
| - Interest income | 152,060 | 161,965 |
| - Management fee income | 4,758,000 | 3,690,000 |

(c) Compensation of key management personnel

The remuneration of key management personnel is same as the Directors' remuneration as included in Note 25 and Note 29 respectively.

## 33. Segment Information

For management purposes, the Group is organised into business units based on their products and services, and has four reportable segments as follows:

| | |
|---|---|
| Information technology and services | Provisioning, installation, commissioning, integration and maintenance of information technology products and related services and provisioning of technology for the smart technology industry and for the integrated data centre. |
| Telecommunications | Provisioning, installation, commissioning and maintenance of power supply equipment for telecommunication systems and integration and maintenance of telecommunication equipment and related services. |
| Investment holding | Investment holding and provision of management services. |
| Lifestyle | Involve in lifestyle activities, special interest project, foods and beverages and distribution of frozen halal meats |

## 33. Segment Information (Cont'd)

Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss in the consolidated financial statements.

Transactions between segments are carried out on agreed terms between both parties. The effects of such inter-segment transactions are eliminated on consolidation. The measurement basis and classification are consistent with those adopted in the previous financial year.

**33. Segment Information (Cont'd)**

| | Investment holding RM | Information technology and services RM | Lifestyle RM | Tele-communications RM | Total segments RM | Elimination RM | Consolidated RM |
|---|---|---|---|---|---|---|---|
| **2026** | | | | | | | |
| **Revenue** | | | | | | | |
| External customers | - | 143,964,252 | 693,859 | - | 144,658,111 | - | 144,658,111 |
| Inter-segment | 10,008,000 | 4,189,317 | 1,377,394 | - | 15,574,711 | (15,574,711) | - |
| Total revenue | 10,008,000 | 148,153,569 | 2,071,253 | - | 160,232,822 | (15,574,711) | 144,658,111 |
| **Segment results** | | | | | | | |
| Interest income | 153,427 | 1,072,318 | - | - | 1,225,745 | (510,295) | 715,450 |
| Finance costs | (360,103) | (5,717,518) | (59,660) | - | (6,137,281) | 510,295 | (5,626,986) |
| Depreciation and amortisation | (328,920) | (35,144,562) | (550,716) | (284,069) | (36,308,267) | - | (36,308,267) |
| Other non-cash items | (119,861) | (6,512,933) | - | - | (6,632,794) | 6,667,381 | 34,587 |
| Segment profit/(loss) | 2,643,602 | 7,275,911 | (2,755,523) | (505,154) | 6,658,836 | 1,379,721 | 8,038,557 |
| **Segment assets** | 43,204,460 | 155,470,799 | 5,308,594 | 20,468,107 | 224,451,960 | (66,734,895) | 157,717,065 |
| Included in the measurement of segment assets are: | | | | | | | |
| Capital expenditure | 82,193 | 1,706,979 | 1,544,546 | - | 3,333,718 | - | 3,333,718 |
| **Segment liabilities** | 26,192,655 | 136,327,338 | 21,566,290 | 2,529,182 | 186,615,465 | (63,234,472) | 123,380,993 |

**33. Segment Information (Cont'd)**

| | Investment holding RM | Information technology and services RM | Lifestyle RM | Tele-communications RM | Total segments RM | Elimination RM | Consolidated RM |
|---|---|---|---|---|---|---|---|
| **2025** | | | | | | | |
| **Revenue** | | | | | | | |
| External customers | - | 132,338,429 | 618,210 | - | 132,956,639 | - | 132,956,639 |
| Inter-segment | 11,190,000 | 4,208,745 | 1,409,942 | - | 16,808,687 | (16,808,687) | - |
| Total revenue | 11,190,000 | 136,547,174 | 2,028,152 | - | 149,765,326 | (16,808,687) | 132,956,639 |
| **Segment results** | | | | | | | |
| Interest income | 163,458 | 678,364 | - | 2,122 | 843,944 | (161,965) | 681,979 |
| Finance costs | (2,577) | (9,550,017) | (22,248) | - | (9,574,842) | 161,965 | (9,412,877) |
| Depreciation and amortisation | (325,404) | (36,035,452) | (353,279) | (297,067) | (37,011,202) | - | (37,011,202) |
| Other non-cash items | (836,374) | (2,018,853) | - | - | (2,855,227) | 2,569,440 | (285,787) |
| Segment profit/(loss) | 4,050,290 | 10,020,553 | (1,817,147) | (407,139) | 11,846,557 | (4,872,553) | 6,974,004 |
| **Segment assets** | 45,807,034 | 200,908,752 | 2,212,235 | 20,987,957 | 269,915,978 | (72,313,028) | 197,602,950 |
| Included in the measurement of segment assets are: | | | | | | | |
| Capital expenditure | 37,396 | 761,129 | 719,634 | - | 1,518,159 | - | 1,518,159 |
| **Segment liabilities** | 29,701,675 | 179,882,160 | 15,714,407 | 2,586,328 | 227,884,570 | (62,182,883) | 165,701,687 |

## 33. Segment Information (Cont'd)

Adjustments and eliminations

Inter-segment revenues are eliminated on consolidation.

Current taxes, deferred taxes and certain financial assets and liabilities are not allocated to those segments as they are also managed on a group basis.

Capital expenditure consists of additions of property, plant and equipment, intangible assets and right-of-use assets.

Other non-cash items consist of the following as presented on the respective notes to the financial statements:

| | Group | |
|---|---|---|
| | **2026** | **2025** |
| | **RM** | **RM** |
| Gain on disposal of property, plant and equipment | 38,999 | 7 |
| Bad debts written off | - | (285,792) |
| Property, plant and equipment written off | (4,412) | (2) |
| | 34,587 | (285,787) |

Geographic information

| | Revenue | | Non-current assets | |
|---|---|---|---|---|
| | **2026** | **2025** | **2026** | **2025** |
| | **RM** | **RM** | **RM** | **RM** |
| **Group** | | | | |
| Malaysia | 144,658,111 | 132,956,639 | 87,876,851 | 120,855,815 |

Non-current assets for this purpose consist of property, plant and equipment, right-of-use assets, intangible assets and other investments.

Major customers

Revenue from major customers, the Government Ministries and Departments, Local Authorities or government linked companies under of Government of Malaysia amount to RM141,934,890 (2025: RM132,338,429), arising from sales in the information technology and services segment.

## 34. Financial Instruments

(a) Classification of financial instruments

Financial assets and financial liabilities are measured on an ongoing basis either at fair value or at amortised cost. The principal accounting policies in Note 3 describe how the classes of financial instruments are measured, and how income and expense, including fair value gains and losses, are recognised.

The following table analyses the financial assets and liabilities in the statements of financial position by the class of financial instruments to which they are assigned, and therefore by the measurement basis:

| | Group | |
|---|---|---|
| | **2026** | **2025** |
| | **RM** | **RM** |
| **At amortised cost** | | |
| **Financial assets** | | |
| Trade receivables | 26,484,584 | 30,150,634 |
| Other receivables | 467,543 | 434,695 |
| Deposits, bank and cash balances | 36,825,739 | 43,487,309 |
| | 63,777,866 | 74,072,638 |
| **At amortised cost** | | |
| **Financial liabilities** | | |
| Loans and borrowings | 85,645,064 | 125,450,560 |
| Trade payables | 6,955,297 | 5,058,810 |
| Other payables | 6,942,708 | 9,787,705 |
| | 99,543,069 | 140,297,075 |

| | Company | |
|---|---|---|
| | **2026** | **2025** |
| | **RM** | **RM** |
| **At amortised cost** | | |
| **Financial assets** | | |
| Other receivables | 56,773 | 56,042 |
| Amount due from subsidiary companies | - | 1,917,287 |
| Deposits, bank and cash balances | 1,721,270 | 1,932,340 |
| | 1,778,043 | 3,905,669 |
| **At amortised cost** | | |
| **Financial liabilities** | | |
| Other payables | 471,856 | 1,250,369 |
| Amount due to subsidiary companies | 25,683,935 | 28,396,299 |
| | 26,155,791 | 29,646,668 |

## 34. Financial Instruments (Cont'd)

(b) Financial risk management objectives and policies

The Group's financial risk management policy is to ensure that adequate financial resources are available for the development of the Group's operations whilst managing its credit, liquidity and interest rate risks. The Group operates within clearly defined guidelines that are approved by the Board and the Group's policy is not to engage in speculative transactions.

The following sections provide details regarding the Group's exposure to the above-mentioned financial risks and the objectives, policies, processes for the management of these risks.

(i) Credit risk

Credit risk is the risk of a financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group's exposure to credit risk arises primally from its receivables from customers, deposits with banks and financial institutions and bank guarantee for performance bond given to third parties. The Company's exposure to credit risk arises principally from advances to subsidiary companies and financial guarantees given to banks for credit facilities granted to a subsidiary company. There are no significant changes as compared to previous financial year.

The Group has adopted a policy of only dealing with creditworthy counterparties. Management has a credit policy in place to control credit risk by dealing with creditworthy counterparties and deposits with banks and financial institutions with good credit rating. The exposure to credit risk is monitored on an ongoing basis and action will be taken for long outstanding debts.

The Company provides unsecured advances to subsidiary companies. It also provides unsecured financial guarantees to banks for banking facilities granted to a subsidiary company. The Company monitors on an ongoing basis the results of the subsidiary companies and repayments made by the subsidiary companies, where risks of default have been assessed to be low.

At each reporting date, the Group and the Company assess whether any of the receivables and contract assets are credit impaired.

The gross carrying amounts of credit impaired trade receivables and contract assets are written off (either partial or full) when there is no realistic prospect of recovery. This is generally the case when the Group or the Company determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. Nevertheless, trade receivables and contract assets that are written off could still be subject to enforcement activities.

## 34. Financial Instruments (Cont'd)

(b) Financial risk management objectives and policies (Cont'd)

(i) Credit risk (Cont'd)

The carrying amounts of the financial assets recorded on the statements of financial position at the end of the financial period represent the Group's and the Company's maximum exposure to credit risk except for financial guarantees provided to banks for banking facilities granted to a subsidiary company and performance bond granted to third parties.

The Company's maximum exposure in this respect is RM85,914,157 (2025: RM126,294,652), representing the outstanding banking facilities to a subsidiary company as at the end of the reporting period. There was no indication that the subsidiary company would default on repayment as at the end of the reporting period.

There are no significant changes as compared to previous financial year.

As at the end of the financial year, the Group had 2 customers (2025: 2 customers) accounted for approximately 88% (2025: 78%) of all the receivables outstanding.

(ii) Liquidity risk

Liquidity risk refers to the risk that the Group or the Company will encounter difficulty in meeting its financial obligations as they fall due. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities.

The Group's and the Company's funding requirements and liquidity risk are managed with the objective of meeting business obligations on a timely basis. The Group finances its liquidity through internally generated cash flows and minimises liquidity risk by keeping committed credit lines available.

The following table analyses the remaining contractual maturity for financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group and the Company can be required to pay.

**34. Financial Instruments (Cont'd)**

(b) Financial risk management objectives and policies (Cont'd)

(ii) Liquidity risk (Cont'd)

| Group | On demand or within 1 year RM | 1 to 2 years RM | 2 - 5 years RM | After 5 years RM | Total contractual cash flows RM | Total carrying amount RM |
|---|---|---|---|---|---|---|
| **2026** | | | | | | |
| Non-derivative financial liabilities | | | | | | |
| Term loans | 46,220,742 | 34,980,691 | 6,438,771 | 3,347,639 | 90,987,843 | 85,245,064 |
| Lease liabilities | 665,521 | 358,821 | 176,871 | - | 1,201,213 | 1,141,990 |
| Bankers' acceptance | 400,000 | - | - | - | 400,000 | 400,000 |
| Trade and other payables | 13,898,005 | - | - | - | 13,898,005 | 13,898,005 |
| | 61,184,268 | 35,339,512 | 6,615,642 | 3,347,639 | 106,487,061 | 100,685,059 |
| **2025** | | | | | | |
| Non-derivative financial liabilities | | | | | | |
| Term loans | 44,925,612 | 46,293,079 | 42,415,259 | 3,946,868 | 137,580,818 | 125,450,560 |
| Lease liabilities | 832,216 | 496,237 | 233,338 | - | 1,561,791 | 1,481,994 |
| Trade and other payables | 14,846,515 | - | - | - | 14,846,515 | 14,846,515 |
| | 60,604,343 | 46,789,316 | 42,648,597 | 3,946,868 | 153,989,124 | 141,779,069 |

**34. Financial Instruments (Cont'd)**

(b) Financial risk management objectives and policies (Cont'd)

(ii) Liquidity risk (Cont'd)

| Company | On demand or within 1 year RM | 1 to 2 years RM | 2 - 5 years RM | Total contractual cash flows RM | Total carrying amount RM |
|---|---|---|---|---|---|
| **2026** | | | | | |
| Non-derivative financial liabilities | | | | | |
| Lease liabilities | 20,011 | 18,344 | - | 38,355 | 36,864 |
| Other payables | 471,856 | - | - | 471,856 | 471,856 |
| Amount due to subsidiary companies | 25,683,935 | - | - | 25,683,935 | 25,683,935 |
| Financial guarantee liabilities * | 85,914,157 | - | - | 85,914,157 | - |
| | 112,089,959 | 18,344 | - | 112,108,303 | 26,192,655 |
| **2025** | | | | | |
| Non-derivative financial liabilities | | | | | |
| Lease liabilities | 20,011 | 20,011 | 18,344 | 58,366 | 55,007 |
| Other payables | 1,250,369 | - | - | 1,250,369 | 1,250,369 |
| Amount due to subsidiary companies | 28,396,299 | - | - | 28,396,299 | 28,396,299 |
| Financial guarantee liabilities * | 126,294,652 | - | - | 126,294,652 | - |
| | 155,961,331 | 20,011 | 18,344 | 155,999,686 | 29,701,675 |

* *Based on the maximum amount that can be called for under the financial guarantee contracts.*

The Company provides unsecured financial guarantee to banks in respect of credit facilities granted to a subsidiary company, and monitor on an ongoing basis the performance of the subsidiary company. At the end of the financial year, there was no indication that the subsidiary company would default on repayment.

Financial guarantee has not been recognised since the fair value on initial recognition was deemed not material and the probability of the subsidiary company defaulting on its credit facilities is remote.

## 34. Financial Instruments (Cont'd)

(b) Financial risk management objectives and policies (Cont'd)

(iii) Market risk

Interest rate risk

The Group's and the Company's fixed rate deposits placed with licensed banks and financial institutions, and borrowings are exposed to a risk of change in their value due to changes in interest rates. The Group's and the Company's variable rate borrowings are exposed to a risk of change in cash flows due to changes in interest rates.

The Group manages the interest rate risk of its deposits with licensed banks and financial institutions by placing them at the most competitive interest rates obtainable, which yield better returns than cash at bank and maintaining a prudent mix of short and long-term deposits.

The Group manages its interest rate risk exposure from interest bearing borrowings by obtaining financing with the most favourable interest rates in the market. The Group constantly monitors its interest rate risk by reviewing its debts portfolio to ensure favourable rates are obtained. The Group does not utilise interest swap contracts or other derivative instruments for trading or speculative purposes.

The interest rate profile of the Group's and of the Company's significant interest-bearing financial instruments, based on carrying amounts as the end of the reporting period was:

| | 2026<br>RM | 2025<br>RM |
|---|---|---|
| **Group** | | |
| **Fixed rate instruments** | | |
| Financial asset | 15,411,466 | 26,003,109 |
| Financial liabilities | (1,541,990) | (1,481,994) |
| | 13,869,476 | 24,521,115 |
| **Floating rate instrument** | | |
| Financial liabilities | (85,245,064) | (125,450,560) |
| **Company** | | |
| **Fixed rate instruments** | | |
| Financial assets | 8,547,776 | 11,257,689 |
| Financial liabilities | (18,306,870) | (55,007) |
| | (9,759,094) | 11,202,682 |

## 34. Financial Instruments (Cont'd)

(b) Financial risk management objectives and policies (Cont'd)

(iii) Market risk (Cont'd)

Interest rate risk (Cont'd)

**Interest rate risk sensitivity analysis**

Fair value sensitivity analysis for fixed rate instruments

The Group and the Company do not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore, a change in interest rates at the end of the reporting period would not affect profit or loss.

Cash flow sensitivity analysis for floating rate instruments

A change in 1% interest rate at the end of the reporting period would have increased/(decreased) the Group's profit before tax by RM852,451 (2025: RM1,254,506), arising mainly as a result of lower/higher interest expense on floating rate loans and borrowings. This analysis assumes that all other variables remain constant. The assumed movement in basis points for interest rate sensitivity analysis is based on the currently observable market environment.

(c) Fair value of financial instruments

The carrying amounts of long-term floating rate loans, determined using the present value model, are considered to approximate their fair value because the loans are repriced to market interest rates on or near the reporting date.

The carrying amounts of short-term receivables, payables, cash and cash equivalents, and short-term borrowings approximate their fair value due to the relatively short-term nature of these financial instruments and insignificant impact of discounting.

It was not practicable to estimate the fair value of investment in unquoted equity due to the lack of comparable quoted prices in an active market and the fair value cannot be reliably measured.

**34. Financial Instruments (Cont'd)**

(c) Fair value of financial instruments (Cont'd)

The table below provides the fair value measurement hierarchy of the Group and of the Company's financial liabilities as follows:

| | Fair value measurement using | | | |
|---|---|---|---|---|
| | **Quoted price in active market (Level 1) RM** | **Significant observable inputs (Level 2) RM** | **Significant unobservable inputs (Level 3) RM** | **Total fair value RM** |
| **Group** | | | | |
| **2026** | | | | |
| **Financial liability** | | | | |
| Term loans | - | 85,245,064 | - | 85,245,064 |
| **2025** | | | | |
| **Financial liabilities** | | | | |
| Term loans | - | 125,450,560 | - | 125,450,560 |
| **Company** | | | | |
| **2025** | | | | |
| **Financial assets** | | | | |
| Amount due from subsidiary companies | - | - | 1,917,287 | 1,917,287 |

(i) Policy on transfer between levels

The fair value of an asset to be transferred between levels is determined as of the date of the event or change in circumstances that caused the transfer.

There were no transfers between levels during current and previous financial years.

(ii) Level 1 fair value

Level 1 fair value is derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.

**34. Financial Instruments (Cont'd)**

(c) Fair value of financial instruments (Cont'd)

(iii) Level 2 fair value

Level 2 fair value is estimated using inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Non-derivative financial instruments

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the end of the reporting period.

(iv) Level 3 fair value

Level 3 fair value for the financial assets and liabilities are estimated using unobservable inputs.

The following table shows the valuation techniques used in the determination of fair values within Level 3, as well as key unobservable inputs used in valuation method.

| Type | Valuation technique and key input | Significant unobservable inputs |
|---|---|---|
| Advance from/to subsidiary companies | Discounted cash flows using a rate based on the current market rate of borrowing of the Group entities at the reporting date | Interest rate (4%) |

## 35. Capital Management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group monitors capital using a gearing ratio. The Group's policy is to maintain a prudent level of gearing ratio that complies with debt covenants and regulatory requirements. The gearing ratio at the end of the reporting period are as follows:

| | Group | | Company | |
|---|---|---|---|---|
| | **2026** | **2025** | **2026** | **2025** |
| | **RM** | **RM** | **RM** | **RM** |
| Total loans and borrowings | 85,645,064 | 125,450,560 | - | - |
| Lease liabilities | 1,141,990 | 1,481,994 | 36,864 | 55,007 |
| Less: Deposits, bank and cash balances | (36,825,739) | (43,487,309) | (1,721,270) | (1,932,340) |
| Net debts | 49,961,315 | 83,445,245 | (1,684,406) | (1,877,333) |
| Total equity | 34,336,072 | 31,901,263 | 17,011,805 | 16,105,359 |
| Gearing ratio (times) | 1.46 | 2.62 | N/A | N/A |

N/A - the gearing ratio is not applicable as the Company has sufficient deposits, bank and cash balances to settle the liabilities as at financial year end.

There were no changes in the Group's approach to capital management during the financial year.

## 36. Date of Authorisation for Issue

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 6 October 2026.

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# PROXY FORM

| Number of shares held : |
| --- |
| CDS Account No : |

## EDARAN BERHAD

I/We _____ NRIC/Company No. _____

of _____

_____ being a member / members of Edaran Berhad,

hereby appoint _____ NRIC No. _____

of _____

or in his absence, _____ NRIC No. _____

of _____

as my/our proxy to vote for me/us on my/our behalf at the Thirty Fourth Annual General Meeting of Edaran Berhad to be held at KLGCC Convention Centre, 1A, Jalan Bukit Kiara 1, Bukit Kiara, 60000 Kuala Lumpur on Wednesday, 2 December 2026 at 10.00 a.m. and at any adjournment thereof.

My/Our proxy is to vote as indicated below:

| | RESOLUTIONS | FOR | AGAINST |
| --- | --- | --- | --- |
| RESOLUTION 1 | To re-elect a Director retiring under Article 101 of the Company's Articles of Association:<br>• Encik Adenan Ismail | | |
| RESOLUTION 2 | To re-elect a Director retiring under Article 101 of the Company's Articles of Association:<br>• Encik Wan Adlan Affandy Wan Abdul Rahman | | |
| RESOLUTION 3 | To re-elect a Director retiring under Article 101 of the Company's Articles of Association:<br>• Encik Md Arif Hasan | | |
| RESOLUTION 4 | To re-elect Dato' Bistamam Ramli retiring under Article 102 of the Company's Articles of Association. | | |
| RESOLUTION 5 | To approve the payment of Directors' Fees for an aggregate amount up to RM420,000.00 to the Non-Executive Directors for the period from 1 January 2027 until the conclusion of the next Annual General Meeting of the Company. | | |
| RESOLUTION 6 | To approve the payment of Directors' Benefits (excluding Directors' fee) for an aggregate amount of up to RM408,000.00 to the Non-Executive Directors for the period from 1 January 2027 until the conclusion of the next Annual General Meeting of the Company. | | |
| RESOLUTION 7 | To re-appoint Messrs. TGS TW PLT as Auditors of the Company and to authorise the Directors to fix their remuneration. | | |
| RESOLUTION 8 | To give authority to the Directors to issue shares under Sections 75 and 76 of the Companies Act, 2016. | | |
| RESOLUTION 9 | To give an approval to Encik Ahmad Yasri Mohd Hashim @ Mohd Hassan who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than nine years, to continue to act as an Independent Non-Executive Director of the Company. | | |

(Please indicate with an "X" in the spaces provided how you wish to cast your votes. If you do not do so, the Proxy will vote or abstain from voting at his/her discretion).

Signed this _____ day of _____ 2026

_____

Signature of Member / Common Seal

NOTES :

1. A member entitled to attend and vote at the Annual General Meeting is entitled to appoint any person or persons, whether a member or not, as his/her proxy or proxies to attend and vote in his/her stead without limitation. Where a member appoints two (2) or more proxies, the member shall specify the proportion of the member's shareholding to be represented by each proxy.
2. Only members registered in the Record of Depositors on or before 5.00 p.m. as at 25 November 2026 shall be eligible to attend the meeting or appoint a proxy to attend and/or vote on such depositor's behalf.
3. A corporation or a corporation sole or a statutory corporation may appoint any person as its representative.
4. The instrument appointing a proxy shall be in writing under the hand of the appointer or his/her attorney duly authorised in writing and if such appointer is a corporation, corporation sole or a statutory corporation; either under its common seal or the hand of its officers or attorney duly authorised and shall be deposited together with the power of attorney (if any) under which it is signed or an office copy or notarially certified copy thereof and shall be deposited at Company's Share Registrar office at 11th Floor, Menara Symphony, No. 5, Jalan Professor Khoo Kay Kim, Section 13, 46200 Petaling Jaya, Selangor, or via electronic means through email to BSR.Helpdesk@boardroomlimited.com or via facsimile at 03-7890 4670 not less than forty eight (48) hours before the time for holding this General Meeting or any adjournment thereof.
5. The signature to the instrument appointing the proxy executed outside Malaysia must be attested by a Solicitor, Notary Public, Consul or a Magistrate.
6. By submitting the duly executed Form of Proxy, a member and his/her proxy consent to the Company (and/or its agents/service providers) collecting, using and disclosing the personal data therein in accordance with the Personal Data Protection Act 2010 for the meeting and any adjournment thereof.

Fold this flap for sealing

Then fold here

AFFIX
STAMP

The Share Registrar of Edaran Berhad
Boardroom Share Registrars Sdn Bhd
11th Floor, Menara Symphony
No. 5 Jalan Professor Khoo Kay Kim, Section 13,
46200 Petaling Jaya, Selangor.

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**EDARAN BERHAD**
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Fax : (6) 03-9284 3531

**Registered Office:**

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